

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTY-FIFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 1, 1999

The Board of Trustees met at its regular monthly meeting on Wednesday, September 1, 1999, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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September 1, 1999 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on September 1, 1999, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Allyson M. Lowe, and Jaclyn M. Nowakowski. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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Mr. Colley:

This being the last Board of Trustees meeting before the Fall Quarter begins, we look forward to greeting almost 6,000 new first quarter freshmen and a student body of 48,000, second only to Texas -- of course, everything is bigger in Texas. Even before welcoming returning students to campus, we will be congratulating 1,904 graduates tomorrow morning during Summer Quarter commencement at St. John Arena. My great friend of the University, John F. Wolfe, will deliver the commencement address.

Today, we will be introduced to -- and welcome -- several new administrators to the University, who we trust will provide distinguished service in the years ahead.

Probably no one knows more about this University -- its strengths, its people, its challenges, and its aspirations -- than the women and men who have served nine years on the Board of Trustees. Their collective expertise, insights, and advice is invaluable and should not be lost when their nine-year tenure on the Board ends.

Therefore, this morning, I am pleased to recommend to the Board of Trustees the establishment of the Trustee Emeritus Council by resolution. Mr. Secretary, will you read the proposed resolution for consideration.

ESTABLISHMENT OF THE TRUSTEE EMERITUS COUNCIL

Resolution No. 2000-19

Synopsis: A proposal to establish an advisory council to the Board is proposed.

WHEREAS the Board of Trustees Governance Report, dated October 21, 1997, acknowledged and recognized the exceptional knowledge and practiced leadership existing as a valuable resource to the University's governing board in its former trustees; and

WHEREAS the chairman and members of the current Board agree that establishing an advisory council of former members of the Board of Trustees would be responsive to the Governance Report and would bring together a cadre of individuals who have vast institutional experience in the stewardship and trusteeship of The Ohio State University; and

WHEREAS after serving a nine-year term as a voting member of the Board of Trustees, former members have gained tremendous insight, perspective and expertise that can be of valuable assistance to the Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby establishes the "Trustee Emeritus Council," which shall be comprised of all former voting members of the Board of Trustees; and

ESTABLISHMENT OF THE TRUSTEE EMERITUS COUNCIL (contd)

BE IT FURTHER RESOLVED, That the Trustee Emeritus Council shall meet annually with the current Board to offer their assistance and advice to the Board as it carries out its responsibility of setting policy for the institution that will enhance its goals and mission and hold its operations and assets in trust for future generations.

Upon motion of Mr. Skestos, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President William E. Kirwan:

I am delighted to welcome everyone back to the University after what has proved to be a busy and very productive summer on campus. I'll begin my remarks this morning by mentioning a few examples of impressive recognition that have come to our faculty, staff, and students.

Last month, Dean Gregory Williams of our College of Law, was named as the first recipient of the National Bar Association's A. Leon Higgenbotham, Jr. Award for his commitment to civil rights. This has been designated as one of the Bar Association's major and most prestigious awards. His selection for this first Higgenbotham Award brings great distinction to Dean Williams, the law school, and the University. Earlier in the month, Dean Williams met with President Clinton and other leading law school deans in an historic gathering at the White House to outline a strategy for promoting greater diversity in the nation's law schools.

One of the newest members of the University family, Senator John Glenn, was tapped by Secretary of Education Richard Riley, to serve as chair of the new National Commission on Mathematics and Science Education for the 21st Century. I am very fortunate to have been appointed to serve on this blue ribbon commission as well. The commission is charged with determining why our nation's students do so well in international comparisons of academic performance up to the fourth grade and do so poorly from middle school through high school. It is hoped that the commission's recommendations can find solutions to this deeply troubling problem that threatens the long-term well being of our nation.

Local media continued to take note of our distinguished faculty. Just last month *Columbus Monthly* cited two of our finest teachers and researchers, Melanie Rae Thon and Robert Michler, as being among the city's "up and comers." Dr. Michler is the pioneering surgeon who will soon launch the nation's first robotic-enhanced heart surgery procedure here at Ohio State. Professor Thon is a member of our creative writing faculty and she has gained considerable acclaim for her recent novels.

A team of engineering students distinguished themselves and the University this past month when they, along with teams from Penn State and the University of Texas, took top honors in an aviation design competition sponsored by NASA and the FAA.

The fall issue of *U.S. News and World Report*, with its rankings of America's best colleges, has just appeared on the newsstands. Once again, Ohio State is included in the rankings of the nation's best national universities. Both the Fisher College of Business and the College of Engineering were included among the top professional schools. The Fisher College was ranked eleventh and the College

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

of Engineering was ranked thirteenth among all public universities. While we are pleased with these rankings, we are determined to do even better. Later this fall, the Board will be discussing our academic plan, which will contain specific strategies and benchmarks designed to accelerate our progress to the top rank of the nation's public universities.

An area of exceptionally impressive accomplishment this past year is private giving. I am pleased to report that the University just completed its most successful fund raising year ever. Our total for the year was \$153.5 million, a 10 percent jump over last year's total, with \$43 million of these gifts going to the endowment, a 24 percent jump over last year. This remarkable achievement is due in large measure to Jerry May, his fine staff, and the countless people -- volunteers and University faculty, staff, and students -- who work so hard to make numbers like these possible. Of course, the greatest tribute goes to the thousands of alumni and friends who care so deeply about the University and are willing to give so generously to it.

In today's Board resolutions, you will be asked to approve the naming of two buildings to recognize significant gifts to the University. One is our new student Success Center, to be named in honor of the Younkin family who made the lead gift to make the Success Center possible. The center will open this fall and will be a state-of-the-art facility dedicated to supporting our students in their academic pursuits. We are convinced it will contribute significantly to improve recruitment success and move us toward our ambitious goals for graduation and retention rates.

The Board also will name today a facility in honor of a great University friend. The Raymond E. Mason Hall in the Fisher College of Business complex will be a resource center with exceptional computer and library facilities. Naming this facility in honor of retired Major General Mason is a fitting honor for someone who, throughout his personal and professional life, has shown an ongoing commitment to the University and development of young people.

Mr. Chairman, as you noted, two of the University's most significant events are about to happen. Tomorrow, we celebrate the University's 349th commencement. We will pay tribute to 1,904 graduates who are successfully completing their studies at Ohio State. It's an outstanding class and we can be justifiably proud that they will be Ohio State alumni.

After we say goodbye to these students, we will say hello to the entering class of 1999. Those of you who attended the Student Affairs Committee meeting this morning heard Vice President Williams' report on some of the things that are planned for our new students during Welcome Week and throughout the year. We are fortunate to have such a wonderful, caring staff who have put so much time and energy into creating an exciting and welcoming environment for our students, new and returning.

We are also enormously proud of the outstanding work faculty and staff have done in recruiting what will be the most academically talented class ever to enroll at Ohio State. The numbers are so impressive I want to share a few of them with you this morning. Thirty percent of the incoming freshmen ranked in the top 10 percent of their high school classes, up from 21 percent just five years ago. Close to two-thirds -- 64 percent -- were in the top quarter of their classes, versus only 46 percent in 1995.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

That is almost a 50 percent increase in the proportion of high-achieving students over the past five years.

We will welcome more than 1,300 honor students, over 700 University Scholars, more than 100 National Merit Scholars, and 200-plus valedictorians. Equally important, the percentage of incoming freshmen in need of remedial instruction has declined from 25 percent in 1995 to just 5 percent this fall, a strong indication of our progress in raising standards and expectations. I am extremely proud of these numbers as I know you are.

One of the best indicators of a university's quality is the quality of its entering class of students. Bright students know where the best faculty and programs are, and that's where they go. The quality of this year's freshman class is proof that our progress in moving toward the top rank of America's colleges and universities is being recognized.

Several times this morning I have mentioned our talented and caring faculty and staff we have at Ohio State. Let me cite one more impressive example. Ohio State is pleased to have joined a partnership headed by our distinguished former Board chair Les Wexner to address important literacy issues in the public schools. The University has committed over 200 faculty, staff, and students to this outreach and engagement effort with the Columbus Reads program. Patty and I are pleased to be part of this volunteer team.

Speaking of talented and caring staff, I'd like to introduce Jamie Mead, who is beginning her term as the new chair of the University Staff Advisory Committee. This committee is a vitally important communication link between the staff and the administration. Jamie is director of the MBA Career Program in the Fisher College of Business. Jamie, would you please stand so we can all recognize you?

Finally, Mr. Chairman, Ohio State received mention this summer for a bittersweet reason. Dean of the College of Medicine and Public Health, Bernadine Healy, was picked from our ranks to head the American Red Cross. Dr. Daniel Sedmak has been named to serve as Interim Dean. This change is the first step in a major reorganization of our academic medical center which we will be discussing at the next Board meeting.

And Bud Baeslack, I am sorry to say, also will be leaving Ohio State to return to his other alma mater, Rensselaer Polytechnic Institute, as its Dean of Engineering. Bud has been a tremendous resource for me and this University as Interim Vice President for Research. We will certainly miss both of these exceptional academic leaders and wish them the best in their new endeavors.

In the midst of these departures we have exciting news, however, about some of the University's outstanding new hires. I'd like to ask Vice Provost Nancy Rudd to share with us her report.

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY

Dr. Nancy Rudd:

Thank you, President Kirwan. Along with the fine new class of students that we'll be welcoming over the next few days, we will also be welcoming a substantial number of new faculty. We won't have a complete profile of our new faculty for

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY (contd)

Dr. Rudd: (contd)

another month or so, but we know that we have about 150 faculty, so this has been a very successful recruiting season.

Among these new hires, we have a number of distinguished senior faculty from departments across the University including: economics, sociology, veterinary clinical medicine, nursing, accounting information science, and so on. Some of these new hires result from our Academic Enrichment Programs -- which provide funding for hires in focused areas -- and some from the first round of the Selective Excellence proposals which were funded. We know that all of these individuals are going to contribute to our progress in achieving the key goals for the University that you have approved: increasing academic excellence, enhancing the student experience, advancing our commitment to diversity, and extending our outreach and engagement activities.

We are also welcoming some new academic administrators. New in the sense of new to the University, because we have a number of individuals who have moved into academic administrative appointments this year who are not new to the University. These include the chairs of several departments, as well as four individuals that we've asked to share their thoughts with you today as they embark on new leadership positions at the University.

The first person I'd like to introduce is Dr. Anne Federlein. Anne joins the University in the newly defined position of President of the Newark Campus. This is one of our regional campuses which is different from the other three in that it does include both OSU-Newark and the Central Ohio Technical College, but they have the same CEO, and her title reflects that fact. She came to us from the State University of New York-Oneonta campus, where she was Provost, and has also held positions at the University of Northern Iowa and Oakland University in Michigan.

Dr. Anne C. Federlein:

Thank you, President Kirwan and Mr. Colley. It is my privilege to be a part of the Ohio State faculty and administration. I'd like to tell you the two main reasons why I came to Ohio State-Newark Campus. Number one was President Kirwan's emphasis on academic excellence in the undergraduate students. Our Newark Campus is made up of primarily undergraduates and many of our students transition to the Columbus Campus. I am very interested and, in fact, have a real passion for the undergraduate students, that they come to your campus prepared and that they extend to be outstanding alumni.

The second reason is -- also part of President Kirwan's focus -- community. The Newark community has an outstanding reputation for old-time philanthropists. I had never lived in a community where there is so much philanthropy and support for the campus. You also have a very well-known philanthropist sitting right here at the table. Two others that we have are Mr. Gib Reese and Mr. Howard LeFevre, and they have been extremely generous to our campus. Because of my background, I've always worked very closely with communities and it is very nice to once again be a part of such a strong community.

My aspirations? My aspirations are to greatly increase diversity on our campus; it is needed. The second thing is to bring the campus to the community and the community to the campus. Thank you very much.

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY (contd)

Dr. Rudd:

I'd now like to introduce Dr. Timothy Knowles, the new Vice Provost for Minority Affairs. He comes to us from Meharry Medical College, where he was Vice President for Student and Campus Support. He also has a distinguished career in administration. He has held a variety of student-centered administrative positions in institutions of higher education, including Milwaukee Area Technical College and the University of Wisconsin-Whitewater.

Dr. Timothy S. Knowles:

Thank you, Nancy. Good morning. I am indeed honored to come before you with a few of my initial thoughts. I've been aboard since August 2, and anyone would tell you that the honeymoon may end in less than four weeks, but the learning curve is still going straight up.

I have the honor of working with what I consider to be an extremely strong and committed team of professionals associated with Ed Ray's office. In the short time that I have been on campus, each of the vice provosts and key members of his staff have invited me to either lunch or to sit and meet with me, to brief me on the challenges ahead.

Let me just comment briefly on what I consider to be some of the major challenges in the Office of Minority Affairs, and then a few thoughts on my vision for the future. The Office of Minority Affairs, as many of you sitting around this table know, started a little over two decades ago with the specific goal of enhancing diversity. We probably called it an affirmative action or equal opportunity effort. Today, we focus our attention on diversity within our talented pool of students.

President Kirwan made reference to the increased standards in academic preparation of our incoming class. One of my strong commitments to diversity is not to just open the door for equal opportunity, but to see a parallel graduation rate among underrepresented ethnic minority students and other students. So as the bar is raised regarding the preparation of non-minority students, we face a major challenge of offering strong academic support services and attracting extremely talented non-traditional students to The Ohio State University.

My vision for the future is that we'll achieve those goals that we set for ourselves in the future. I envision that we will need to have additional resources. We've talked about an annual giving campaign this past year that exceeded any in the history of the institution. Somewhere between the years 2004 and 2005, I would hope that The Ohio State University will have a significant development plan that achieves some major goals so that we will be able to attract those very talented and capable students that will enhance the diversity of the University in the future. Thank you very much.

Dr. Rudd:

I would now like to introduce Dr. Joseph Branin, who will join us in January as Director of the University Libraries. He is presently Dean and Director of Libraries for the State University of New York at Stony Brook, and his long career in library administration includes positions of increasing responsibility at the University of Minnesota -- so he knows big -- and the University of Georgia.

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY (contd)

Dr. Joseph J. Branin:

Good morning and thank you. I have a memory that goes back to 1975 when I was a graduate student in library science at the University of Pittsburgh. I remember one of my teachers telling our class that we would likely be reaching the peak of our careers at the beginning of the new millenium. At the time, that prediction seemed way off to me -- it was a long time away and I was more concerned about immediate needs, like finding my first job. Well, the new millenium is just a few months away, and I have certainly reached a peak in my career as a research librarian.

To become the Director of Libraries at The Ohio State University in January 2000 is a great honor and it comes at a very auspicious time. President Kirwan, in his recent presentations to the Ohio State community, has identified the rapidity of change and the growth of human knowledge as dominant characteristics of the world we are entering at the beginning of the 21st Century.

It will be a world marked by a global and diverse society and a high-technology and information-based economy. For those of us in the information management business, this is, to say the least, a challenging and exciting time. The growth of information in terms of book and scientific article production, or in terms of computer ownership, or in terms of Internet traffic, is simply amazing. The Internet, for example, is doubling in size every 100 days, and a new home page is added to the World Wide Web every four seconds.

Just to look at one discipline, at the turn of the century a hundred years ago, a mathematician had to contend with about 1,000 new articles published in mathematics every year. At the beginning of the new millenium, we know that there will be more than 50,000 new articles published every year in mathematics.

Research librarians, with their mission to collect, organize, preserve, and make accessible the record of scholarship and knowledge, have always played a central role in universities. But in today's increasing knowledge-based society, libraries are even more important to the quality and effectiveness of teaching, research, diversity, and outreach. President Kirwan wants to make Ohio State one of the handful of preeminent public universities, and I think it is essential to have a great research library to help achieve that goal.

Ohio State already has an excellent library system. With a collection of over five million volumes and a superb staff of 400, it ranks twenty-first among research libraries, and twelfth among public research libraries in North America. As a leading partner in OhioLink -- by far the nation's most effective library cooperative -- Ohio State has been able to significantly expand and extend print and digital information services, both on campus and in the state, over the last five years.

I believe my job will be to maintain this tradition of excellence that I inherit from Bill Studer, the retiring director, and from the superb staff of the library. But I must also build on this excellence, and make The Ohio State University even stronger than it already is and better able to meet the demanding technical and knowledge challenges of the 21st Century.

Last year, a library task force chaired by English Professor Sebastian Knowles, and composed of a cross section of University faculty and library staff, completed a careful review of the University Libraries. They identified the strengths and weaknesses of the library and they made a series of thirteen recommendations on how the library could be improved. Their concerns focused on the physical condition of the Main Library -- I believe significant improvement should be a top

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY (contd)

Dr. Branin: (contd)

University priority -- and the lack of adequate library staffing and the need for more progress and use of information technology.

This report, and the advice that I hope to gather from you as Trustees and from the University's administration, faculty, staff, and students, and from interested citizens in Ohio, will help inform and direct my leadership of The Ohio State University Libraries as we begin our journey into the 21st Century. Thank you.

Dr. Rudd:

Last, but certainly not least, I'd like to introduce Dr. Steve Slack, who will begin duties as the Director of the Ohio Agricultural Research and Development Center on October 1. Dr. Slack comes to us from Cornell University where he has been Chair of the Department of Plant Pathology. If you've been listening, you'll notice that three of these four individuals come from the SUNY system, so I hope they don't do that to us next year in revenge.

Dr. Steve A. Slack:

As those of you that are familiar with the SUNY system know, sometimes there's some debate as to whether Cornell is part of that or not. It is certainly my pleasure to be with you here today.

I would start by saying that the process that led me to sitting at the table today was one that I might put as a long courtship. It started with my predecessor, Tom Payne, leaving for a position as dean at the University of Missouri. When that process initiated, I immediately received a number of calls from colleagues that I knew at Ohio State, who said this is a job that I needed to look at. They said, "This is an important job, a job that you can make a difference in."

As many of you know, we probably get a number of opportunities to look at every year. Most of those are opportunities that we set aside; we don't look at them much further. Every once in awhile, you get an opportunity that you take a second look at and maybe a third look. In this particular case, the fact that people that I highly respected said, "You really need to take another look at this," caused me to take the second look. Some of the materials they then provided me really caused me to take the third look and actually make the application. Those are some very important issues, issues that I hope will continue to be central as we move ahead.

The first of those issues is that Ohio invests in higher education. To me, that's extremely important. If you don't have that investment, it's going to be very difficult for us to make a difference no matter what else we try to do in the system. So that was the first thing that caught my attention.

The second issue was that when we started looking at the various ways that both Ohio State and the State of Ohio operates, I was very impressed with the fact that there was an opportunity to take your message directly to policy makers. That is, that in terms of Ohio State and, more particularly, in my case for the College of Food, Agricultural, and Environmental Sciences, we have the opportunity to make the case about what we're doing for the State of Ohio and the things we can do with additional investment. We can take those cases directly to policy makers. They can then make a decision whether further investment is justified or not. Clearly, the evidence is that they have continued to invest. That was very attractive to me.

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY (contd)

Dr. Slack: (contd)

Lastly, I've been very impressed with what the college has done in recent years. They've gone through a process of reevaluation -- a process called Project Reinvent. They looked at where they've been, what they're doing now, and where they're going. They've put together a progressive strategic plan that outlines what they'll be doing in the future. They have the buy-in of their faculty and staff, and the faculty and staff have really committed themselves in a number of ways, including programs that involve teams, to address some of the larger problems. Certainly, as we've moved through the 20th Century, the kinds of problems that we address become increasingly complex and larger in nature. Although we need excellence within individual disciplines, in many cases what we really need is that excellence to come together from many of these disciplines in order for us to make a difference. So I see that happening.

The last part of that process then was really when I interviewed. It gave me a chance to really look again at these issues and the opportunity to verify that, in fact, these things were true -- that faculty and staff were on board and headed in the same direction that the administration was going. These are important issues.

Lastly, it is important to me to be part of a team that's really capable, willing and wants to work together. I've been extremely impressed with Vice President Moser and his team. It's a group that I feel very comfortable with and that I'm really excited about joining. I think they have a lot of good things going on and I like their way of operating.

In terms of the future -- many people have already reiterated a primary point, one that Dr. Kirwan started with, and that is "Where does Ohio State want to go?" and "What does it see as its future?" Certainly you're looking at trying to become -- and are -- a preeminent institution of higher education. This is not only a goal that you have as a University, but it's a goal that we have in the college and part of the process we want to pursue. I see that in a number of ways. We have excellent programs that we want to build on and want to continue to invest in, because you build excellence on excellence.

The other thing though, is that there are a number of other linkages across campus that are extremely important. So one of the things that I look forward to is certainly working with people across campus, making sure that the kinds of things that we're doing from a research perspective in the college are understood across campus. We have to build those linkages that make sense, and hopefully that will make for a stronger institution.

So, again, I look forward to joining you on a permanent full-time basis in October. Thank you for this opportunity.

Dr. Rudd:

Thank you very much.

President Kirwan:

We are delighted, Nancy, by your report, and very excited about the individuals that you have brought to us this morning. I look forward to their leadership in areas that are so vitally important to the University. Mr. Chairman, this concludes my report.

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CONSENT AGENDA

President Kirwan:

We have twenty-five resolutions on the Consent Agenda to present to the Board for approval today. Resolution #10 will be tabled for a future meeting and I would like to ask that #16 be held for a separate vote. Unless there are any objections, I would like to recommend these remaining twenty-three resolutions on the Consent Agenda:

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS AND THE MEDICAL STAFF BYLAWS OF THE OHIO STATE UNIVERSITY HOSPITALS EAST

Resolution No. 2000-20

Synopsis: The amendments to the Bylaws of the Medical Staff and Rules and Regulations of The Ohio State University Hospitals and the Bylaws of the Medical Staff of The Ohio State University Hospitals East are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adopt of amendments to the Medical Staff Bylaws and Rules and Regulations of The Ohio State University Hospitals and the Medical Staff Bylaws of The Ohio State University Hospitals East; and

WHEREAS the proposed amendments to the Medical Staff Bylaws and Rules and Regulations of The Ohio State University Hospitals were approved by the University Hospitals Board on May 27, 1999, and the Medical Staff Bylaws of The Ohio State University Hospitals East were approved by the University Hospitals Board on June 24, 1999, as follows:

Amended Medical Staff Bylaws of The Ohio State University Hospitals

3335-43-04 Membership.

(A) Qualifications.

(1) No change.

(2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, and shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the university hospitals board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All members of the medical staff will comply with medical staff and university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the hospitals which adversely impact overall patient care or which adversely impact the ability of the hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff will comply with policies adopted

**AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS AND THE MEDICAL STAFF BYLAWS OF
THE OHIO STATE UNIVERSITY HOSPITALS EAST (contd)**

Amended Medical Staff Bylaws of The Ohio State University Hospitals (contd)

by the medical staff administrative committee, including but not limited to policies on disruptive behavior, and conflict of interest, AND ACCESS AND COMMUNICATION GUIDELINES.

Balance unchanged.

3335-43-07 Divisions of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into honorary, attending, courtesy, community affiliate and limited designations.

(A) Honorary staff.

- (1) The honorary staff will be composed of those individuals WHO HOLD EMERITUS FACULTY STATUS AND WHO ARE recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature. NOMINATIONS MAY BE MADE TO THE MEDICAL DIRECTOR WHO SHALL PRESENT THE CANDIDATE TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE FOR APPROVAL.

MEMBERS OF THE HONORARY STAFF SHALL HAVE ACCESS TO THE MEDICAL CENTER AND BE GIVEN NOTICE OF ALL MEDICAL STAFF ACTIVITIES AND MEETINGS. HOWEVER, THEY SHALL NOT BE REQUIRED TO ATTEND STAFF MEETINGS AND THEIR MEDICAL STAFF DUES SHALL BE WAIVED. They shall enjoy all privileges and responsibilities of attending staff appointments except the right to vote and hold elected office in the medical staff organization.

- (2) ~~THE Honorary~~ HONORARY staff SHALL BE COMPOSED OF ACTIVE AND NON-ACTIVE members ~~are exempt from the requirement for attendance at staff meetings.~~ THOSE MEMBERS WHO DO NOT DESIRE TO EXERCISE CLINICAL PRIVILEGES MAY MAKE WRITTEN NOTICE TO THE CREDENTIALS COMMITTEE, WHICH SHALL HAVE THE DISCRETION TO WAIVE PORTIONS OF THE CUSTOMARY APPLICATION PROCESS.

FOR THOSE MEMBERS OF THE HONORARY STAFF WHO DESIRE CLINICAL PRIVILEGES, FULL CREDENTIALING PROCEDURES MUST BE FOLLOWED.

(B) and (C) unchanged.

(D) Limited medical staff.

- (1) Qualifications:

The limited staff shall consist of doctors of medicine, osteopathic medicine, dental surgery and practitioners of podiatry or psychology who are appointed in good standing in post doctoral educational programs established and supervised by the clinical department or division chiefs. The limited staff shall maintain compliance with the requirements of state law, including regulations adopted by the state medical board, or their respective licensing board.

**AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS AND THE MEDICAL STAFF BYLAWS OF
THE OHIO STATE UNIVERSITY HOSPITALS EAST (contd)**

Amended Medical Staff Bylaws of The Ohio State University Hospitals (contd)

ALL MEMBERS OF THE LIMITED STAFF WITH THE EXCEPTION OF DENTISTRY
MUST MAKE WRITTEN APPLICATION FOR AN OHIO LICENSE WITHIN ONE YEAR
AFTER BECOMING ELIGIBLE AND MUST THEREAFTER OBTAIN AND MAINTAIN
LICENSURE IN OHIO DURING THE TERM OF THEIR POST DOCTORAL
EDUCATION.

Balance unchanged.

Amended Medical Staff Rules and Regulations

84-04 Order writing privileges.

(A) through (C) unchanged.

~~(D) Automatic stop orders of DEA schedule II drugs.~~

~~Orders are automatically discontinued at 72 hours after the initial written order. The
responsible nurse may at nurses discretion continue previous orders until new or renewed
orders are obtained.~~

~~(E)~~

(D) Standing orders.

Unchanged.

~~(F)~~

(E) Preprinted orders.

Unchanged.

~~(G)~~

(F) Investigational drug orders.

Unchanged.

~~(H)~~

(G) Change of nursing service.

Unchanged.

~~(I)~~

(H) Transfer of clinical service.

Unchanged.

~~(J)~~

(I) Patient orders and the "covering" medical practitioner.

Unchanged.

**AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS AND THE MEDICAL STAFF BYLAWS OF
THE OHIO STATE UNIVERSITY HOSPITALS EAST (contd)**

Amended Medical Staff Rules and Regulations (contd)

~~(K)~~

(J) Hospital discharge/readmission orders.

Unchanged.

~~(L)~~

(K) Orders in emergency vehicles.

Unchanged.

~~(M)~~

(L) Do not resuscitate order.

Unchanged.

Amended Medical Staff Bylaws of The Ohio State University Hospitals East

3335-45-11 Committees.

(A) through (D) unchanged.

(E) Executive committee.

- (1) Composition. The executive committee shall consist of the chief of staff; chief of staff-elect the chiefs of the departments of surgery, internal medicine, family medicine, emergency medicine, musculoskeletal diseases; one elected officer representative of the courtesy medical staff; one individual representing all three clinical departments of anesthesiology, pathology and radiology; medical director of Talbot hall; ASSOCIATE MEDICAL DIRECTOR; medical director; medical director of the Ohio state university hospitals; chief executive officer; and the dean or designee, COLLEGE OF MEDICINE AND PUBLIC HEALTH; DEAN, COLLEGE OF NURSING; AND VICE PRESIDENT FOR HEALTH SCIENCES.

Balance unchanged.

3335-45-12 Clinical departments.

(A) Unchanged.

(B) Clinical departmental chiefs.

(1) and (2) unchanged.

- (3) Term. The clinical departmental chiefs shall serve ~~four-year~~ DESIGNATED terms OF UP TO FOUR YEARS usually beginning the first day of July following appointment. All clinical departmental chiefs are subject to periodic performance reviews by the executive committee and board, and they may be removed for cause. Prior to the end of the ~~four year~~ DESIGNATED TERM OF appointment, a formal review will be conducted and will serve as the basis of the recommendation for reappointment. The reappointment procedure will be as outlined in (B)(2) of this paragraph.

**AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS AND THE MEDICAL STAFF BYLAWS OF
THE OHIO STATE UNIVERSITY HOSPITALS EAST (contd)**

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff and Rules and Regulations of The Ohio State University Hospitals, and the Bylaws of the Medical Staff of The Ohio State University Hospitals East be adopted as recommended by the University Hospitals Board.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2000-21

Synopsis: The amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the Medical Staff Bylaws were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on November 17, 1998, as follows:

Amended Bylaws of the Medical Staff

3335-111-02 Purpose.

The purpose of the medical staff of the CHRI shall be:

(A) To ~~ensure that~~ MAINTAIN EXEMPLARY STANDARDS OF MEDICAL CARE FOR all patients admitted to the CHRI ~~shall receive the best possible care and treatment in~~ CONSIST WITH a teaching environment, realizing that the care and treatment of the individual patient is the responsibility of the member of the attending, associate attending, clinical attending or community oncologist attending staff medical staff to whose care the patient is admitted or transferred.

(B) and (D) unchanged.

3335-111-04 Membership.

(A) Qualifications.

(1) Unchanged.

(2) All members of the medical staff of the CHRI, except community ~~oncology~~ ONCOLOGIST attending staff AND COMMUNITY ASSOCIATE STAFF, shall be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed. Only those allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who can document their education, training, experience, competence, health status adequate to perform the privileges being requested, adherence to the ethics of their profession, dedication to educational and research goals

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

INCLUDING ADHERENCE TO PRACTICE GUIDELINES IMPLEMENTED BY THE MEDICAL STAFF, and ability to work with others with sufficient adequacy to assure the board of trustees of the Ohio state university that any patient treated by them at the CHRI will be given the highest quality of medical care shall be qualified for eligibility for membership on the medical staff of the CHRI. Except for community oncologist attending staff AND COMMUNITY ASSOCIATE STAFF, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes.

(3) and (4) unchanged.

(B) through (D) Unchanged.

(E) Procedure for appointment.

(1) Unchanged.

(2) The director will forward the application to the chairperson of the appropriate academic department for review and verification of faculty status. The director will forward the application to the chief of each section to which the applicant is being appointed. The chairperson and the chief of section shall signify their approval by signing their names on ~~pages 7 and 8~~ PAGE 15 OF THE APPLICATION.

(3) through (5) unchanged.

(F) Procedure for reappointment.

(1) At least sixty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year (first of July through thirtieth of June), the chairperson of the appropriate academic department and the chief of each CHRI ~~service of the CHRI~~ SECTION shall review medical staff members for the purpose of determining recommendations for reappointment to the medical staff and for granting clinical privileges for the ensuing two years. Those recommendations shall be transmitted in writing to the director at least thirty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year. The credentials committee shall review each applicant's quality assurance record to see that the same level of quality care is delivered by all medical staff members with similar delineated clinical privileges across all sections and across all categories of medial staff membership. Where reappointment is recommended the subsequent procedure will be the same as upon appointment, but, in addition, the individual's adherence to quality assurance standards as well as cooperation with and participation in other peer review activities will be taken into account. Where a recommendation to not reappoint or to change clinical privileges is made, the reason for such recommendation shall be stated. The director of medical affairs will forward the appropriate recommendations to the medical staff administrative committee.

(2) Unchanged.

(3) When the medical staff administrative committee is notified of a recommendation NOT to reappoint or of an adverse change in clinical privileges, they shall instruct the director to give the affected member written notice of the decision, the stated reason for the decision, and the member's right to a hearing pursuant to paragraphs (A) and (B) of rule 3335-111-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative appeal process shall occur prior to the imposition of the proposed penalties unless the emergency provisions outlined in paragraph (D) of rule 3335-111-05

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

of the Administrative Code apply. The notice by the director shall be sent certified return receipt mail to the affected member's last known address as determined by university records.

(4) and (5) unchanged.

3335-111-05 Corrective action.

(A) Procedures.

(1) Whenever the activities or professional conduct of a member of the medical staff of the CHRI violate the standards or aims of the medical staff or standards of professional conduct; is considered to be disruptive to the operation of the CHRI; violates the bylaws, rules and regulations of the medical staff, or the board of trustees of the Ohio state university, or the state or federal law, corrective action against such a medical staff member may be initiated by a chief of a CHRI ~~service~~ SECTION, chairperson of the appropriate academic department, the director of medical affairs, the director, an officer or member of the medical staff, the dean of the appropriate college, or any member of the board of trustees of the Ohio state university. All requests for corrective action shall be in writing, shall be submitted to the director, and shall be supported by reference to the specific activities or conduct which constitute grounds for the requested action.

(2) The director shall promptly notify the affected member of the medical staff, in a confidential manner, that a request for corrective action has been made, and inform the member of the specific activities or conduct which constitute grounds for the requested action. The director shall investigate the matter in whatever manner deemed appropriate. Whenever the director determines that further action is warranted and that corrective action could result, which action could involve a reduction, suspension or revocation of clinical privileges, the director shall refer the requests to the chief of the CHRI ~~service~~ SECTION in which the staff member has clinical privileges, who shall impanel the investigation committee. If the chief of the clinical ~~service~~ SECTION is the staff member charged, or has initiated the corrective action, the director shall designate a physician member of the administrative staff to fulfill the functions herein specified for said chief. The affected member of the medical staff shall be notified of the referral to the investigation committee, and be informed that these medical staff bylaws will govern all further proceedings. The director shall designate a physician member of the administrative staff to exercise any or all duties or responsibilities assigned to that member under these rules for implementing corrective action and appellate procedure only if:

(a) through (c) unchanged.

(3) In the event an investigative committee is appointed, the committee will investigate the request for corrective action and shall report within two weeks its findings and recommendations for action to the chief of the CHRI ~~service~~ SECTION or the director's designee. The chief of the CHRI ~~service~~ SECTION or the director's designee will forward the recommendation and the findings and recommendations of the investigation committee to the chairperson of the appropriate academic department and to the director. Prior to making such a report to the respective chairperson and director, the medical staff member against whom the corrective action has been requested shall have an opportunity to interview the chief of the CHRI ~~service~~ SECTION or the director's designee. At such interview, the medical staff member shall be informed of the specific activities alleged to constitute grounds for corrective action, and of the specific evidence
**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

which the investigation committee and the chief of the CHRI ~~service~~ SECTION or the director's designee have discovered which is material to the charge. The medical staff member shall be invited to discuss, explain, or refute the charge or the evidence thus far adduced. The medical staff member may furnish written or oral information at this time. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.

- (4) Following receipt by the director of the report from the investigation committee and the chief of the CHRI ~~service~~ SECTION, the director shall decide whether the grounds for the requested corrective action are such as could involve a reduction, suspension, or revocation of clinical privileges. If the director decides that the grounds are not substantiated, the director will notify the investigation committee; chief of the CHRI ~~service~~ SECTION; chairperson of the appropriate academic department; person(s) who filed the charge; and the medical staff member affected, in writing, that no further action will be taken. If the director decides that the grounds for corrective action are substantiated, the director shall impanel a grievance committee of the medical staff as outlined in paragraph (C) of this rule. The affected member of the medical staff shall be promptly notified by the director and permitted to make an appearance before the grievance committee of the medical staff. The rules of conduct of the meeting shall be as outlined in paragraph (C) of this rule. The grievance committee will forward its findings and recommendations for action to the director, the chairperson of the appropriate academic department, and the accused member of the medical staff.

(5) and (7) unchanged.

(B) and (C) unchanged.

(D) Summary suspension.

(1) and (2) unchanged.

- (3) Immediately upon the imposition of a summary suspension, the director in consultation with the appropriate chief of a CHRI ~~service~~ SECTION, shall have the authority to provide for alternative medical coverage for the patients of the suspended medical staff member who remain in the hospital at the time of suspension. The wishes of the patient shall be considered in the selection of such alternative medical coverage.

Balance unchanged.

3335-111-07 Divisions of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, community oncologist attending, and limited designations.

(A) Honorary staff.

- (1) The honorary staff will be composed of those individuals recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature in an oncologic field of interest. They shall enjoy all privileges and responsibilities of attending staff appointments except patient care privileges and the right to vote and hold elected office in the medical staff organization. The honorary staff designation is awarded by the board of trustees of the Ohio state university on the recommendation of

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

the director of the CHRI, vice president for health sciences, chief of a CHRI ~~service~~ SECTION, or the credentials committee after approval by the medical staff administrative committee. This is a life-time appointment.

(2) Unchanged.

(B) Attending staff.

(1) Qualifications.

The attending staff shall consist of the director, and those regular faculty members of the colleges of medicine and public health and dentistry who are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:

Training.

Current American board of medical specialties certification, if applicable.

Publications.

Grant funding.

Other funding and experience (as deemed appropriate by the director and the chief of the appropriate ~~service~~ SECTION);

And, whose clinical and teaching responsibilities are assigned by their respective academic chairpersons to one hundred percent time in the CHRI and who satisfy the requirements and qualifications set forth in rule 3335-111-04 of the Administrative Code.

(2) Prerogatives:

Attending staff members may:

(a) and (b) unchanged.

(c) Vote on all matters presented at general and special meetings of the medical staff ~~and of the service, the department~~, and committees of which they are a member unless otherwise provided by resolution of the MEDICAL staff, ~~service, department~~, or committee and approved by the medical staff administrative committee.

(d) Hold office in the staff organization ~~and in the service, the department~~ and committees of which they are a member, unless otherwise provided by resolution of the MEDICAL staff, ~~department~~, or committee and approved by the medical staff administrative committee.

(3) Responsibilities:

An attending staff member shall:

(a) and (c) unchanged.

(d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at MEDICAL staff ~~and departmental~~ meetings and meetings of those committees of which they are a member.

(e) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(C) Associate attending staff.

(1) Qualifications:

The associate attending staff shall consist of those regular ~~or~~ faculty members of the colleges of medicine and public health and dentistry who do not qualify for attending staff appointment.

(2) Prerogatives:

The associate attending staff may:

(a) and (b) unchanged.

(c) Vote on all matters presented at general and special meetings of the medical staff ~~department~~, and committees of which they are a member unless otherwise provided by resolution of the staff, ~~department~~, or committee and approved by the medical staff administrative committee.

The associate attending staff member may not vote on amendments to the bylaws.

(3) Responsibilities:

Associate attending staff members shall:

(a) Unchanged.

(b) Retain responsibility within their care area of professional competence for the continuous care and supervision of each patient in the CHRI for whom the member is providing care, or arrange a suitable alternative for such care and supervision INCLUDING THE SUPERVISION OF INTERNS, RESIDENTS AND FELLOWS ASSIGNED TO THEIR SERVICE.

(c) Unchanged.

(d) Satisfy the requirements set forth in rule ~~3335-111-14~~ 3335-111-13 of the Administrative Code for attendance of AT MEDICAL staff and ~~departmental~~ meetings and meetings of those committees of which they are a member.

(e) Unchanged.

(D) Clinical staff.

(1) Qualifications:

The clinical attending staff shall consist of those clinical faculty members of the colleges of medicine and public health and dentistry who have training, expertise, and experience in oncology, as determined by the director in consultation with the chief of the appropriate ~~service~~ SECTION.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(2) Prerogatives:

The clinical attending staff may:

- (a) Unchanged.
- (b) ~~BE FREE TO Exercise~~ EXERCISE such clinical privileges as are ~~approved by the~~
~~credentials committee~~ GRANTED.
- (c) Attend meetings as nonvoting members of the medical staff ~~and the department of~~
~~which they are a member~~ and any medical staff or ~~hospital~~ HOSPITAL education
programs. The clinical attending staff may not hold elected office in the medical staff
organization.

(3) Responsibilities:

Each member of the clinical staff shall be required to discharge the basic responsibilities specified in paragraph (B)(3) of this rule, and, further, shall retain responsibility within that area of professional competence for the care and supervision of each patient in the CHRI for whom the member is providing services, or arrange a suitable alternative for such care and supervision INCLUDING THE SUPERVISION OF INTERNS, RESIDENTS AND FELLOWS ASSIGNED TO THEIR SERVICE. The clinical attending staff shall be required to fully support and participate in the research and teaching programs of the CHRI. Failure to do so may constitute grounds for losing clinical staff privileges.

(E) Community oncologist attending staff.

- (1) Unchanged.
- (2) Prerogatives.

Community oncologist attending staff members may:

- (a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the director and chairperson of the appropriate academic department, and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the COA staff member to the procedures of paragraph ~~(G)~~ (F) of rule 3335-111-04 of the Administrative Code and rule 3335-111-05 of the Administrative Code.
- (b) and (c) unchanged.
- (d) Attend meetings of the medical staff as non-voting member and attend any medical staff or hospital education program. The COA staff member may not hold elected office in the medical staff organization ~~or serve on any of its standing committees~~. However, such member may serve as non-voting ex-officio member of medical staff committees if appointed pursuant to these rules.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(3) Responsibilities.

A community oncology attending staff member shall:

(a) through (f) unchanged.

~~(g) Be subject to reimbursing the OSUMC for regular utilization of the OSUMC graduate medical staff as determined by the director or the director of medical affairs with appropriate advice and counsel from the academic chairperson.~~

~~(h)~~

(g) Be subject to payment of medical staff dues or assessments as approved by the CHRI medical staff.

(F) COMMUNITY ASSOCIATE STAFF.

(1) QUALIFICATIONS.

THE COMMUNITY ASSOCIATE MEDICAL STAFF SHALL CONSIST OF THOSE APPLICANTS WHO DO NOT HAVE FACULTY APPOINTMENTS IN ANY OF THE ACADEMIC UNITS OF THE OHIO STATE UNIVERSITY AND WHO ARE LICENSED IN THE STATE OF OHIO. ALL APPLICATIONS FOR APPOINTMENT AND REAPPOINTMENT TO THE COMMUNITY ASSOCIATE STAFF SHALL BE MADE TO THE DIRECTOR FOR INITIAL EVALUATION. THE DIRECTOR SHALL CONSULT WITH THE CHAIRPERSON OF THE APPROPRIATE CLINICAL DEPARTMENT AND WHEN APPROPRIATE MAY REFER EACH APPLICATION FOR COMPLETION OF THE APPOINTMENT PROCEDURE IN ACCORDANCE WITH PERTINENT REQUIREMENTS OF PARAGRAPH 3335-111-04 (E) OR (F) OF THE ADMINISTRATIVE CODE. THE APPROVAL OF THE CHAIRPERSON OR CHIEF OF SECTION SHALL NOT BE REQUIRED.

(2) PREROGATIVES.

THE COMMUNITY ASSOCIATE STAFF MEMBERS MAY:

(a) PROVIDE CONSULTING SERVICES TO JAMES PATIENTS.

(b) ADMIT PATIENTS WHEN THE PRIMARY DIAGNOSIS IS CANCER OR CANCER-RELATED.

(c) BE FREE TO EXERCISE SUCH CLINICAL PRIVILEGES AS ARE GRANTED.

(d) ATTEND ALL MEETINGS OF THE MEDICAL STAFF AS NON-VOTING MEMBERS AND ATTEND ANY AND ALL MEDICAL STAFF OR HOSPITAL EDUCATION PROGRAMS. THE COMMUNITY ASSOCIATE STAFF MEMBER MAY NOT HOLD ELECTED OFFICE IN THE MEDICAL STAFF ORGANIZATION EXCEPT TO SERVE AS A NON-VOTING, EX-OFFICIO MEMBER OF MEDICAL STAFF COMMITTEES IF APPOINTED PURSUANT TO THESE BYLAWS.

(e) SATISFY THE REQUIREMENTS SET FORTH IN RULE 3335-111-13 OF THE ADMINISTRATIVE CODE FOR ATTENDANCE AT MEDICAL STAFF MEETINGS AND MEETINGS OF THOSE COMMITTEES OF WHICH THEY ARE A MEMBER.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

- (f) SHOULD ACTIVELY ENCOURAGE ALL OF THEIR PATIENTS TO COOPERATE IN AND, WHENEVER APPLICABLE, PARTICIPATE IN AN APPROVED PROTOCOL. FAILURE TO DO SO MAY CONSTITUTE GROUNDS FOR LOSS OF COMMUNITY ASSOCIATE STAFF PRIVILEGES.

(3) RESPONSIBILITIES.

THE COMMUNITY ASSOCIATE ATTENDING STAFF MEMBERS SHALL:

- (a) MEET THE BASIC RESPONSIBILITIES SET FORTH IN RULES 3335-111-02 AND 3335-111-03 OF THE ADMINISTRATIVE CODE.
- (b) RETAIN RESPONSIBILITY WITHIN THEIR CARE AREA OF PROFESSIONAL COMPETENCE FOR THE CONTINUOUS CARE AND SUPERVISION OF EACH PATIENT FOR WHOM THE MEMBER IS PROVIDING CARE, OR ARRANGE A SUITABLE ALTERNATIVE FOR SUCH CARE AND SUPERVISION.
- (c) ACTIVELY PARTICIPATE IN SUCH QUALITY EVALUATION AND MONITORING ACTIVITIES AS REQUIRED BY THE STAFF AND DISCHARGE SUCH STAFF FUNCTIONS AS MAY BE REQUIRED FROM TIME TO TIME.
- (d) SATISFY THE REQUIREMENTS SET FORTH IN RULE 3335-111-13 OF THE ADMINISTRATIVE CODE FOR ATTENDANCE AT STAFF MEETINGS AND MEETINGS OF THOSE COMMITTEES OF WHICH THEY ARE A MEMBER.
- (e) SHOULD ACTIVELY ENCOURAGE ALL OF THEIR PATIENTS TO COOPERATE IN, AND WHENEVER APPLICABLE, PARTICIPATE IN AN APPROVED PROTOCOL. FAILURE TO DO SO MAY CONSTITUTE GROUNDS FOR LOSING COMMUNITY ASSOCIATE ATTENDING STAFF PRIVILEGES.

~~(F)~~

(G) Limited medical staff.

(1) Qualifications:

The limited staff shall consist of allopathic and osteopathic physicians, and dental surgeons who are appointed in good standing to programs approved by the institutional post M.D. graduate medical education committee.

(2) Unchanged.

~~(G)~~

(H) Clinical privileges.

(1) Restrictions:

(a) and (b) unchanged.

- (c) A LEAVE OF ABSENCE FROM CLINICAL PRIVILEGES FOR VOLUNTARY OR INVOLUNTARY MEDICAL REASONS, FOR GREATER THAN THIRTY DAYS, MUST BE REQUESTED BY EACH MEDICAL STAFF MEMBER IN WRITING AND BE REFERRED TO THE DIRECTOR OF MEDICAL AFFAIRS OFFICE, WHENEVER THE MEDICAL REASON FOR THE LEAVE RELATES TO THE MEDICAL STAFF MEMBER'S POSSESSION OF THE NECESSARY HEALTH STATUS TO EXERCISE THE CLINICAL PRIVILEGES GRANTED TO HIM OR HER, OR TO FUL-

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

FILL THE ESSENTIAL FUNCTIONS OF HIS OR HER APPOINTMENT TO THE MEDICAL STAFF, WITH OR WITHOUT REASONABLE ACCOMMODATION. THE DIRECTOR OF MEDICAL AFFAIRS MAY NOTIFY THE COMMITTEE FOR PHYSICIAN HEALTH. THIS SECTION DOES NOT MEAN THAT MEMBERS OF THE MEDICAL STAFF MAY NOT HAVE A DUTY TO SELF REPORT ABSENCES OF LESS THAN THIRTY DAYS TO THE CHIEF OF THE JAMES SECTION WHEN THE ABSENCE IS BASED UPON THE ABILITY TO EXERCISE AND FULFILL ESSENTIAL FUNCTIONS OF HIS OR HER CLINICAL PRIVILEGES OR MEDICAL STAFF APPOINTMENT.

AFTER A LEAVE FOR MEDICAL REASONS OF GREATER THAN THIRTY DAYS, A WRITTEN REQUEST FOR REINSTATEMENT MUST BE REVIEWED AND APPROVED BY THE DIRECTOR OF MEDICAL AFFAIRS IN CONSULTATION WITH THE COMMITTEE FOR PHYSICIAN HEALTH, IF NECESSARY. THE COMMITTEE FOR PHYSICIAN HEALTH WILL HAVE THE RESPONSIBILITY TO CONSIDER AND RECOMMEND REASONABLE ACCOMMODATIONS THAT WILL ENABLE THE MEDICAL STAFF MEMBER TO PRACTICE IN A SAFE AND ACCEPTABLE MANNER. ANY ACCOMMODATION MUST BE ARRANGED AND IMPLEMENTED PRIOR TO THE EXERCISE OF CLINICAL PRIVILEGES.

(2) TEMPORARY AND ~~Special~~ SPECIAL privileges:

- (a) ~~Under special circumstances privileges at the CHRI may be granted to a fully licensed allopathic or osteopathic physician, dentist, or oral surgeon, by the director of medical affairs in concurrence with the chief of the appropriate section and with the approval of the director. The extent of privileges will be governed by the applicant's training and experience and will be in keeping with CHRI guidelines.~~ TEMPORARY PRIVILEGES -- WITH THE APPROVAL OF THE CHAIRPERSON OF THE DEPARTMENT IN WHICH THE PRIVILEGES WILL BE EXERCISED AND THE CHIEF OF THE CHRI SECTION, THE DIRECTOR OF MEDICAL AFFAIRS MAY GRANT TEMPORARY PRIVILEGES WHEN AN APPLICATION FOR FULL APPOINTMENT IS PENDING. AN APPROPRIATELY LICENSED PROFESSIONAL MAY BE GRANTED TEMPORARY PRIVILEGES FOR AN INITIAL PERIOD OF THIRTY DAYS, WITH SUBSEQUENT RENEWALS APPROVED BY THE DIRECTOR OF MEDICAL AFFAIRS NOT TO EXCEED THE PENDENCY OF THE APPLICATION. SUCH PRIVILEGES SHALL BE EXERCISED IN ACCORDANCE WITH THE CONDITIONS SPECIFIED IN PARAGRAPH 3335-111-04 OF THE ADMINISTRATIVE CODE.
- (b) SPECIAL PRIVILEGES -- UPON RECEIPT OF A WRITTEN REQUEST FOR SPECIFIC TEMPORARY PRIVILEGES AND THE APPROVAL OF THE CHAIRPERSON OF THE DEPARTMENT, THE CHIEF OF THE CHRI SECTION AND THE DIRECTOR OF MEDICAL AFFAIRS, AN APPROPRIATELY LICENSED PRACTITIONER OF DOCUMENTED COMPETENCE, WHO IS NOT AN APPLICANT FOR MEDICAL STAFF MEMBERSHIP, MAY BE GRANTED SPECIAL PRIVILEGES FOR THE CARE OF ONE OR MORE SPECIFIC PATIENTS. SUCH PRIVILEGES SHALL BE EXERCISED IN ACCORDANCE WITH THE CONDITIONS SPECIFIED IN PARAGRAPH 3335-111-04 OF THE ADMINISTRATIVE CODE.
- ~~(b)~~
- (c) Associates to the medical staff privileges: other health care professionals who are duly licensed in the state of Ohio may be granted clinical privileges to provide specified patient care services under the supervision or direction of a physician member of the medical staff. Such professionals must apply for privileges in the same manner as provided in rule 3335-111-04 of the Administrative Code ~~and this~~

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

~~rule for medical staff membership and clinical privileges.~~ All persons granted privileges must be assigned to a CHRI service and academic department appropriate to their professional training and will be responsible to the chief of the CHRI section, the director of medical affairs, the director, and the chairperson of the appropriate academic department for their activities. The medical staff administrative committee may establish particular qualifications required of members of a specific health care profession, provided that such qualifications are not founded on an arbitrary or discriminatory basis and are in conformance with applicable law. No other section of the medical staff bylaws, including the appeals mechanism, applies to these individuals.

~~(c)~~

(d) A physician may employ or utilize the services of a professional assistant in the administration of patient care if this assistant has a defined job description, has received credentials review and approval by the appropriate hospital reviewing body, and is operating within existing hospital standards, policies, and procedures. The physician will be responsible for all patient care activities performed on his or her behalf.

~~(d)~~

(e) The TEMPORARY AND special privileges must also be in conformity with the joint commission on accreditation of health care organizations' standards and the rules and regulations of professional boards of Ohio. (B/T 9/1/93, B/T 3/3/95, B/T 4/3/96, B/T 12/6/96, B/T 9/1/99)

3335-111-09 Elected officers of the medical staff of the CHRI.

(A) and (B) Unchanged.

(C) Delegates at-large.

There shall be six delegates at-large, three to be elected from the attending OR ASSOCIATE ATTENDING staff and three APPOINTED from the ranks of departmental chairs pursuant to these bylaws.

~~(1) There shall be three medical staff representatives elected at-large.~~

~~(2) Each will have responsibility for a group of medical staff committees, as defined in the rules and regulations.~~

~~(3) Serve on the medical staff administrative committee.~~

(D) Qualifications of officers.

(1) Unchanged.

(2) The director, AND director of medical affairs and departmental chairs are not eligible to serve as chief of staff or chief of staff-elect unless they are replaced in their CHRI administrative role during the period of their term of office.

(E) Election of officers.

(1) Unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

- (2) The nominating committee will be composed of five members. The chief of staff and the chief of staff-elect will serve on the committee and the chief of staff-elect will be its chairperson. The three other members of the committee will be ~~nominated from the floor and elected, by a plurality upon written ballot, following the semi-annual meeting of the medical staff in September~~ APPOINTED BY THE CHIEF OF STAFF-ELECT.

Balance unchanged.

3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

(A) Unchanged.

(B) Medical staff administrative committee:

(1) Composition:

- (a) Chief of staff, chief of staff-elect; section chiefs of medical oncology, radiation oncology, surgical oncology and pathology; CHRI CO-CHAIR OF CLINICAL QUALITY MANAGEMENT POLICY GROUP; chiefs of CHRI services; CHRI director, CHRI director of administration, CHRI director of medical affairs, CHRI IMMEDIATE PAST CHIEF OF STAFF, CHRI associate director for professional education; six at-large delegates, CHRI administrator for nursing; CCC director for clinical research, CCC director for cancer control, ~~associate~~ vice president for health sciences of the college of medicine and public health and university hospitals medical director.

(b) and (c) unchanged.

(2) Unchanged.

(3) Meetings:

The committee shall meet monthly and keep detailed minutes which shall be distributed ~~to each committee member and to the board of trustees of the Ohio state university~~ AT THE NEXT MEETING OF THE COMMITTEE.

(C) Credentials committee:

(1) Composition:

The committee shall be composed of the chiefs of the four sections: medical oncology, surgical oncology, radiation oncology and pathology and two additional members of the medical staff or their designee ~~and other members of the medical staff as appointed~~. Appointments to the committee shall be in accordance with paragraph (A) of this rule. The chairperson of the committee shall be appointed by the director of medical affairs, the chief of staff, and the chief of staff elect.

(2) Duties:

(a) through (d) unchanged.

- (e) Renewal applications will be reviewed biennially unless a change in appointment or privileges is recommended by the chief of the CHRI ~~service~~ SECTION, the chairperson of the academic department or the director of medical affairs.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(f) through (i) unchanged.

(D) Bylaws committee:

~~There will be a standing bylaws committee which will review the bylaws and rules and regulations as need arises but not less than every year. The CHRI chief of staff-elect will serve as the chairperson. The committee shall be composed of at least four members of the CHRI attending or associate attending staff. This committee will recommend changes to the medical staff administrative committee.~~

(1) COMPOSITION.

THE COMMITTEE SHALL BE COMPOSED OF AT LEAST FOUR MEMBERS OF THE ATTENDING OR ASSOCIATE ATTENDING STAFF. THE CHAIRPERSON SHALL ALWAYS BE THE CHIEF OF STAFF-ELECT.

(2) DUTIES.

TO REVIEW AND RECOMMEND AMENDMENTS TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AS NECESSARY TO MAINTAIN BYLAWS THAT REFLECT THE STRUCTURE AND FUNCTIONS OF THE MEDICAL STAFF.

(E) Unchanged.

(F) Cancer ~~committee~~ SUBCOMMITTEE:

(1) Composition:

~~Required to be included as members of the cancer committee SUBCOMMITTEE are PHYSICIAN representatives from surgery, medical oncology, diagnostic radiology, radiation oncology, PALLIATIVE MEDICINE and pathology. Representatives AND NONPHYSICIAN REPRESENTATIVES from THE CANCER REGISTRY, administration, nursing, social services, AND quality assurance and the cancer registry must also be included. A cancer liaison physician must also be included. Other disciplines should be included as appropriate for the institution.~~

(2) Duties:

- (a) ~~Monitor sites presented and discussed at cancer conferences, references, educational programs, and other clinical activities to assure that major sites are included yearly and that tumor conferences are primarily patient oriented and prospective. DEVELOP AND EVALUATE THE ANNUAL GOALS AND OBJECTIVES FOR THE CLINICAL, EDUCATIONAL, AND PROGRAMMATIC ACTIVITIES RELATED TO CANCER.~~
- (b) ~~Monitor attendance at cancer conferences to ensure that consultative services are available to patients with cancer through multidisciplinary physician attendance at conferences. PROMOTE A COORDINATED, MULTI-DISCIPLINARY APPROACH TO PATIENT MANAGEMENT.~~
- (c) ~~Evaluate the quality of care of patients with cancer either directly or by interaction with and review of audit data from other committees. ENSURE THAT EDUCATIONAL AND CONSULTATIVE CANCER CONFERENCES COVER ALL MAJOR SITE AND RELATED ISSUES.~~

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

- (d) ~~Reevaluate the effectiveness of the patient care evaluation program.~~ ENSURE THAT AN ACTIVE SUPPORTIVE CARE SYSTEM IS IN PLACE FOR PATIENTS, FAMILIES, AND STAFF.
 - (e) ~~Supervise the cancer registry for quality control of abstracting, staging and reporting.~~ MONITOR QUALITY MANAGEMENT AND IMPROVEMENT THROUGH COMPLETION OF QUALITY MANAGEMENT STUDIES THAT FOCUS ON QUALITY, ACCESS TO CARE, AND OUTCOMES.
 - (f) ~~Publish and distribute the annual report for the previous year by November first.~~ PROMOTE CLINICAL RESEARCH.
 - (g) ~~Serve as registry physician advisor(s).~~ SUPERVISE THE CANCER REGISTRY AND ENSURE ACCURATE AND TIMELY ABSTRACTING, STAGING, AND FOLLOW-UP REPORTING.
 - (h) PERFORM QUALITY CONTROL OF REGISTRY DATA.
 - (i) ENCOURAGE DATA USAGE AND REGULAR REPORTING.
 - (j) ENSURE CONTENT OF THE ANNUAL REPORT MEETS REQUIREMENTS.
 - (k) PUBLISHES THE ANNUAL REPORT BY NOVEMBER FIRST OF THE FOLLOWING YEAR.
 - (l) UPHOLDS MEDICAL ETHICAL STANDARDS.
- (3) Meetings:
- (a) The ~~committee~~ SUBCOMMITTEE shall meet at a minimum quarterly as a policy-advisory and administrative body with documentation of activities and specialties in attendance.
 - (b) Any member anticipating an absence from the meeting should designate a representative to attend in their ~~honor~~ PLACE.

Balance unchanged.

3335-111-12 Adoption.

- (A) These bylaws shall be adopted by the medical staff administrative committee and forwarded for approval in the same fashion as provided in rule ~~3335-111-12~~ 3335-111-11 of the Administrative Code.

(B) Unchanged.

3335-111-13 Meetings and dues.

(A) Meetings.

The medical staff of the CHRI shall conduct scheduled meetings semi-annually. Notice of the meetings will be sent to all ~~members~~ MEDICAL STAFF at least two weeks prior to the meeting. Attendance ~~at least one of the two regularly scheduled meetings~~ IS ENCOURAGED, BUT shall NOT be a requirement of continuing ~~attending~~ staff privileges. Exceptions requested in writing may be sent to the chief of staff who recommends action to

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

the medical staff administrative committee. A special meeting may be called at the option of the medical staff administrative committee.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be adopted as recommended by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board.

REGIONAL CAMPUS BOARD REAPPOINTMENTS

Resolution No. 2000-22

Synopsis: Approval of reappointments to The Ohio State University-Lima Campus Board are proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for reappointment to the Lima Regional Campus Board for the term as specified:

Lima Board Reappointments

Jed E. Osborn, 3-year term
Larry E. Ward, 3-year term
Howard N. Watkins, Jr., 3-year term

Lima Board Student Reappointment

Matthew J. Buckley, term ends December 31, 1999

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Lima Board, effective July 1, 1999.

**WAIVER OF PARAGRAPH (F) OF BYLAW 3335-1-08
OF THE ADMINISTRATIVE CODE**

Resolution No. 2000-23

Synopsis: Approval of the following Waiver of Paragraph (F) of Bylaw 3335-1-08 of Administrative Code is proposed.

WHEREAS the Board of Trustees of The Ohio State University, did on January 9, 1976, amend paragraph (F) of bylaw 3335-1-08 of the Administrative Code to state that "buildings and structures shall not be named for any person who is an officer or employee of the University or the State of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years"; and

WHEREAS the President wishes to recommend that Campus Drive on the Ohio Agricultural Research and Development Center campus, Wooster, Ohio, be named in honor of Thomas L. Payne who served as Associate Vice President and Director of the OARDC for several years:

NOW THEREFORE

BE IT RESOLVED, That the applicable requirements of paragraph (F) of bylaw 3335-1-08 of the Administrative Code be waived so that Campus Drive at OARDC in Wooster, Ohio, may be named for an officer or employee of the University or the State of Ohio who has not been retired from such position for three years.

NAMING OF DRIVE

Resolution No. 2000-24

Synopsis: The naming of Campus Drive on the Wooster Campus "Payne Drive" in honor of Thomas L. Payne is proposed.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS Thomas L. Payne served as Associate Vice President and Director of the Ohio Agricultural Research and Development Center for several years; and

WHEREAS during these years, Dr. Payne made tremendous strides in leading the institution to fiscal stability; and

WHEREAS Dr. Payne established many new and innovative research grant programs to benefit the citizens of Ohio greatly enhanced the outreach activities of OARDC with Ohio businesses, reaching new levels of partnership:

NOW THEREFORE

BE IT RESOLVED, That the aforementioned Drive now be named "Payne Drive."

NAMING OF SUCCESS CENTER

Resolution No. 2000-25

Synopsis: Naming of the Success Center currently being constructed on Neil Avenue on the main campus of The Ohio State University is proposed.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS The Ohio State University is constructing a \$10 million facility to house the new Success Center, a one-stop learning mall providing integrated services designed to improve the quality of life for all students and faculty; and

WHEREAS it is the Younkin family's desire that the University has the finest facility possible to enhance the quality of life of Ohio State students through the construction of said facility; and

WHEREAS the Younkin family contributed \$2 million toward the construction of this facility:

NOW THEREFORE

BE IT RESOLVED, That the aforementioned facility be named "The Younkin Success Center."

NAMING OF BUSINESS RESOURCE BUILDING

Resolution No. 2000-26

Synopsis: Naming of the business resource center (business library and computing center) being constructed on the Fisher College site on Woodruff Avenue is proposed.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS The Ohio State University is constructing a new business resource building on Woodruff Avenue at the Fisher College Complex; and

WHEREAS Raymond E. Mason, Jr. has had a long and distinguished tradition of philanthropy, service and dedication to The Ohio State University; and

WHEREAS it is Raymond E. Mason, Jr.'s desire that the University has the finest facility possible to enhance the quality of life for Ohio State's Fisher College of Business students through its business library and computer capabilities; and

WHEREAS Raymond E. Mason, Jr. has committed \$3,894,292 to the Fisher College in the Affirm Thy Friendship Campaign:

NOW THEREFORE

BE IT RESOLVED, That the aforementioned facility shall be named "Raymond E. Mason Hall."

NAMING OF READING ROOM

Resolution No. 2000-27

Synopsis: Naming of the Reading Room in the Business Resource Building on Woodruff Avenue on the Fisher College Complex is proposed.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS upon the recommendation of the dean and faculty of the Fisher College of Business, and Raymond E. Mason, Jr., it has been proposed that the Reading Room located in the Business Resource Building of the Fisher College Complex on Woodruff Avenue be named the "Daniel Everett Edwards Reading Room" in memory of Daniel Everett Edwards, the beloved father of Margaret E. Mason and father-in-law of Raymond E. Mason, Jr.; and

WHEREAS Raymond E. Mason, Jr. has an exemplary record of philanthropy and service to the Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the aforementioned facility shall be named the "Daniel Everett Edwards Reading Room."

REORGANIZATION OF THE ACADEMIC MEDICAL CENTER

Resolution No. 2000-28

Synopsis: Creation of the position of senior vice president for health sciences and dean of the college of medicine and public health and the position of vice president for health services, and the appointment of a search committee for the position of senior vice president for health sciences and dean of the college of medicine and public health are proposed.

WHEREAS the 1997 Governance Report of the Board of Trustees highlighted the desire for a systematic review of the structure, organization, and management of the University's academic medical center; and

WHEREAS at the request of the Board of Trustees and the President in 1998, a broad-based review, involving the community and academic and medical center leadership, was undertaken to design a more integrated organizational structure for oversight and management of the academic medical center; and

WHEREAS a key recommendation from that review is the combination of the positions of vice president for health sciences and dean of the college of medicine and public health; and

WHEREAS in order to attract the most outstanding candidates for leadership of the academic medical center, it is in the best interests of the university to create the position of senior vice president for health sciences and dean of the college of medicine and public health, and authorize the appointment of a search committee to recommend to the President and Executive Vice President and Provost candidates for the position; and

WHEREAS an additional recommendation is the establishment of the position of vice president for health services with responsibility for the management of all hospitals and facilities used in the delivery of medical care; and

REORGANIZATION OF THE ACADEMIC MEDICAL CENTER (contd)

WHEREAS in order to effect a smooth transition to this new leadership structure, it is appropriate to set an effective date for the establishment of these positions:

NOW THEREFORE

BE IT RESOLVED, That the position of senior vice president for health sciences and dean of the college of medicine and public health be created to replace the current separate positions of vice president for health sciences and dean of the college of medicine and public health; and

BE IT FURTHER RESOLVED, That the senior vice president and dean shall have authority over all units of the academic medical center; and

BE IT FURTHER RESOLVED, That the President shall appoint a search committee and charge it with responsibility for recommending one or more candidates for the position of senior vice president for health sciences and dean of the college of medicine and public health; and

BE IT FURTHER RESOLVED, That the position of vice president for health services be created; and

BE IT FURTHER RESOLVED, That the vice president for health services shall have responsibility for the operation of all hospitals and facilities used in the delivery of health services; and

BE IT FURTHER RESOLVED, That the effective date for the establishment of these positions shall be December 1, 1999; and

BE IT FURTHER RESOLVED, That the secretary of the Board is directed to prepare conforming changes to the Bylaws of the Board of Trustees and Rules of the University.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 2000-29

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on September 2, 1999, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2000-30

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 2, 1999 meeting of the Board, including the following Appointments, Appointment/Reappointment of Chairpersons/Directors, Leaves of Absence Without Salary, Reappointment of Administrative Official, and Emeritus Titles approved as detailed in the University Budget be approved and the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) approved July 20, 1999, by the James Cancer Hospital Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved May 27 and June 24, 1999, by the Hospitals Board be ratified.

Appointments

Name: JOSEPH ALUTTO
Title: Dean and Professor (The John W. Berry, Sr. Chair in Business)
College: The Max M. Fisher College of Business
Effective: September 1, 1999
Present Position: Dean and Professor, The Max M. Fisher College of Business

Name: JOSEPH J. BRANIN
Title: Director
Office: University Libraries
Term: January 1, 2000 through December 31, 2004
Present Position: Dean and Director of University Libraries, State University of New York at Stony Brook

Name: DANIEL M. FARRELL
Title: Interim Associate Provost (Honors and Scholars Curriculum)
Office: Academic Affairs
Term: July 1, 1999 through June 30, 2000
Present Position: Chairperson and Professor, Department of Philosophy

Name: MABEL G. FREEMAN
Title: Director
Office: University Honors and Scholars Center
Effective: July 1, 1999
Present Position: Interim Director, University Honors and Scholars Center

Name: PAMELA G. HOLLIE
Title: Director (Willard M. Kiplinger Chair in Public Affairs Reporting)
Program/School: Kiplinger Mid-Career Program in Public Affairs/Journalism and Communication
Effective: September 1, 1999
Present Position: Deputy Director, Nature Conservancy Asia Pacific Region

Name: RAYMOND A. NOE
Title: Professor (Robert and Anne Hoyt Designated Professorship in Management)
Department: Management and Human Resources
Effective: October 1, 1999
Present Position: Professor, Department of Management, The Eli Broad Graduate School of Management, Michigan State University

Name: DANIEL D. SEDMAK
Title: Interim Dean
College: Medicine and Public Health
Term: September 1, 1999 through June 30, 2000
Present Position: Chairperson, Department of Pathology

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: STEVE A. SLACK
Title: Associate Vice President/Associate Dean and Director
Center: Ohio Agricultural Research and Development Center
Term: October 1, 1999 through June 30, 2003
Present Position: Henry & Mildred Uihlein Professor and Chair of Plant Pathology, Cornell University

Name: BENJAMIN J. STINNER
Title: Professor (W. K. Kellogg Foundation-endowed chair in ecological management)
Department: Entomology
Term: July 1, 1999 through June 30, 2004

Appointment of Chairpersons/Directors

July 1, 1999 through June 30, 2000

Neuroscience

Michael S. Beattie*

July 1, 1999 through June 30, 2003

Aerospace Engineering, Applied Mechanics
and Aviation

Nawal K. Taneja

July 15, 1999 through June 30, 2003

School of Biomedical Sciences

James S. King

August 1, 1999 through June 30, 2000

Agricultural Technical Institute

Arnold L. Mokma*

August 1, 1999 through September 30, 2000

School of Public Policy and Management

Mary K. Marvel*

September 1, 1999 through June 30, 2003

Anesthesiology

Glenn P. Gravlee

October 1, 1999 through June 30, 2003

Horticulture and Crop Science

Stephen C. Myers

October 1, 1999 through September 30, 2003

Chemistry

Bruce E. Bursten
(correction in dates)

Reappointment of Chair/Executive Director

July 1, 1999 through June 30, 2003

Industrial, Welding, and Systems Engineering

R. Allen Miller

*Interim

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons/Directors (contd)

September 1, 1999 through August 31, 2000

International Studies

Richard P. Gunther

Reappointment of Principal Administrative Official

WILLIAM J. STUDER, Director of University Libraries, effective July 1, 1999, through December 31, 1999, pursuant to rule 3335-1-03(R) of the Administrative Code.

Leaves of Absence Without Salary

HENRI MOSCOVICI, Professor, Department of Mathematics, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to accept the Clay Mathematics Institute Prize Fellowship at Harvard University.

DEBORAH L. BAINER, Associate Professor, School of Teaching and Learning (Mansfield Campus), effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, for personal and professional renewal.

AUDREY A. JAFFE, Associate Professor, Department of English, effective effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, for personal reasons.

WILLIAM VON HIPPEL, Associate Professor, Department of Psychology, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2000, to do collaborative research at the University of Queensland.

TONYA BOONE, Assistant Professor, Department of Management Sciences, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to accept a Visiting Assistant Professorship at the School of Business, College of William and Mary.

PAUL M. FEEHAN, Assistant Professor, Department of Mathematics, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001, to accept a chaired professorship at Trinity College, Dublin, Ireland.

PANAGIOTIS ROILOS, Assistant Professor, Department of Greek and Latin, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to accept a Visiting Assistant Professorship at Harvard University.

Leaves of Absence Without Salary—Change in Dates

THOMAS P. KASULIS, Professor, Division of Comparative Studies in the Humanities, change leave from Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

MARY JO BOLE, Associate Professor, Department of Art, change leave from Winter Quarter, Spring Quarter, and Autumn Quarter 2000, to Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

AHMAD A. SIKAINGA, Associate Professor, Department of History, change leave from Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to Autumn Quarter 1999 and Winter Quarter 2000.

PERSONNEL ACTIONS (contd)

Emeritus Titles

ROBERT E. BAILEY, Department of Mechanical Engineering, with the title Professor Emeritus, effective August 1, 1999.

RICHARD P. LEWIS, Department of Internal Medicine, with the title Professor Emeritus, effective July 1, 1999.

TERRY J. LOGAN, School of Natural Resources, with the title Professor Emeritus, effective August 1, 1999.

LYLE D. SCHMIDT, Department of Psychology, with the title Professor Emeritus, effective July 1, 1999.

CLARE C. O'NEILL, School of Teaching and Learning, with the title Associate Professor Emeritus, effective October 1, 1999.

GREGORY R. PASSEWITZ, Ohio State University Extension, with the title Associate Professor Emeritus, effective July 1, 1999.

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)

May 1999

Mary E. Alton, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Sachin M. Apte, M.D., Obstetrics & Gynecology, PGY2 Limited, 06/01/99-06/30/01
Sarah L. Artman, M.D., Obstetrics & Gynecology, Courtesy, 06/01/99-06/30/01
Cregg D. Ashcraft, M.D., Internal Medicine, PGY4 Limited, 06/01/99-06/30/01
Richard A. Baltisberger, M.D., Pediatrics, Courtesy, 04/26/99-06/30/99
Gregory W. Balturshot, M.D., Surgery, PGY3 Limited, 06/01/99-06/30/01
Dennis W. Bartholomew, M.D., Pediatrics-Genetics, Courtesy, 03/07/99-06/30/99
Mary T. Bekx, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Walter L. Bernacki, M.D., Surgery, PGY5 Limited, 06/01/99-06/30/01
Philip F. Binkley, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Alan Jay Block, D.P.M., Surgery, Orthopedics, Community Affil, 07/01/98-06/30/99
Christian L. Bonasso, M.D., Surgery, PGY5 Limited, 06/01/99-06/30/01
Richard Jon Breen, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Sheila Ann Cain, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
David M. Caldwell, M.D., Anesthesiology, PGY3 Limited, 06/01/99-06/30/01
Robert A. Cambridge, M.D., Neurology, PGY5 Limited, 06/01/99-06/30/01
Jeff D. Chancellor, M.D., Obstetrics & Gyn, PGY2 Limited, 06/01/99-06/30/01
Edward Chen, M.D., Anesthesiology, PGY3 Limited, 06/01/99-06/30/01
Bart A. Chess, M.D., Surgery, PGY4 Limited, 06/01/99-06/30/01
Lisa A. Chi, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Greg A. Christofridis, M.D., Radiology, Attending, 09/14/98-06/30/99
Deborah L. Cole-Sedivy, D.O., Family Medicine, Courtesy, 06/01/99-06/30/01
Christopher M. Copeland, M.D., Obstetrics & Gynecology, Courtesy, 06/01/99-6/30/01
Bonnie S. Corley, M.D., Obstetrics & Gynecology, PGY4 Limited, 06/01/99-06/30/01
Theresa M. Crocenelli, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Wendy K. Dages, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Amy Elizabeth Deibel, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Kenneth D. Dembny, II, M.D., Surgery, PGY6 Limited, 06/01/99-06/30/01
Michael F. Deucher, M.D., Internal Medicine, PGY7 Limited, 06/01/99-06/30/01
Kevin M. Dickerson, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Alfred J. Eckhardt, M.D., Obstetrics & Gynecology, Courtesy, 06/01/99-06/30/01
Beth Leah Ellingwood, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Hamdy Elsayed-Awad, M.D., Anesthesiology, Attending, 10/01/98-06/30/99
Scott W. Elton, M.D., Surgery, PGY6 Limited, 06/01/99-06/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)
(contd)

May 1999 (contd)

Robert F. English, M.D., Pediatrics, PGY4 Limited, 06/01/99-06/30/01
Elizabeth A. Erwin, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Kristina E. Esham, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Mary E. Fontana-Wise, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Richard A. Freeland, M.D., Psychiatry, Attending, 06/01/99-06/30/01
Raymond J. Gagliardi, M.D., Surgery, PGY4 Limited, 06/01/99-06/30/01
Jane M. Gannon, C.N.M., Nurse Midwife, Physician Extender, 10/01/98-06/30/99
Walton Richard Garner, M.D., Preventive Medicine, Community Affil, 10/01/98-06/30/99
James P. Gerard, M.D., Emergency Medicine, PGY2 Limited, 06/01/99-06/30/01
Andrew R. Getzin, M.D., Family Medicine, Community Affil, 06/01/99-06/30/01
Catherine S. Glazer, M.D., Emergency Medicine, PGY2 Limited, 06/01/99-06/30/01
Jeffrey D. Greene, M.D., Ph.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Natasha B. Halasa, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Susan M. Harding, C.N.M., Nurse Midwife, Physician Extender, 03/01/99-06/30/99
Thomas T. Hoang, M.D., Surgery, Cardio-Thoracic, PGY8 Limited, 01/01/99-06/30/99
Jason C. Hollingsworth, M.D., Emergency Medicine, PGY2 Limited, 06/01/99-6/30/01
Arthur G. James, M.D., Surgery, Honorary, 06/01/99-06/30/01
Balpreet S. Jammu, M.D., Family Medicine, Community Affil, 06/01/99-06/30/01
Jeffrey R. Johnson, M.D., Obstetrics & Gynecology, PGY5 Limited, 06/01/99-06/30/01
Gregory P. Jones, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Samer J. Khouri, M.D., Internal Medicine, PGY5 Limited, 06/01/99-06/30/01
Joanne J. Kim, M.D., Obstetrics & Gynecology, PGY3 Limited, 06/01/99-06/30/01
Randall B. Knutson, M.D., Emergency Medicine, PGY2 Limited, 06/01/99-06/30/01
Albert J. Kolibash, Jr., M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Sandra K. Kostyk, M.D., Neurology, Attending, 02/10/99-06/30/99
Peter J. Kourlas, M.D., Internal Medicine, PGY5 Limited, 06/01/99-06/30/01
Roman Kovac, D.O., Family Medicine, Community Affil, 06/01/99-06/30/01
Luke J. Lamers, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Mari L. Lamers, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Rudy N. Lea, Jr., M.D., Family Medicine, PGY3 Limited, 06/01/99-06/30/01
Carl V. Leier, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Kenneth G. Lomenzo, M.D., Family Practice, PGY1 Limited, 07/01/98-06/30/99
Kristin A. Lottig, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Michelle Ann Miller, M.D., Phys Med & Rehab, Attending, 07/01/98-06/30/00
Douglas A. Pope, M.D., General Medicine, Courtesy, 07/01/99-06/30/01
Susan Amazan-Sawhney, M.D., Anesthesiology, Attending, 02/10/99-06/30/01
Linda Sorg, C.R.N.A., Anesthesiology, Physician Extender, 10/26/98-06/30/01
Poongothai Sundaram, M.D., Internal Medicine, Hematology/Oncology, PGY4 Limited,
09/01/98-06/30/00

Additional Privileges Repair, 3rd Degree Lacerations, First-Assistant, Cesarean Deliveries

William F. Miser, M.D., Family Medicine, Community Affil, 04/26/99-06/30/00

June 1999

Todd S. Albright, D.O., Obstetrics & Gynecology, PGY4 Limited, 07/01/99-06/30/01
Naeem A. Ali, M.D., Internal Medicine, PGY4 Limited, 07/01/99-06/30/01
Rene J. Alvarez, M.D., Cardiology, Attending, 05/24/99-06/30/01
Aimee R. Andrews, M.D., Pediatrics, Attending, 06/01/99-06/30/01
Mark G. Angelos, M.D., Emergency Medicine, Attending, 06/01/99-06/30/01
Thomas P. Archer, M.D., Internal Medicine, PGY8 Limited, 07/01/99-06/30/01
Carol J. Ashman, M.D., Radiology, Attending, 06/01/99-06/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)
(contd)

June 1999 (contd)

Glen F. Aukerman, M.D., Family Medicine, Attending, 06/01/99-06/30/01
Leona B. Ayers, M.D., Pathology, Attending, 06/01/99-06/30/01
Adel A. Bakhsh, M.D., Surgery, PGY3 Limited, 07/01/99-06/30/01
Stanley P. Balcerzak, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Deborah A. Bartholomew, M.D., Obstetrics and Gynecology, Attending, 06/01/99-06/30/01
Jeffrey G. Bell, M.D., Obstetrics and Gynecology, Courtesy, 06/01/99-06/30/01
David Q. Beversdorf, M.D., Neurology, Attending, 06/01/99-06/30/01
James W. Blotter, M.D., Otolaryngology, PGY4 Limited, 07/01/99-06/30/01
James G. Bova, D.O., Radiology, Attending, 06/01/99-06/30/01
Joseph D. Bullock, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Deborah J. Burns, R.N., C.N.M., Obstetrics & Gynecology, Physician Extender, 07/01/98-06/30/99
Charles A. Bush, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Patricia B. Caldwell, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Steven C. Cassidy, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Filiberto Cavazos, M.D., Pathology, Attending, 06/01/99-06/30/01
Donald W. Chakeres, M.D., Radiology, Attending, 06/01/99-06/30/01
Lowell W. Chambers, M.D., Surgery-Transplant, PGY3 Limited, 04/01/99-05/31/99
David P. Chan, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Adina M. Cioc, M.D., Pathology, PGY1 Limited, 10/01/98-06/30/99
Eloise-Marie Clark, M.D., Obstetrics & Gynecology, PGY3 Limited, 07/01/99-06/30/01
Kathryn P. Clausen, M.D., Pathology, Attending, 06/01/99-06/30/01
Daniel M. Clinchot, M.D., Physical Medicine/Rehab., Attending, 06/01/99-06/30/01
Daniel M. Cohen, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Todd D. Cohen, M.D., Surgery, Attending, 06/01/99-06/30/01
David F. Colombo, M.D., Obstetrics & Gynecology, PGY7 Limited, 07/01/99-06/30/01
Charles H. Cook, M.D., Surgery, Attending, 06/01/99-06/30/01
Daryl A. Cottrell, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Letitia A. Covaci, M.D., Psychiatry, PGY4 Limited, 07/01/99-06/30/01
David R. Crotzer, M.D., Obstetrics & Gynecology, PGY2 Limited, 07/01/99-06/30/01
Susan R. Daab-Krzykowski, Family Medicine, PGY3 Limited, 07/01/99-06/30/01
Hamdy Elsayed-Awad, M.D., Anesthesiology, Attending, 06/01/99-06/30/01
Edwin C. Ellison, M.D., Surgery, Attending, 06/01/99-06/30/01
Herbert R. Estis, Jr., M.D., Family Medicine, Courtesy, 06/01/99-06/30/01
Ruairi J. Fahy, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
James M. Falko, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Ronald M. Ferguson, M.D., Surgery, Attending, 06/01/99-06/30/01
Arthur Flores, M.D., Family Medicine, PGY2 Limited, 07/01/99-06/30/01
Jeffrey M. Fowler, M.D., Obstetrics & Gynecology, Attending, 06/01/99-06/30/01
Wendy L. Frankel, M.D., Pathology, Attending, 06/01/99-06/30/01
Janet A. Freno, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Barry M. Friedman, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Janice M. Gallagher, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Andrew R. Getzin, M.D., Family Medicine, PGY5 Limited, 07/01/99-06/30/01
Timothy G. Gillum, M.D., Otolaryngology, PGY3 Limited, 07/01/99-06/30/01
Timothy E. Gorman, D.O., Pathology, PGY4 Limited, 07/01/99-06/30/01
Geoffrey K. Hahm, M.D., Pathology, PGY4 Limited, 07/01/99-06/30/01
Talal Hamdan, M.D., Family Practice, PGY1 Limited, 07/01/98-06/30/99
Kurt W. Heintzelman, M.D., Psychiatry, PGY2 Limited, 07/01/99-06/30/01
Maritha A. Hollingsworth, M.D., Pediatrics, PGY2 Limited, 07/01/99-06/30/01
Rupesh Jain, M.D., Surgery, PGY5 Limited, 07/01/99-06/30/01
Gregory M. Jewell, M.D., Emergency Medicine, Courtesy, 06/01/99-06/30/01
David A. Jones, M.D., Surgery, PGY2 Limited, 07/01/99-06/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)
(contd)

June 1999 (contd)

Grant L. Jones, M.D., Surgery, Attending, 06/01/99-06/30/01
Boris I. Karanfilov, M.D., Otolaryngology, PGY2 Limited, 07/01/99-06/30/01
Kevin G. Kegler, M.D., Ophthalmology, PGY3 Limited, 07/01/99-06/30/01
Craig L. Kien, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Jawad F. Kirmani, M.B.B.S., Neurology, PGY3 Limited, 07/01/99-06/30/01
Paul C. Kirk, M.D., Family Medicine, Community Affil, 06/01/99-06/30/01
William E.C. Knobeloch, M.D., Pediatrics, PGY2 Limited, 07/01/99-06/30/01
Steven E. Leonard, M.D., Family Medicine, Community Affil, 06/01/99-06/30/01
Jennifer L. Lew, M.D., Obstetrics & Gynecology, PGY3 Limited, 07/01/99-06/30/01
Richard P. Lewis, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Shun P. Lim, M.D., Internal Medicine, Courtesy, 06/01/99-06/30/01
Warren D. Lo, M.D., Neurology, Courtesy, 06/01/99-06/30/01
Diane Denise Orlov, R.N., C.N.P., Obstetrics & Gynecology, Physician Extenders, 02/18/99-06/30/01
Subrata Roy, M.D., Psychiatry, PGY1 Limited, 07/01/98-06/30/00
Steven A. Severyn, M.D., Anesthesiology, Attending, 07/01/98-06/30/00
Saul M. Suster, M.D., Pathology Anatomical, Attending, 12/23/98-06/30/00
Michael S. Witter, Ph.D., Psychology, Courtesy, 05/24/99-06/30/00

Conscious Sedation

Expiration Date

Douglas R. Anderson, D.D.S., Dentistry, Attending, 06/30/99
Milton B. Armstrong, M.D., Surgery, Attending, 05/16/01
Evan W. Dixon, M.D., Internal Medicine, Attending, 03/21/00
Ruairi J. Fahy, M.D., Internal Medicine, Attending, 05/16/01
Steven I. Ganzberg, D.M.D., Dentistry, Attending, 12/01/99
Elizabeth A. Kennard, M.D., Obstetrics & Gynecology, Attending, 04/01/01
Hagop S. Mekhjian, M.D., Internal Medicine, Attending, 05/01/01
Larry J. Peterson, D.D.S., Dentistry, Attending, 03/01/01
Erick M. Rath, D.D.S., Ph.D., Dentistry, Attending, 07/21/00

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard A. Solove Research Institute)

June/July 1999

Initial Appointments -- Faculty

Elizabeth F. Jongleux, M.D., Anesthesiology
Garrett T. Kelly, M.D., Anesthesiology
Lori D. Meyers, M.D., Anesthesiology
Carolyn P. Misick, M.D., Pathology
Anastasios Pantelidis, M.D., Anesthesiology
Barbara M. Rogers, M.D., Anesthesiology

Initial Appointments -- Community

Albert H. Belfie, D.O., Physical Medicine & Rehabilitation
Thomas Board, Jr., M.D., Urology
Thomas Rak, M.D., Plastic Surgery

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard A. Solove Research Institute) (contd)

June/July 1999 (contd)

Initial Appointments -- Community (contd)

Mujeeb A. Ranginwala, M.D., Internal Medicine
Janet Roberto, M.D., Family Practice
Khairat Uddin, M.D., Internal Medicine

Provisional to Full Appointments -- Faculty

Brentley Buchele, M.D., Surgery, Associate Attending
Charles Shapiro, M.D., Internal Medicine, Attending
Phillip Shubert, M.D., Obstetrics and Gynecology, Associate Attending
Gary Barnett, M.D., Pathology, Associate Attending
Gail Besner, M.D., Pediatric Surgery, Associate Attending
Dara Schuster, M.D., Internal Medicine, Associate Attending
Cynthia Shellhaas, M.D., OB-GYN, Associate Attending

Provisional to Full Appointments -- Community

Springfield Anesthesiology

Kamel Abraham, M.D., Community Associate
Emmanuel Rafla, M.D., Community Associate

Emergency Medicine

Andrew Hughes, D.O., Community Associate
Annette Nathan, M.D., Community Associate
William Garringer, M.D., Community Associate
Kenneth Jacobs, D.O., Community Associate
Scott Kellogg, D.O., Community Associate
Rohn Kennington, M.D., Community Associate
Timothy Morton, M.D., Community Associate

Radiology

Rick A. Kukulka, M.D., Community Associate
Robert Lemming, M.D., Community Associate
Martin E. Morin, M.D., Community Associate
Salvador B. Trinidad, M.D., Community Associate
William G. Vazquez, M.D., Community Associate

Family Medicine

Jeffrey B. Blackburn, M.D., Community Associate
Cleanne Cass, D.O., Community Associate
Robert E. Kneisley, M.D., Community Associate
Michael McKee, M.D., Community Associate
Peter J. Muir, M.D., Community Associate
Mark Roberto, M.D., Community Associate

Internal Medicine

Robert Scott, M.D., Community Associate
Shahid Bashir, M.D., Community Associate, Pulmonary
Sami B. Girgis, M.D., Community Associate, Pulmonary
David G. Monjot, M.D., Community Associate, Pulmonary
Moin A. Ranginwala, M.D., Community Associate, Pulmonary

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard A. Solove Research Institute) (contd)

June/July 1999 (contd)

Provisional to Full Appointments – Community (contd)

Internal Medicine (contd)

Amrit L. Chadha, M.D., Community Associate, Neurology
George Varghese, M.D., Community Associate, Nephrology
Alan L. Gabbard, M.D., Community Associate, Gastroenterology
Abdur Rauf, M.D., Community Associate, Gastroenterology
Ravi C. Khanna, M.D., Community Oncologist Attending, Oncology
Daljeet Singh, M.D., Community Oncologist Attending, Oncology
Howard F. Wunderlich, M.D., Community Associate, Infectious Disease
Philip J. Duncan, M.D., Community Oncologist Attending, Radiation Oncology
Ganesh G. Potdar, M.D., Community Oncologist Attending, Radiation Oncology

OB-GYN

Rodney E. Batie, D.O., Community Associate
David Billing, M.D., Community Associate
Johnny W. Bryant, M.D., Community Associate
James L. Cromwell, M.D., Community Associate
Steven Patterson, D.O., Community Associate

Pathology

Elillian Daugherty, M.D., Community Associate
Feridun A. Doslu, M.D., Community Associate
Richard Marsh, M.D., Community Associate

Surgery

Krish Balakrishnan, M.D., Community Associate, General
Pamela S. Bucklew, M.D., Community Associate, General
Richard W. Furay, M.D., Community Associate, General
John Z. Little, M.D., Community Associate, General
Richard M. Nedelman, M.D., Community Associate, General
Kira Schofield, M.D., Community Associate, General
Ronald Spier, M.D., Community Associate, General
Lofton Misick, M.D., Community Associate, Cardiovascular/Thoracic
Surender R. Neravetla, M.D., Community Associate, Cardiovascular/Thoracic
Marios Panayides, M.D., Community Associate, Cardiovascular/Thoracic
Arthur Cole, M.D., Community Associate, Neurological
Noshir Deboo, M.D., Community Associate, Orthopedic
Michael B. DuVall, M.D., Community Associate, Otolaryngology
John Gillen, III, M.D., Community Associate, Otolaryngology
David Ryu, M. D., Community Associate, Otolaryngology
H. Thomas Staton, M.D., Community Associate, Otolaryngology
Charles D. Parsons, M.D., Community Associate, Urology
George A. Cochran, M.D., Community Associate, Vascular
Joseph G. Demeter, M.D., Community Associate, Vascular/Thoracic
Peter Wagner, M.D., Community Associate, Vascular

Reappointment Applications (term 7/1/99 – 6/30/2001)

Anesthesiology

Bhagwandas Gupta, M.D., Associate Attending
Panduranga Lingam, M.D., Associate Attending

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard A. Solove Research Institute) (contd)

Reappointment Applications (term 7/1/99 – 6/30/2001) (contd)

Dentistry

Carl Allen, D.D.S., Associate Attending
Daniel Jolly, D.D.S., Associate Attending
Peter Larsen, D.D.S., Associate Attending, Oral and Maxillofacial Surgery

James Obstetrics and Gynecology

Joseph Kington, M.D., Clinical Attending
George Lewandowski, M.D., Attending

James Internal Medicine

John Gaeuman, M.D., Associate Attending, General Medicine
James Lamb, M.D., Associate Attending, General Medicine
Ahmed Ghany, M.D., Community Oncologist, Hematology/Oncology
Lee Hebert, M.D., Associate Attending, Nephrology

Radiology

Carol Ashman, M.D., Associate Attending
James Bova, D.O., Associate Attending
Anthimos Christoforidis, M.D., Associate Attending
Lucy Freedy, M.D., Associate Attending

Radiation Oncology

Constance Bauer, M.D., Attending
Reinhard Gahbauer, M.D., Attending
John Grecula, M.D., Attending
Sheila Hodgson, M.D., Attending

Family Medicine

Glen Aukerman, M.D., Associate Attending
Robert Crane, M.D., Associate Attending
Holly Cronau, M.D., Associate Attending
Patrick Fahey, M.D., Associate Attending

Ophthalmology

Susan Benes, M.D., Associate Attending
Robert Chambers, M.D., Associate Attending
Matthew Dangel, M.D., Associate Attending
Frederick Davidorf, M.D., Associate Attending
Steven Katz, M.D., Associate Attending
Richard Lembach, M.D., Associate Attending
Alan Letson, M.D., Clinical Attending
Martin Lubow, M.D., Associate Attending

Otolaryngology

Edward Dodson, M.D., Associate Attending
Lowell Forrest, M.D., Associate Attending
David Kelly, M.D., Associate Attending

Neurology

Avrom Epstein, M.D., Associate Attending
Miriam Freimer, M.D., Associate Attending
Donald Higgins, M.D., Associate Attending
Jean Hubble, M.D., Associate Attending

September 1, 1999 meeting, Board of Trustees

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard A. Solove Research Institute) (contd)

Reappointment Applications (term 7/1/99 – 6/30/2001) (contd)

Neurology (contd)

John Kissel, M.D., Associate Attending
Deborah Lynn, M.D., Associate Attending

Emergency Medicine

Robert Guthrie, M.D., Associate Attending

Physical Medicine & Rehabilitation

Ernest Johnson, M.D., Associate Attending
Charles Levy, M.D., Associate Attending

Surgery

Daniel Cohen, M.D., Associate Attending, Thoracic/Cardiovascular
John Davis, M.D., Associate Attending, Thoracic/Cardiovascular
Denis King, M.D., Clinical Attending, Pediatric Surgery

RESOLUTIONS IN MEMORIAM

Resolution No. 2000-31

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

Michael O. Garraway

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 12, 1999, of Dr. Michael O. Garraway, Professor in the Department of Plant Pathology.

Michael Garraway was born April 29, 1934, in Portsmouth, Dominica (West Indies). He received his B.S. and M.S. degrees from McGill University in Quebec, Canada, and his Ph.D. degree in plant pathology from the University of California, Berkeley. Dr. Garraway joined the faculty of the Department of Plant Pathology at Ohio State in 1968, where he served over thirty years and achieved distinction in the areas of teaching, research, and University service.

In his research, Dr. Garraway advanced the study of the physiology of fungi, plant disease physiology, and plant response to environmental and biotic stresses. He was the author of numerous scientific publications and coauthored the book Fungal Nutrition and Physiology. He developed and taught courses at both the undergraduate and graduate levels and directed numerous graduate student theses and dissertations.

Professor Garraway's professional honors include membership in the Ohio chapter of Gamma Sigma Delta, where he served as president in 1977-78 and received the Gamma Sigma Delta Research Award of Merit. He was elected a Fellow in the Ohio Academy of Science, and served as vice president of the plant sciences division. He was a member of the American Phytopathological Society and served as an associate editor of the journal Phytopathology. At Ohio State, Dr. Garraway served widely on college and University committees, chairing both the Senate Committee on Academic Freedom and Responsibility and the Senate Committee on Women and Minorities.

Michael Garraway will be remembered as a dedicated mentor to his students, many of whom now have distinguished careers of their own. He was a generous person who valued his community and church and demonstrated his commitment to people through the sensitivity and enthusiasm

RESOLUTIONS IN MEMORIAM (contd)

Michael O. Garraway (contd)

with which he engaged all who knew him. He maintained strong friendships and touched people deeply with his unique sense of humor, expressiveness, and exuberant zeal for life.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Michael O. Garraway its deepest sympathy and sense of understanding at their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Hans-Erich Keller

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 23, 1999, of Dr. Hans-Erich Keller, Professor Emeritus in the Department of French and Italian.

Professor Keller was born on August 8, 1922, in Balsthal, Switzerland. He received his doctoral degree, with specializations in Gallo-Romance and Italian linguistics, French medieval literature, and Occitan literature, from the University of Basel in 1958. He taught at the universities of Basel (Switzerland), Innsbruck (Austria), Utrecht (The Netherlands), and Michigan, prior to joining the faculty of The Ohio State University in 1968.

A scholar of international reputation, Professor Keller was the author of fourteen books and more than ninety articles. Although he retired from teaching in 1994, he continued to write and publish, and to participate in professional conferences and symposia until a few weeks before his death. He was an active member of many professional organizations, both in this country and in Europe, and served as vice president or president of several international societies devoted to the study of medieval French literature and Occitan literature.

He served as consultant for several national organizations, including the John Simon Guggenheim Memorial Foundation, the American Council of Learned Societies, the American Philosophical Society, and the National Endowment for the Humanities. Ohio State recognized his outstanding scholarly achievement by awarding him the Distinguished Scholar Award in 1987. Among other honors he received were the title of Chevalier in the French Order of Academic Palms and an honorary doctorate from Western Michigan University.

Professor Keller was not only one of the most distinguished scholars of medieval French and Occitan literature in this country and in Europe, he was also a dedicated and influential teacher, who directed numerous doctoral dissertations at Ohio State. Many of his former students now hold important academic positions both here and abroad. His devotion to teaching was not restricted, however, to graduate students. He regularly taught undergraduate courses, displaying the enthusiasm, concern, and intellectual integrity that characterized all his teaching.

An active participant in departmental and University affairs, Professor Keller was an outstanding colleague, teacher, and scholar whose international stature added immensely to the reputation of the Department of French and Italian and, indeed, to The Ohio State University.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Hans-Erich Keller its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees, and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Merlyn M. Larson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 18, 1998, of Dr. Merlyn M. Larson, Professor Emeritus in the School of Natural Resources.

RESOLUTIONS IN MEMORIAM (contd)

Merlyn M. Larson (contd)

Professor Larson was born in Story City, Iowa, on September 11, 1928. After graduating from Sturgis (South Dakota) High School in 1946, he served three years as an aerial photographer in the U.S. Air Force. Upon discharge from the service, Mel Larson attended South Dakota State University in Brookings and Colorado State University at Fort Collins. He graduated from Colorado State's forest management program in 1954 with highest honors. Following graduation, also in 1954, he attended the University of Helsinki on a Fulbright Scholarship.

In 1955, Dr. Larson joined the staff of the Rocky Mountain Forest & Range Experiment Station of the U.S. Forest Service as a forest physiologist. His research focused on regeneration of ponderosa pine in relation to competition from grasses. He continued his graduate studies at the University of Washington in Seattle, where he received both the M.S. and Ph.D. degrees. While with the Forest Service, he also did research at the California Institute of Technology and at Hebrew University in Israel.

Dr. Larson came to The Ohio State University and the Ohio Agricultural Research and Development Center, Wooster, in 1966. His research interests included factors influencing root regeneration of planted oaks, chemical interactions among trees and competing herbaceous vegetation, and reclamation with trees of areas surface-mined for coal. In the School of Natural Resources in Columbus he taught an undergraduate course in dendrology (identification and characteristics of trees), and graduate courses in mined area reclamation. His warmth, enthusiasm, and cooperative attitude attracted a number of graduate students.

Together with his wife, Bettyann, Professor Larson developed a strong interest in Latin America, where he taught and served as a consultant in Costa Rica, Puerto Rico, Mexico, Dominican Republic, Ecuador, Honduras, and Guatemala. He worked with Mrs. Larson to establish family medical clinics in Apopa and Soyapango, El Salvador. Shortly before his death, he helped develop a forestry program for the new university, URRACAN, in the Autonomous Region of Nicaragua.

Merlyn Larson was an avid fisherman, our local computer guru, and a constant source of good cheer. He contributed to his community as Chairman of the Board of Wooster Interfaith Housing. Dr. Larson was a member of numerous professional and honorary societies. His colleagues in forestry elected him head of the forestry program in the School of Natural Resources. It was under his leadership and largely through his efforts that the Forest Resource Management Program of the School was accredited by the Society of American Foresters. Dr. Larson retired in 1996 and was given the title of Professor Emeritus.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Merlyn M. Larson its deepest sympathy and understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-32

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for June and July 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-33

Synopsis: The report on the receipt of gifts and the summary for June 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the revision of The Sandoz Pharmaceuticals Corporation Chair for Clinical Research to The Novartis Pharmaceuticals Corporation Chair for Clinical Research, and the establishment of The John W. Berry, Sr. Chair in Business, The Battelle Professorship in Inhalation Therapeutics, and The Rod Sharp Professorship in Microbiology; and

WHEREAS this report also includes the establishment of twenty-two (22) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-June
1997-98 Compared to 1998-99

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through June		
	<u>1997-98</u>	<u>1998-99</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 17,829,461	\$37,010,159	108%
Alumni (From Bequests)	<u>7,241,544</u>	<u>3,796,975</u>	-48%
Alumni Total	\$ 25,071,005	\$40,807,134	63%
Non-Alumni (Current Giving)	\$11,341,068	\$13,093,571	15%
Non-Alumni (From Bequests)	<u>7,951,801</u>	<u>6,258,084</u>	-21%
Non-Alumni Total	\$ 19,292,869	\$19,351,655	0%
Individual Total	\$44,363,874	\$60,158,789	36% ^A
Corporations/Corp. Foundations	\$64,327,641	\$61,949,492	-4%
Private Foundations	\$14,073,199	\$14,597,933	4%
Associations & Other Organizations	\$ <u>16,666,841</u>	\$ <u>16,730,997</u>	0%
Total	\$139,431,555	\$153,437,211	10%

NOTES

A Individual giving is up 36% largely due to 439 gifts totaling \$10,000 or more (\$40.3 million). Last year during this period 412 individuals gave \$10,000 or more (\$25.0 million).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-June (contd)
1997-98 Compared to 1998-99 (contd)

GIFT RECEIPTS BY PURPOSE

		Dollars July through June	
	<u>1997-98</u>	<u>1998-99</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 19,643,926	\$ 26,189,182	33%
Faculty Support	\$ 11,463,620	\$ 12,763,491	11%
Program Support	\$ 84,189,066	\$ 89,882,438	7%
Student Financial Aid	\$ 14,143,753	\$ 14,093,892	--
Annual Funds- Colleges/Departments	\$ 8,258,804	\$ 8,106,063	-2%
Annual Funds-University	\$ <u>1,732,386</u>	\$ <u>2,402,145</u>	39%
Total	\$139,431,555	\$153,437,211	10%

GIFT ADDITIONS TO ENDOWMENT

		Dollars July through June	
	<u>1997-98</u>	<u>1998-99</u>	<u>% Change</u>
	\$34,751,583	\$43,053,919	24%

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name and Description of Named Endowed Chair

From: The Sandoz Pharmaceuticals Corporation Chair for Clinical Research
 To: The Novartis Pharmaceuticals Corporation Chair for Clinical Research

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorships</u>			
The Battelle Professorship in Inhalation Therapeutics (Support for a professorship in the College of Medicine and Public Health, provided by gifts from the Battelle Memorial Institute)	\$782,166.53		\$782,166.53
The Rod Sharp Professorship in Microbiology (Support for a professorship in the College of Biological Sciences, provided by gifts from Rod Sharp)	\$502,052.31		\$502,052.31
<u>Establishment of Named Endowed Funds</u>			
The Max M. Fisher College of Business Building Complex Fund (Used to retire the bonds issued to support construction of the complex, support operations of the Executive Residence and provide resources to complete the project)	\$23,700,000.00		\$23,700,000.00
Robert E. Wade Lectureship Fund in Orthodontics (Support for a lectureship in the College of Dentistry, provided by transfer of funds)		\$39,875.03	\$39,875.03
Knox County 4-H Endowment Fund (Support for Knox County 4-H Program, provided by gifts from friends of Knox County 4-H)	\$17,841.68		\$17,841.68
The William E. Hunt, M.D. Lectureship Fund in Neurosurgery (Support for lectureship series in the College of Medicine and Public Health, provided by gifts from family members, friends, and colleagues of William E. Hunt, M.D.)	\$15,400.00		\$15,400.00
Richland County 4-H Endowment Fund (Support for Richland County 4-H Program, provided by gifts from friends of Richland County 4-H)	\$15,023.38		\$15,023.38

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
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Change in Description of Named Endowed Funds

Edward F. Lopina Scholarship Endowment Fund
The Wright Memorial Steel Castings Educational Fund

Change in Name and Description of Named Endowed Funds

From: The Unrestricted General Library Endowment
To: The William J. Studer Library Endowment Fund

From: The Ohio Field Crop Improvement Fund
To: Second Century Crop Enhancement Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
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Establishment of Named Endowed Chair

The John W. Berry, Sr. Chair in Business (Support for a chair in the Fisher College of Business, provided by a gift from the estate of John W. Berry, Sr.)	\$1,500,000.00	\$1,500,000.00
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Establishment of Named Endowed Funds

The Wolfe Study Abroad Scholarships Endowed Fund (Study abroad scholarships for Central Ohio students, provided by gifts from the Dispatch Printing Company of Columbus)	\$1,001,516.35	\$1,001,516.35
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The John W. Berry, Sr. Fund for Faculty Excellence (Support for faculty recruitment and retention in the Fisher College of Business, provided by a gift from the estate of John W. Berry, Sr.)	\$1,000,000.00	\$1,000,000.00
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The Ed Potter Family Athletic Scholarship Fund (Grant-in-aid scholarships - Department of Athletics, provided by gifts from Edward J. "Skip" Potter II)	\$105,000.00	\$105,000.00
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The William Filmer Rule '40 Scholarship Fund (Scholarships - School of Architecture, provided by gifts from the estate of William Filmer Rule)	\$83,894.83	\$83,894.83
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REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Robert and Iris Howlett Cancer Research Fund (Cancer Research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, provided by gifts from the estate of Robert T. Howlett)		\$61,710.19	\$61,710.19
The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy, provided by gifts from Ralph and Ruth Foster)		\$60,208.00	\$60,208.00
The Harley E. and Marlese N. Rouda Athletic Scholarship Fund (Grant-in-aid scholarships - Department of Athletics, provided by gifts from Harley and Marlese Rouda)		\$46,312.50	\$46,312.50
The Helen and Arthur Harley Scholarship Fund (Scholarships - Ohio State University Marching Band, provided by a gift from Theodore and Lois Harley in memory of Helen and Arthur Harley)		\$30,000.00	\$30,000.00
The Daniel G. Hummel Wrestling Endowment Fund (Support for men's wrestling program - Department of Athletics, provided by gifts from Hildegard Hummel)		\$30,000.00	\$30,000.00
The Glenn C. Himes Endowed Scholarship Fund in Food, Agricultural and Environmental Sciences (Scholarships - College of Food, Agricultural and Environmental Sciences, provided by gifts to honor Glenn C. Himes, from his wife Carmen, and family, colleagues, friends and former students)		\$28,737.50	\$28,737.50
The Ornamental Plant Germplasm Center Endowment Fund (Program support for the Ornamental Plant Germplasm Center, provided by gifts from the floriculture/horticulture industry)		\$27,655.41	\$27,655.41
The Lynwood L. Battle, Jr. Fund (Program support for the Ohio State University Marching Band, provided by gifts honoring Lynwood L. Battle from the Procter & Gamble Company and by the Battle Family)		\$25,133.06	\$25,133.06

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Borden Foods Scholarship Fund in Food Science and Technology (Scholarships - Department of Food Science and Technology, provided by gifts from the Borden Foods Corporation)		\$25,000.00	\$25,000.00
The Craig W. Deep Football Scholarship Fund (Grant-in-aid scholarships - Department of Athletics, provided by gifts from Craig W. Deep)		\$25,000.00	\$25,000.00
The Roderick H. (Ric) Dillon MBA Fellowship Fund (MBA Fellowships - Fisher College of Business, provided by gifts from Roderick H. (Ric) Dillon)		\$25,000.00	\$25,000.00
The John D. (Jack) and Mary Lambert Ph.D. Award Fund (Ph.D. Student Awards - Fisher College of Business, provided by gifts from Dr. Douglas M. Lambert)		\$25,000.00	\$25,000.00
Velma C. Veith Musical Instrument Fund (Support for purchase and maintenance of musical instruments in the OSU School of Music, provided by a gift from Paul E. Veith)		\$25,000.00	\$25,000.00
<u>Change in Description of Named Endowed Fund</u>			
Tanakadate Aikitu Prize Fund			
Total	\$25,032,483.90	\$4,165,042.87	\$29,197,526.77

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name and Description of Named Endowed Chair

The Novartis Pharmaceuticals Corporation Chair for Clinical Research

The Sandoz Pharmaceuticals Corporation Endowment Fund for Clinical Research was established October 6, 1989, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Sandoz Research Incorporated, now known as Novartis Pharmaceuticals Corporation; with gifts designated for support of clinical research in the College of Medicine and Public Health and in University Hospitals. The funding level was reached and The Sandoz Pharmaceuticals Corporation Chair for Clinical Research was established February 3, 1995. The name and description were revised September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide for a chair position to support clinical research in the College of Medicine and Public Health and in University Hospitals in areas of mutual interest to the donor and the University. The position shall be held by a nationally eminent faculty member as recommended by the Associate Dean of Clinical Affairs in consultation with the Vice President for Health Sciences and with the Dean of the College of Medicine and Public Health.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and Public Health and the Vice President for Health Sciences in order to carry out the desire of the donors.

Establishment of Named Endowed Professorships

The Battelle Professorship in Inhalation Therapeutics

The Battelle Fund in Inhalation Therapeutics was established September 5, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Battelle Memorial Institute of Columbus, Ohio. The professorship was established September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

In keeping with the provisions of the original endowed fund, income shall be used to support a professorship in the College of Medicine and Public Health. The professorship position shall be held by a distinguished scholar as recommended by the Dean of the College of Medicine and Public Health in consultation with a selection committee within the College and with the Vice President for Health Sciences. The activities of the endowed professorship holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$782,166.53

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Professorships (contd)

The Rod Sharp Professorship in Microbiology

The Biotechnology Professorship in Plant Tissue Culture and Cellular Genetics Fund was established December 5, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development fund from an anonymous donor. The professorship was established September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

In keeping with the provisions of the original endowed fund, income shall provide salary and program support for the work of an outstanding researcher and teacher in the Department of Microbiology. The person named to this position must be an academic leader in microbial diversity undertaking research relevant to industrial, environmental and/or medical applications of microorganisms. Appointment to this position will be recommended by the Dean of the College of Biological Sciences to the Provost and President and approved by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$502,052.31
(grandfathered)

Establishment of Named Endowed Funds

The Max M. Fisher College of Business Building Complex Fund

The Max M. Fisher College of Business Building Complex Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Trustees of The Ohio State University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to retire the bonds issued to support construction of the complex and provide support, as needed, for operations of the Executive Residence.

The principle is invadable, but no more than once per quarter and only with the joint approval of the Dean of the College, the Senior Vice President for Business and Finance and Chief Financial Officer and the Executive Vice President and Provost. At the end of five years, the agreement may be reviewed and subject to modification based on the agreement of all affected parties.

Upon payment of the bond debt and operations of the Executive Residence as provided for by a written Memorandum of Understanding between the college and the University dated October 13, 1998, the fund shall be used by the dean of the college for unrestricted purposes of the college.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Max M. Fisher College of Business Building Complex Fund (contd)

It is the desire that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College.

\$23,700,000.00

Robert E. Wade Lectureship in Orthodontics

The Robert E. Wade Lectureship in Orthodontics was established September 1, 1999, by the Board of Trustees of The Ohio State University with funds transferred from the Robert E. Wade Orthodontic Alumni Association Loan Fund.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support an annual or biennial lecture on a subject related to orthodontics for the benefit of residents in the section of Orthodontics in the College of Dentistry. Specifically, the monies shall provide honorarium and travel expenses to the speaker. Any residual funds unused annually shall be reinvested to principal for the continued growth of the fund. Selection of the speaker shall be determined by the chair of the section of Orthodontics in consultation with his/her faculty.

It is the desire of the OSU Orthodontic Alumni Foundation and the Wade family that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$39,875.03

Knox County 4-H Endowment Fund

The Knox County 4-H Endowment Fund was established September 1, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends of Knox County 4-H.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Knox County 4-H program. This support may include but is not limited to the funding of scholarships and awards for 4-H members; volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing materials and/or services that will supplement 4-H programming or increase the visibility and public support of 4-H in Knox County. All expenditures from this fund shall be approved by the Knox County 4-H Planning Committee.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Knox County 4-H Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of The Ohio State University who is the Director for the Ohio State University Extension in consultation with the committee representing the local 4-H donors.

\$17,841.68 (Grandfathered)

The William E. Hunt, M.D. Lectureship Fund in Neurosurgery

The William E. Hunt, M.D. Lectureship Fund in Neurosurgery was established September 1, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund made in honor of, and from the family members, friends, and colleagues of, William E. Hunt, M.D., of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the William E. Hunt, M.D. Lectureship series in the Division of Neurosurgery in the College of Medicine and Public Health. Income from this fund shall help defray appropriate expenses (such as an honorarium, travel, lodging, printing, etc.) as incurred in presenting a lecture by a notable physician, educator, or researcher in the field of neuroscience, and as approved by the Director of the Division.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairperson of the Division of Neurosurgery and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$15,400.00 (Grandfathered)

Richland County 4-H Endowment Fund

The Richland County 4-H Endowment Fund was established September 1, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends of Richland County 4-H.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from this fund shall be used to support the Richland County 4-H program. This support may include, but is not limited to the funding of scholarships and awards for 4-H members; volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing materials and/or services that will supplement 4-H programming or increase the visibility and public support of 4-H in Richland County. All expenditures from this fund shall be approved by the Richland County 4-H Advisory Committee.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Richland County 4-H Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative official of The Ohio State University who is the Director for the Ohio State University Extension, and in consultation with the committee representing the local 4-H donors in order to carry out the desire of the donors.

\$15,023.38
(Grandfathered)

Change in Description of Named Endowed Funds

Edward F. Lopina Scholarship Endowment Fund

The Edward F. Lopina Scholarship Endowment Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Edward F. Lopina (B.S.Bus.Adm.'49). The description was revised September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship funds for a student of the Fisher College of Business, with preference granted to those students from the southwest Ohio counties of Hamilton, Butler, Warren, or Clermont.

It is the desire of Edward F. Lopina that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to best fulfill the spirit and intentions of the Lopina Endowment.

The Wright Memorial Steel Castings Educational Fund

The Wright Memorial Steel Castings Educational Fund was established April 11, 1968, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from George T. Wright (B.I.E. '32) Cleveland, Ohio, in memory of his father and mother, Frank G. and Christine M. Wright; his wife, Janet Hardin Wright; and his brother, Walter F. Wright. The description was revised December 6, 1990, and was further revised September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Dean of Engineering to support scholarships, fellowships, research, teaching and faculty development in the area of steel castings within the Departments of Industrial, Welding and Systems Engineering, and Material Science and Engineering.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The Wright Memorial Steel Castings Educational Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

Change in Name and Description of Named Endowed Funds

The William J. Studer Library Endowment Fund

The Unrestricted General Library Endowment was established February 5, 1988, by the Board of Trustees of The Ohio State University with gifts through unrestricted donations to The Ohio State University Development Fund designated for support of The Ohio State University Libraries. The name and description were revised September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support library resources and services, as determined by the Director of The Ohio State University Libraries. At the end of any fiscal year in which there is a balance in income remaining, this balance shall be credited to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college administrative officer who is then responsible for the University Libraries.

Second Century Crop Enhancement Fund

The Ohio Field Crop Improvement Fund was established July 30, 1945, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Ohio Seed Improvement Association and the Ohio Hybrid Seed Corn Producers. The name and description were revised September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

This fund is established to serve as a source of supplemental support for field crop breeding and genetic enhancement. The primary use of income from this endowment will be to:

1. Enhance financial stability and maintain continuity of research programs involved in the genetic improvement of field crops of current and potential importance in Ohio; and
2. Ensure the continuing education and training of students interested in the breeding and genetic enhancement of field crops

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Funds (contd)

Second Century Crop Enhancement Fund (contd)

A technical advisory board will be established to advise the Chairperson of the Department of Horticulture and Crop Science relative to program funding and administration of the endowment. The Associate Chair of the Department of Horticulture and Crop Science shall chair the technical advisory board.

Members of the technical advisory board shall consist of:

1. All Department of Horticulture and Crop Science project leaders involved in field crop breeding;
2. One Department of Horticulture and Crop Science project leader involved in tissue culture/molecular genetics (appointed by the Chairperson of the Department of Horticulture and Crop Science);
3. The Associate Chairperson of the Department of Horticulture and Crop Science; and
4. Two representatives from the Ohio Seed Improvement Association and the other appointed by the Ohio Seed Dealers Association

Operational guidelines for utilization of income from this endowment shall be approved by majority vote of the technical advisory board and concurred by the Chairperson of the Department of Horticulture and Crop Science.

A unique operational feature of this endowment fund will allow individuals or companies to earmark their contributions for categories or commodity units as follows:

1. Corn -- breeding and genetic enhancement;
2. Soybeans -- breeding and genetic enhancement;
3. Small grains - breeding and genetic enhancement; and
4. Non-designated general support of many of the above programs, as well as support for undergraduate and graduate students interested in the breeding and genetic enhancement of field crops.

Income generated in each of the commodity categories will be available only to crop breeding/genetic enhancement programs in that commodity area. All funding requests will be reviewed by the technical advisory board and their recommendations for use shall be forwarded to the Chairperson of the Department of Horticulture and Crop Science for final approval.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then income from the fund may be used for any purpose within the Department of Horticulture and Crop Science or the College of Food, Agricultural, and Environmental Sciences, with preference being given to research and/or education which will be of benefit to seedsmen, crop producers, and other entities associated with furtherance of the best interests of those individuals and organizations associated with one of the following aspects of crop production: marketing, processing or utilization of farm crops.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The John W. Berry, Sr. Chair in Business

The John W. Berry, Sr. Chair in Business was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of John W. Berry, Sr.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide an endowed chair to the "sitting" Dean of the Fisher College of Business. Allocation of income shall be formally approved by the Provost in consultation with the Dean. The purpose of the Berry Chair in Business is to provide the college the opportunity to attract/retain the best leadership possible in the Dean's position.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$1,500,000.00

Establishment of Named Endowed Funds

The Wolfe Study Abroad Scholarships Endowed Fund

The Wolfe Study Abroad Scholarships Endowed Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Dispatch Printing Company of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support significant study abroad scholarships that will enhance the educational experience for a greater number of Ohio State students. Scholarships will be awarded to full-time sophomore, junior, and senior rank students attending The Ohio State University. Scholarships will be awarded to students with hometowns in Ohio, with preference given to students from Central Ohio. Students shall have a minimum 2.75 overall GPA to be eligible for these scholarships which will be used for University approved quarter/summer-long, and year-long study abroad experiences. Students may only receive the Wolfe Study Abroad Scholarship one time as an undergraduate student at The Ohio State University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Vice President for Student Affairs in order to carry out the desire of the donor.

\$1,001,516.35

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The John W. Berry, Sr. Fund for Faculty Excellence

The John W. Berry, Sr. Fund for Faculty Excellence was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of John W. Berry, Sr.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used in the Fisher College of Business by the Dean to support the recruitment and retention of world class management education faculty.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$1,000,000.00

The Ed Potter Family Athletic Scholarship Fund

The Ed Potter Family Athletic Scholarship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Edward J. "Skip" Potter II, Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes who are members of the varsity football team pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$105,000.00

The William Filmer Rule '40 Scholarship Fund

The William Filmer Rule '40 Scholarship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William Filmer Rule (B.Arch.'40), Seattle, Washington.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide an annual scholarship award to a student who is entering or enrolled in the architecture section of the Knowlton School of Architecture. The scholarship award shall be based on demonstrated academic excellence in architectural design.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The William Filmer Rule '40 Scholarship Fund (contd)

Candidates must be Ohio residents and financial need will be considered in selecting a recipient. The scholarship will be renewable to recipients whose proven record is deemed deserving of continued support. Selection will be made by the Knowlton School's Architecture Section Scholarship Committee with information provided by the design studio instructors and the school secretary in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$83,894.83

The Robert and Iris Howlett Cancer Research Fund

The Robert and Iris Howlett Cancer Research Fund at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Robert T. Howlett of Lakeside, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research with preference given to melanoma research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President for Health Sciences. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$61,710.19

The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy

The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ralph and Ruth Foster of Hilliard, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy (contd)

The annual income shall be used to support The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy, which shall provide two scholarships of equal value to one male and one female pharmacy student in either their junior or senior year. The recipients shall carry a minimum GPA of 2.5 and be involved in one of the College of Pharmacy's student organizations. The recipients of the annual scholarship shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$60,208.00

The Harley E. and Marlese N. Rouda Athletic Scholarship Fund

The Harley E. and Marlese N. Rouda Athletic Scholarship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Harley E. and Marlese N. Rouda, of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of a student athlete who is a member of a varsity team pursuing an undergraduate degree at The Ohio State University. The Director of Athletics will select the recipient in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$46,312.50

The Helen and Arthur Harley Scholarship Fund

The Helen and Arthur Harley Scholarship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Theodore and Lois Harley in memory of Mr. Harley's parents, Helen and Arthur.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall provide financial assistance for members of The Ohio State University Marching Band who are graduates of Grove City (Ohio) High School. The scholarship may be given to incoming freshmen or to any upper class Ohio State student who is a graduate of Grove City High School. There are no grade point requirements and students need not be music majors. The scholarship may be given to the same student more than once. If, in any given year,

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Helen and Arthur Harley Scholarship Fund (contd)

there are no qualified recipients, the income shall be returned to the fund's principal. Selection of the recipients will be made by the Director of the Marching Band, with the approval of the Dean of the College of the Arts and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of The Ohio State University Marching Band in order to carry out the desire of the donors.

\$30,000.00

The Daniel G. Hummel Wrestling Endowment Fund

The Daniel G. Hummel Wrestling Endowment Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Hildegard Hummel of Evanston, Illinois.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the men's wrestling program at The Ohio State University. The Director of Athletics and the head men's wrestling coach will determine use of the funds.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$30,000.00

**The Glenn C. Himes Endowed Scholarship Fund
in Food, Agricultural and Environmental Sciences**

The Glenn C. Himes Endowed Scholarship Fund in Food, Agricultural and Environmental Sciences was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, to honor Glenn C. Himes (Ph.D. Agricultural Economics 1964), Professor Emeritus, with gifts from colleagues, friends, former students, his wife Carmen, and family.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship, or scholarships, to undergraduate students studying in the discipline of Agricultural, Environmental and Development Economics in the College of Food, Agricultural and Environmental Sciences, as recommended by the appropriate departmental and/or college committee, in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

**The Glenn C. Himes Endowed Scholarship Fund
in Food, Agricultural and Environmental Sciences (contd)**

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another related use shall be designated by the Foundation Board in consultation with the Dean of the College in order to carry out the desire of the donors.

\$28,737.50

The Ornamental Plant Germplasm Center Endowment Fund

The Ornamental Plant Germplasm Center Endowment Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the floriculture/horticulture industry to be used for the perpetuation and function of the Ornamental Germplasm Center.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to further the purpose and function of the Ornamental Plant Germplasm Center and may include but is not limited to items such as: operating expenses, seminars, publications, and travel. The Chair of the Department of Horticulture and Crop Science and the Director of the Ornamental Plant Germplasm Center and/or their designees shall have the responsibility and must approve expenditures from the fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$27,655.41

The Lynwood L. Battle, Jr. Fund

The Lynwood L. Battle, Jr. Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with honorary gifts upon his retirement from Procter & Gamble and by the Battle Family.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for purposes that best benefit the students in The Ohio State University Marching Band as determined by the Director of the Marching Band.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of the Marching Band in order to carry out the desire of the donors.

\$25,133.06

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Borden Foods Scholarship Fund in Food Science and Technology

The Borden Foods Scholarship Fund in Food Science and Technology was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Borden Foods Corporation.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a scholarship(s) for a student(s) enrolled in the Food Science and Technology program at The Ohio State University. The student recipient(s) shall have demonstrated leadership and show promise for future success in the food science discipline. The student recipient(s) shall be selected by the Scholarship Selection Committee of the Department of Food Science and Technology, in consultation with the department chair and the Office of Student Financial Aid. Representatives of Borden Foods Corporation organization may request inclusion in the selection process. The annual award is contingent upon the selected student(s) writing a letter of appreciation to the Borden representative. Further interaction and meetings with each recipient of the Borden Foods Scholarship in Food Science and Technology is at the option of Borden Foods Corporation.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Vice President for Agricultural Administration, in consultation with the department chair or their successor, or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

The Craig W. Deep Football Scholarship Fund

The Craig W. Deep Football Scholarship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Craig W. Deep.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of a student athlete who is a member of the men's football team pursuing an undergraduate degree at The Ohio State University. The recipient will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor. Donor's preference would be that these unused funds go to the varsity men's ice hockey or men's baseball program.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Roderick H. (Ric) Dillon MBA Fellowship Fund

The Roderick H. (Ric) Dillon MBA Fellowship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Roderick H. (Ric) Dillon (B.S.Bus.Adm. '77).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a fellowship to an MBA student with preference given to students with a concentration in investment management and/or finance. Selection shall be made by the college committee responsible for MBA fellowship decisions with formal approval by the dean.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$25,000.00

The John D. (Jack) and Mary Lambert Ph.D. Award

The John D. (Jack) and Mary Lambert Ph.D. Award was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Douglas M. Lambert (Ph.D. '75).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide an award(s) to a Ph.D. student(s) in the area of logistics. Selection shall be made by the faculty of logistics with formal approval from the dean of the college. In any given year when a Ph.D. Award is not made, an MBA student with a concentration in logistics may receive the award.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the university/college should cease offering graduate courses in logistics, or whatever terminology describes the evolved form of this discipline as determined by the Council of Logistics Management or its successor, then the fund should be transferred to The Ohio State University Medical School for Cancer Research.

\$25,000.00

Velma C. Veith Musical Instrument Fund

The Velma C. Veith Musical Instrument Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Paul E. Veith of Pemberville, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

Velma C. Veith Musical Instrument Fund (contd)

The annual income from this fund shall be used to support the purchase and maintenance of musical instruments in The Ohio State University School of Music. Purchase decisions shall be made by the Director of the School of Music in consultation with the music faculty. In the event there are undistributed funds in any given year, the unused income shall be returned to the principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Dean of the College of the Arts in order to carry out the desire of the donor.

\$25,000.00

Change in Description of Named Endowed Fund

Tanakadate Aikitu Prize Fund

The Tanakadate Aikitu Prize Fund was established July 2, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an anonymous contribution of \$25,000 arranged by Professor J. Marshall Unger, Chair of the Department of East Asian Languages and Literatures. The description was revised September 1, 1999.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates

Before assuming the first chair of physics at The Ohio State University at the behest of his friend Edward Orton, Thomas C. Mendenhall taught in Japan at the Imperial University (now University of Tokyo), from 1878 to 1881. It was Mendenhall who introduced the *makyō* or "magic mirror" (then romanized *makio*) to the students of the University. Tanakadate Aikitu (1842-1956) was one of Mendenhall's most illustrious students. He became a world-renowned seismologist and expert on geomagnetism, a pioneer in international scientific cooperation, and a prominent leader in the movement to reform the Japanese writing system. It is fitting that this prize honor Professor Tanakadate's career.

The annual income shall provide a prize each year to the most outstanding graduate student in the Department of East Asian Languages and Literatures of The Ohio State University in the field of Japanese humanities. An initial prize of five-hundred dollars (\$500) shall be awarded in Spring 2000; thereafter, the amount of the prize may be adjusted to keep it in line with comparable prizes for graduate students. Income in excess of the annual prize may be used to support Japanese studies in the Department of East Asian Languages and Literatures.

Graduate faculty members of the department shall nominate qualified graduate students for this prize at the start of Spring Quarter each year. A committee of the Japanese faculty, excluding the Department Chair, shall select that year's recipient during the Spring Quarter.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Chair of the Department of East Asian Languages and Literatures after consultation with the faculty of the department in order to carry out the desire of the donors.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2000-34

April - June 1999

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, and November 7, 1997, provides that the President and/or the Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of April - June 1999; and

WHEREAS during the period covered, the Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 46 waivers of competitive bidding requirements for annual purchases totaling approximately \$35,339,400 including \$30,923,400 for merchandise for resale by various University departments, as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 49 waivers of competitive bidding requirements for annual purchases totaling approximately \$10,588,800 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 1999, is hereby accepted.

(See Appendix V for background information, page 177.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 2000-35

WETLAND RESEARCH AND EDUCATION BUILDING
POSTLE HALL RESEARCH LABS RENOVATION
NEIL AVENUE TUNNEL -- ASBESTOS ABATEMENT

Synopsis: Authorization to employ architect/engineering firms and request construction bids for the Wetland Research and Education Building, Postle Hall Research Labs Renovation, and Neil Avenue Tunnel -- Asbestos Abatement projects is proposed.

WHEREAS the University desires to construct a wetland education and research facility building to serve as a catalyst for Ohio to provide national leadership in wetland ecology and management, wetland and river restoration and ecotechnology, and continue the collaboration among several Ohio universities working in these fields; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS the University desires to design the facility and construct the building shell with the initial funding provided, with additional phases to be accomplished as funding becomes available; and

WHEREAS the total estimated project cost is \$2,809,713 and the total estimated construction cost is \$1,766,151, with partial funding provided by a Board of Regents grant \$1,000,000; and

WHEREAS the University desires to convert the dentistry clinical facilities on the fourth floor of Postle Hall into four generic research labs; and

WHEREAS the total estimated project cost is \$1,000,000 and the total estimated construction cost is \$785,400, with funding provided by House Bill 850; and

WHEREAS the University desires to remove asbestos containing materials insulating the water and steam lines in the tunnel system from the McCracken Power Plant that serves many south campus area buildings; and

WHEREAS the total estimated project cost is \$94,800 and the total estimated construction cost is \$80,000, with funding provided by the Board of Regents:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Wetland Research and Education Building, Postle Hall Research Labs Renovation, and Neil Avenue Tunnel -- Asbestos Abatement projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Wetland Research and Education Building, Postle Hall Research Labs Renovation, and Neil Avenue Tunnel -- Asbestos Abatement projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix VI for maps, page 179.)

EASEMENTS

Resolution No. 2000-36

COLUMBIA GAS OF OHIO
NORTH STAR AVENUE AT RIDGEVIEW

COLUMBIA GAS OF OHIO
GOLF COURSE AT TREMONT ROAD

Synopsis: Authorization to grant two easements across University property is proposed.

WHEREAS Columbia Gas Company of Ohio has requested a 25-year renewal easement consisting of a strip of land approximately 400 feet in length for a 20-inch gas pipeline starting at the east line of the North Star Avenue right-of-way near Ridgeview Road; and

WHEREAS Columbia Gas will compensate the University with a lump sum payment of \$200 in consideration of the granting of this easement; and

EASEMENTS (contd)

Whereas Columbia Gas Company of Ohio has requested a 25-year renewal easement for a ten-inch gas line running through the University Golf Course along the north side of Tremont Road to Reed Road; and

WHEREAS Columbia Gas will compensate the University with a lump sum payment of \$750 in consideration of the granting of this easement; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Finance be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his/her statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix VII for maps, page 183.)

PURCHASE OF REAL PROPERTY

Resolution No. 2000-37

1704 WEST CASE ROAD
COLUMBUS, OHIO

Synopsis: Authorization for the purchase of the real property at 1704 West Case Road, Columbus, Ohio, proposed.

WHEREAS The Ohio State University has been presented with the opportunity to purchase approximately 7.514 acres of unimproved real property located at 1704 West Case, Columbus, Ohio; and

WHEREAS the property has an appraised value of \$320,250.00, and the owners, Richard C. and Elizabeth K. Chapman, of Columbus, Ohio, have agreed to sell the property to the University for \$42,500 per acre, for a total sale price of approximately \$319,345; and

WHEREAS the property is located within the Airport Master Plan study area and its acquisition is important for the proposed future plans of the University Airport; and

WHEREAS funds for the purchase will be provided by a Federal Aviation Administration grant and Airport revenue:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Finance be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1704 West Case Road, Columbus, Ohio, for a price not to exceed \$42,500 per acre and upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State of Ohio Controlling Board and a grant from the Federal Aviation Administration.

(See Appendix VIII for background information and map, page 185.)

SALE OF REAL PROPERTY

Resolution No. 2000-38

**0.72 ACRES ON COFFEY ROAD
COLUMBUS, OHIO**

Synopsis: Authorization for the sale of real property on Coffey Road, Columbus, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with the opportunity to sell approximately 0.72 acres of unimproved real property located on Coffey Road, Columbus, Ohio; and

WHEREAS the property has an appraised value of \$35,000, and the purchaser, Lifeline of Ohio, Inc., has agreed to purchase the property for that amount; and

WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University; and

WHEREAS funds from the sale of this property will be deposited into the University's land purchase account:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Finance be authorized to sell, in the name of the State of Ohio, the approximately 0.72 acres of unimproved real property located on Coffey Road in Columbus, Ohio, at a price of not less than \$35,000 and upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State of Ohio Controlling Board.

(See Appendix IX for background information and map, page 187.)

CONTINUATION OF COTA STUDENT PASS PROGRAM

Resolution No. 2000-39

Synopsis: Authorization to request modification by the Board of Regents and the State Controlling Board of the general fee limitation to permit continuation of the mandatory student transit pass fee is proposed.

WHEREAS students have identified traffic congestion, lack of convenient parking on and around campus, and lack of efficient transportation to other areas in the community as major concerns affecting the quality of student life; and

WHEREAS the Undergraduate Student Government initiated discussions to respond to these concerns and, with involved University offices, worked with the Central Ohio Transit Authority (COTA) to improve student access to COTA's mass transit system through a student transit pass pilot program for unlimited travel on all COTA routes, including newly established routes responsive to students' residential and entertainment preferences, at the rate of \$9.00 per quarter or \$13.50 per semester; and

WHEREAS the initial 18 month program begun in March 1997, and renewed in September 1998 for the additional 18 month period permitted by the contract, has been very successful, and the University and COTA desire to continue the program on an on-going basis through a new agreement; and

CONTINUATION OF COTA STUDENT PASS PROGRAM (contd)

WHEREAS the new agreement would be for five years, subject to renewal, continue the current transit fee levels during that period, and make several service improvements, including improved procedures for addressing disability transit needs; and

WHEREAS COTA shall be responsible for providing the transit services in exchange for transit pass fees, and for all costs of operating and marketing the transit pass program, including reimbursement for all administrative costs incurred by the University for fee collection; and

WHEREAS the student pass rates are a fraction of COTA's established rates and require a fee be charged to all enrolled undergraduate, graduate, and professional students; and

WHEREAS the student government organizations held a campus-wide student vote in January 1999 in which an overwhelming majority of those students voting approved continuation of mandatory transit pass fees and the long-term extension and expansion of the transit pass system; and

WHEREAS for the 1999-2000 year, the University already has increased student fees by the maximum six percent allowed by law; and

WHEREAS the Board of Trustees believes this transit service constitutes an exceptional circumstance justifying modification of the fee cap by the Ohio Board of Regents and the State of Ohio Controlling Board for so long as the proposed contract or any renewal or extension of it is in effect:

NOW THEREFORE

BE IT RESOLVED, That the Secretary of the Board of Trustees be authorized to request the Board of Regents to modify the fee cap on the general fee as outlined above and to seek approval of the Controlling Board for such modification; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer be authorized, in the name of the Board of Trustees, to enter into a contract with COTA as outlined above to continue the student transit pass program upon such terms and conditions as have been approved by student referendum and upon such other terms and conditions deemed to be in the best interest of the University, subject to the University receiving the necessary approval of the Board of Regents and Controlling Board.

**MERGER OF THE HARDING HOSPITAL
INTO THE OHIO STATE UNIVERSITY**

Resolution No. 2000-40

WHEREAS Harding Hospital and The Ohio State University have operated their behavioral health programs in a coordinated fashion since the parties entered into an Affiliation Agreement in May 1998; and

WHEREAS since the parties entered into the affiliation agreement in May 1998, The Ohio State University and Harding Medical Center, as the only voting members, have equal membership rights and privileges in Harding Hospital, Inc.; and

WHEREAS improved clinical integration and some cost savings have been obtained under the coordinated program; and

WHEREAS the University Hospitals and Harding Hospital desire to achieve further cost efficiencies while improving the quality of and access to behavioral health programs; and

**MERGER OF THE HARDING HOSPITAL
INTO THE OHIO STATE UNIVERSITY (contd)**

WHEREAS a consolidated behavioral health services will be a key component of the academic psychiatry program of the University; and

WHEREAS a full merger of the behavioral health programs of Harding Hospital and The Ohio State University will be the best avenue to further integrate enhanced clinical program integration, to increase availability and access to services for the community, and to achieve further cost effectiveness; and

WHEREAS the affiliation agreement of May 1998, acknowledges the potential transfer of Harding Hospital, Inc. assets to either member:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of the University approves the full merger of Harding Hospital and the associated behavioral health programs of The Ohio State University and Harding Hospital within the structure of The Ohio State University.

(See Appendix X for background information, page 189.)

MEMBERSHIP IN ELDER SERVICES NETWORK

Resolution No. 2000-41

Synopsis: Approval for The Ohio State University to join and participate in a not-for-profit corporation for the purpose of promoting and supporting the provision of community based older adult services.

WHEREAS providing services to the older adult population of central Ohio is necessary to the teaching, research and service missions of The Ohio State University; and

WHEREAS a joint collaboration between providers of older adult services in central Ohio is an efficient, timely and economical way of achieving promoting and supporting community based older adult services; and

WHEREAS The Ohio State University Hospitals Board recommended that the best way to implement this collaborative effort is to join the Central Ohio Area Elder Services Network (ESN), a not-for-profit corporation has been formed by several central Ohio area providers of older adult services;

WHEREAS the University Hospitals as a member of ESN will be entitled to appoint one Trustee on the ESN Board of Trustees;

WHEREAS the University Hospitals recommends that Lisa Wahoff be appointed as a part of her duties as a University employee as a Trustee on the ESN Board of Trustees;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes and endorses joining as a Class A member and participating in the not-for-profit corporation, the Central Ohio Area Elder Services Network, for the purpose of better providing for the health and welfare of the people of Ohio by supporting and promoting community based services for the older adult population in central Ohio; and

BE IT FURTHER RESOLVED, That the University Hospitals is authorized to pay up to \$5,000 to join ESN; and

MEMBERSHIP IN ELDER SERVICES NETWORK (contd)

BE IT FURTHER RESOLVED, That the Board of Trustees of the Ohio State University hereby approves the appointment of Lisa Wahoff to serve as a Trustee for the Central Ohio Area Elder Services Network, representing the University in such capacity as part of her official duties and responsibilities to the University and entitling him/her to any immunity, insurance, indemnity, and representation to which employees of the University now are, or hereafter may be, entitled.

(See Appendix XI for background information, page 191.)

FINAL APPROVAL OF FISCAL YEAR 1999-2000 BUDGET

Resolution No. 2000-42

Synopsis: The President recommends approval of the completed current funds budget for fiscal year 1999-2000.

WHEREAS the University's General Funds Budget Summary for fiscal year 1999-2000 was approved at the July meeting, with authorization for the President to make expenditures within the projected income levels; and

WHEREAS the President now presents the fiscal year 1999-2000 current funds budget for final approval:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves and adopts the completed fiscal year 1999-2000 current funds budget; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting and to file these materials with the official records of this University.

(See Appendix XII for background information, page 193.)

Upon motion of Mr. Brennan, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, Ms. Longaberger, and Ms. Hendricks.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2000-43

Synopsis: The Investments Committee recommends the approval of the Appointment and Reappointment of Investment Managers.

WHEREAS it is the policy of The Ohio State University to utilize the services of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS (contd)

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, that upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

<u>Equity Managers</u>	<u>Allocation as of 6/30/99</u>	<u>Changes</u>	<u>Revised Allocation</u>
ABN AMRO	\$ 69,128,268		\$ 69,128,268
Barclays Extended	145,284,137		145,284,137
Barclays International Alpha Tilts	29,626,855		29,626,855
Barclays S&P 500	286,475,178		286,475,178
Commonfund Capital Partners	10,000,000		10,000,000
Commonfund New Leaders	10,000,000		10,000,000
R. Meeder	68,234,302		68,234,302
Mesirow Partnership Fund	- 0 -	\$10,000,000	10,000,000
Nicholas Applegate Mid Cap	136,985,653		136,985,653
Nicholas Applegate Sys Small Cap	30,661,185		30,661,185
University Students	18,909,569		18,909,569
<u>Fixed Income Managers</u>	<u>Allocation as of 6/30/99</u>	<u>Changes</u>	<u>Revised Allocation</u>
Bank One	\$ 14,913,819		\$ 14,913,819
Commonfund	24,756,902		24,756,902
Cypress Asset Management	24,063,095		24,063,095
Hughes Capital Management	15,082,626		15,082,626
Huntington Trust	14,726,945		14,726,945
MDL Capital Management	48,975,957		48,975,957

Upon motion of Mr. Slane, seconded by Judge Duncan, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Messrs. Colley, Brennan, Sofia, Slane, Judge Duncan, Ms. Longaberger, and Ms. Hendricks, and two abstentions cast by Messrs. Skestos and Patterson.

STUDENT GOVERNMENT REPORTS

Mr. Josh Mandel:

Throughout Spring Quarter, USG met with different student groups and individual students, and -- similar to Dr. Kirwan's four priorities for the University -- established a list of common, reoccurring concerns for students.

One concern is financial aid. We found that people are very pleased with the staff at the Financial Aid Office, but there aren't enough staff to handle all of the students' questions or concerns. Tally Hart does an incredible job of staffing the office and offering good services for students, but we'd like to expand those services. By working with Tally, Dr. Garland, and other administrators over the coming year, hopefully there will be permanent satellite financial aid offices established around campus so students won't always have to go to Lincoln Tower.

We also envision a "1-800" number that students will be able to connect through the new Fees and Deposits "1-800" number. This will lessen the bureaucracy and also be less costly for students who are calling for financial aid questions. By using the "1-800" number, they wouldn't have to pay.

Another common concern with students was safety. Right now, the Student Safety and Escort Service will take students from an on-campus location to an off-campus location and vice versa. Over the coming year, the service will be expanded so students can go from somewhere off-campus to another off-campus location as well.

Hopefully by the beginning of the year, seven blue emergency phones will be established in the off-campus area. Preliminary reports from the first blue emergency phone that was installed are very positive. There have been a few crank calls, but for the most part they were all positive calls. Not all of them were for emergencies per se, but all of them were valid. The Columbus Police view it as a good project and hopefully we can expand on this in the coming years.

A big concern for students is timely graduation. It's not unique to Ohio State, but it's something that we'd like to improve vastly on. We've been working with Dr. Garland's office on trying to create a graduation contract for students. The details are still being worked out, but it will be similar to contracts at other schools where students can come to the University as freshmen and map out their Ohio State career.

Students at Ohio State switch their majors and areas of study as time goes on, so that will have to be taken into consideration, but it will mandate that students will have to see an advisor "X" amount of times per quarter and fulfill other requirements. For the University's part, the University will have to do all they can to make sure the student graduates in four years.

We've also started looking into the possibility of combining this with the Success Challenge the legislature has established. We know that the legislature will provide Success Challenge dollars for students that graduate in four years, and we think there is a strong relationship between this and the Success Challenge dollars.

Community Commitment is an annual project of USG and this year the Student Activities Office also is playing a large part in that and including it in Welcome Week. In the first week of school, right before classes start, we'll have a few thousand students -- and hopefully some faculty, staff, and Trustees -- volunteer

STUDENT GOVERNMENT REPORTS (contd)

Mr. Mandel: (contd)

at various areas around the City of Columbus. Then we will bring the volunteers back to campus for a reflection period and some food as well.

Fellow student John Cross has been working on the student trustee voting right issue, which is not new to any of you. It has been discussed for many years and, hopefully, it will get a little further this year.

Eric Ley and IPC would like to bid a fond farewell to Dr. Bernadine Healy, Dean of the College of Medicine and Public Health, as well as IPC advisor. IPC welcomes Interim Dean Dr. Sedmak and looks forward to working with him. Dr. Healy encouraged professional student leadership and patiently granted multiple student organizations' frequent requests for a keynote speaker. The professional students will miss Dr. Healy's presence. Her career, as she moves to the Red Cross, will serve as a template for women and men in medicine for years to come.

IPC's summer conference took place at the Wildman House in August. Presentations were heard from Allyson Lowe and Jaclyn Nowakowski, as well as from Ron Meyers, President of CGS. The IPC charge for the year will be to better define professional students at The Ohio State University using, in part, the results of the I-QUE report. Other activities slated for the year include professional student advising, a joint project with USG, co-sponsorship of the NAGS Conference, and a presentation of the results of the I-QUE survey to the Board of Trustees in November.

Transportation and Parking Services, with the input from the Interprofessional Council, ended 24-hour campus parking which allowed cars to be stored on campus thereby preventing the use of spaces. This move should free spaces for commuter students, especially near the College of Law. Two parking proposals, in part authored by IPC, were denied this summer. The first proposal would have created parking lots for students only; and the second proposal was intended to make a limited number of "B" passes available to professional students. IPC plans to continue to work with Transportation and Parking Services to improve parking for professional students.

With the help of Tracy Stuck and Don Stenta, from Student Affairs, IPC now has a full-time office manager. This position will allow IPC to continue to represent professional students to the governing bodies of the University, as well as increase professional student involvement with our organization. They're looking forward to a great year.

The Council of Graduate Students is pleased to have Ron Meyers as the new president begin his term today. Ron is a doctoral candidate in a one-of-a-kind Ph.D. program in natural resources. CSG has had an active summer, recruiting new leadership and working on this coming academic year's priorities. At their annual retreat, held at the lovely OSU Stone Lab facility on Gibraltar Island, they identified eight major priorities for CGS to address this year.

They have asked me to share their eight priorities with you and they look forward to sharing them completely with you in the future, especially the specific programmatic and policy initiatives. These priorities are: 1) increase recognition, visibility, and respect for the contributions graduates can do and give to the University and research community; 2) increase participation of graduate students on University committees; 3) address graduate housing concerns; 4) implement G-QUE recommendations; 5) address graduate student compensation and benefits; 6) address graduate student professional development concerns; 7)

STUDENT GOVERNMENT REPORTS (contd)

Mr. Mandel: (contd)

address the importance of outreach and engagement to vital quality of life issues for graduate students -- increasing safety is a considerable concern; and 8) continue the partnership efforts with the National Association of Graduate and Professional Students by hosting the annual meeting this fall and their recognizing them as the best graduate/professional student government in the nation.

CGS looks forward to working with the entire University community to find creative ways to address this agenda, as well as to working with Campus Partners. They thank you.

That is my report, Mr. Chairman.

President Kirwan:

I'd just like to mention that Ron Meyers is here for his first meeting as president of the Council of Graduate Students. Ron, we look forward to working with you.

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Thereupon the Board adjourned to meet Friday, October 1, 1999, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Michael F. Colley
Chairman

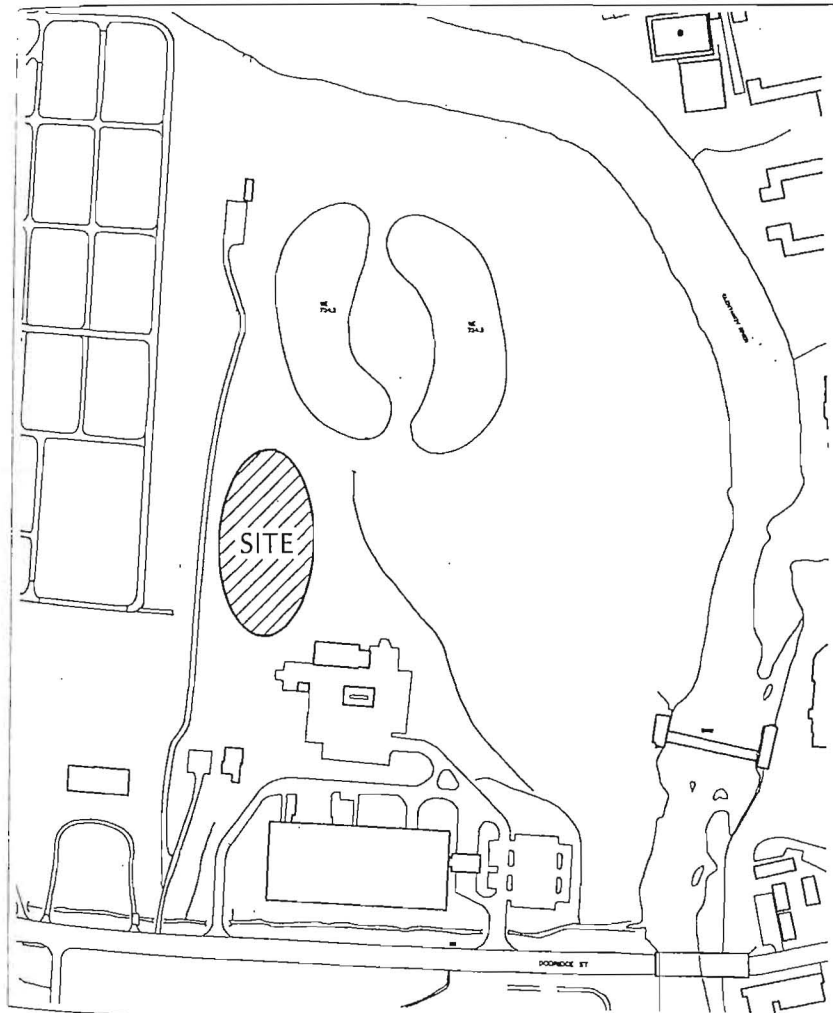
Waivers of Competitive Bidding Requirements April - June 1999

<u>Category</u>	<u>Total</u>	<u>Sole Source</u>	<u>Emergency</u>	<u>Sufficient Economic Reason</u>
Merchandise For Resale	\$30,923,380	1	\$30,923,380	1 0 \$0 0
Hospital Merchandise For Resale	\$850,000	2	\$850,000	2 0 \$0 0
Medical Center East - related acquisition costs	\$1,681,732	7	\$109,105	1 \$1,454,562 4 \$118,065 2
Hospitals - Professional Health Care Services	\$2,981,605	12	\$153,736	2 \$0 0 \$2,827,869 10
Hospitals - Equipment and Services	\$5,075,487	28	\$2,316,479	18 \$707,634 5 \$2,051,374 5
Instructional and Research Equipment and Services	\$1,182,275	15	\$457,361	11 \$0 0 \$724,914 4
Administrative Support Equipment and Services	\$3,233,721	30	\$893,851	9 \$610,908 11 \$1,728,962 10
TOTAL	\$45,928,200	95	\$35,703,912	44 \$2,773,104 20 \$7,451,184 31

(APPENDIX V)

(APPENDIX VI)

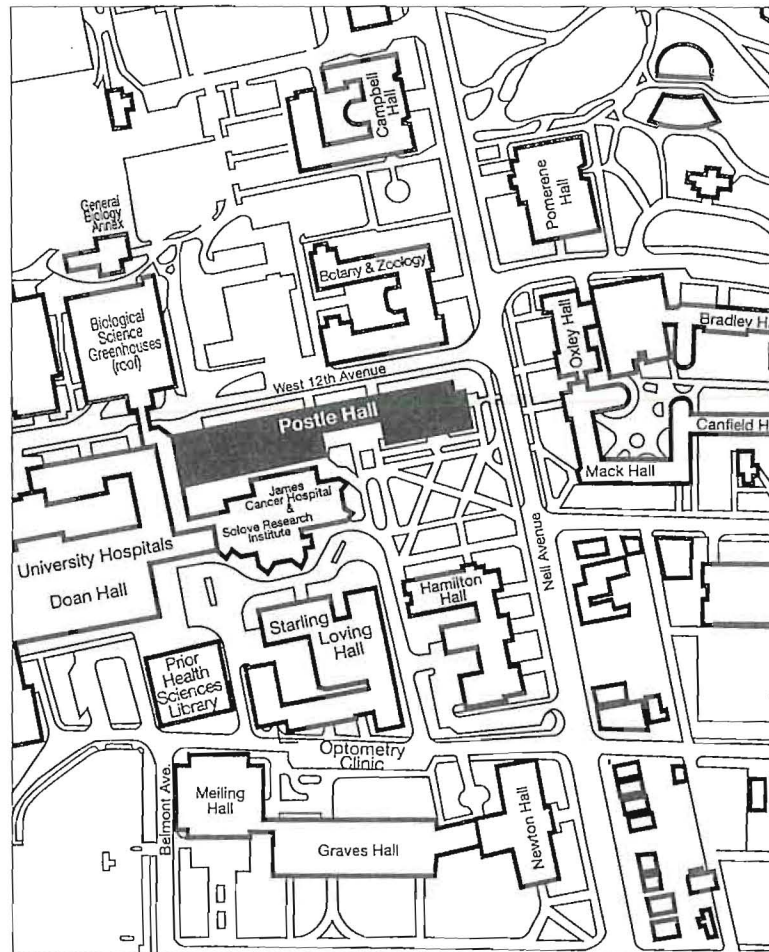
Wetland Research and Education Building



Office of Business and Finance
Office of the University Architect and Physical Planning
August 20, 1999



Postle Hall Research Labs Renovation

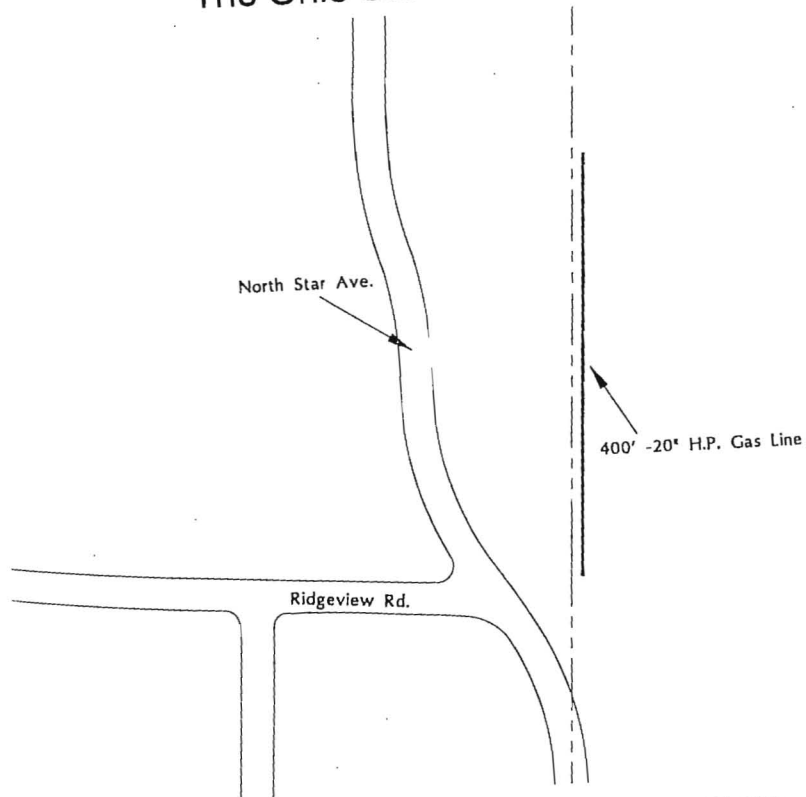


Office of Business and Finance
Office of the University Architect and Physical Planning
August 16, 1999



(APPENDIX VII)

North Star Ave. at Ridgeview Road
Easement Renewal - Columbia Gas of Ohio
The Ohio State University

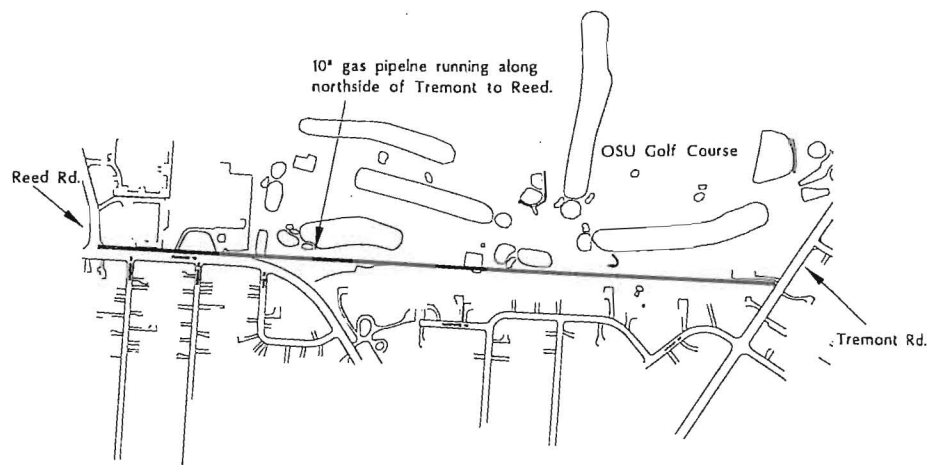


No True Scale

Office of Business and Finance
September 1, 1999

Map Provided by University Engineer's Office

Gas Line Through OSU Golf Course
Easement Renewal - Columbia Gas of Ohio
The Ohio State University



No True Scale

Office of Business and Finance
September 1, 1999

Map Provided by University Engineer's Office

PURCHASE OF REAL PROPERTY

1704 WEST CASE ROAD
COLUMBUS, OHIO

Background

Location and Description

The property consists of approximately 7.514 acres of unimproved land located at 1704 West Case Road, adjacent to the University Airport. The property is included in the Airport Master Plan study area adopted by the Board of Trustees in February 1990. More specifically, it lies within the site for the proposed aviation easement for Runway 14/ 32. The property is part of a tract of land that consists of 8.212 acres; thus, the purchase would require a lot split.

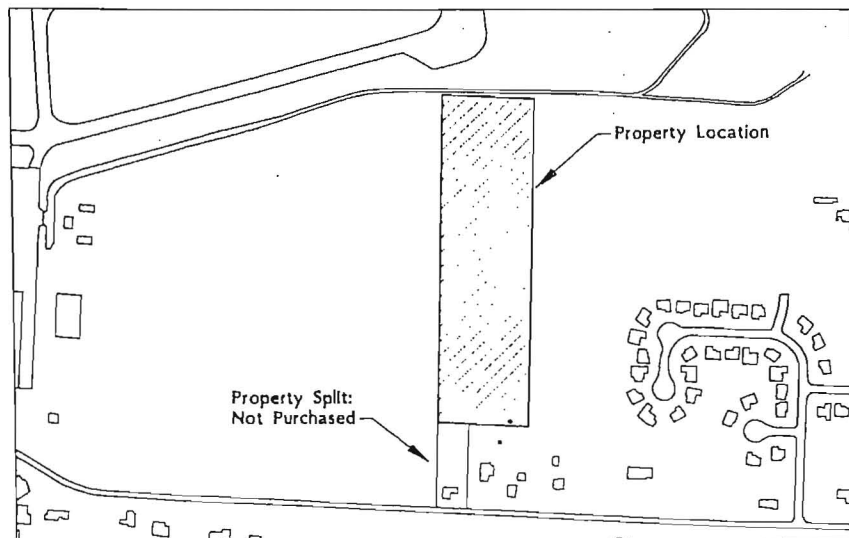
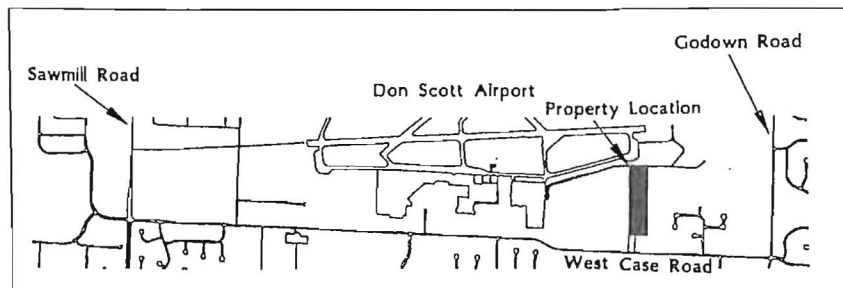
Appraisals and Purchase Price

An MAI appraisal conducted by Wilhelm and Associates in February 1999 and an appraisal review by Nash Wilson Associates valued the property at \$320,250. The owners of the property, Richard and Elizabeth Chapman of Columbus have offered to sell the property to the University at a price of \$42,500 per acre, for a total sale price of \$319,345. The Federal Aviation Administration will reimburse the University for 90% of the purchase price through a Federal grant; the other 10% will be funded from the University Airport.

Intended Use for the Property

Title to the property will be taken in the name of the State of Ohio for use of The Ohio State University. Purchase of this property is an important component in the future growth of the University Airport. The purchase of this property and the proposed use are consistent with the long-range technical and support plans of the University as identified in the Airport Master Plan.

1704 West Case Road
Dublin, Ohio
The Ohio State University



No True Scale

Map Provided by University Engineer's Office

Office of Business and Finance

September 1, 1999

SALE OF REAL PROPERTY

0.72 ACRES ON COFFEY ROAD
COLUMBUS, OHIO

Background

Location and Description

The property consists of approximately 0.72 acres of unimproved land located on Coffey Road at the rear of 770 Kinnear Road, in Columbus, Ohio. The property is an essentially landlocked parcel between Kinnear Road and State Route 315 and is not contiguous to any other University property. It is part of a larger tract of land; thus, the sale would require a lot split.

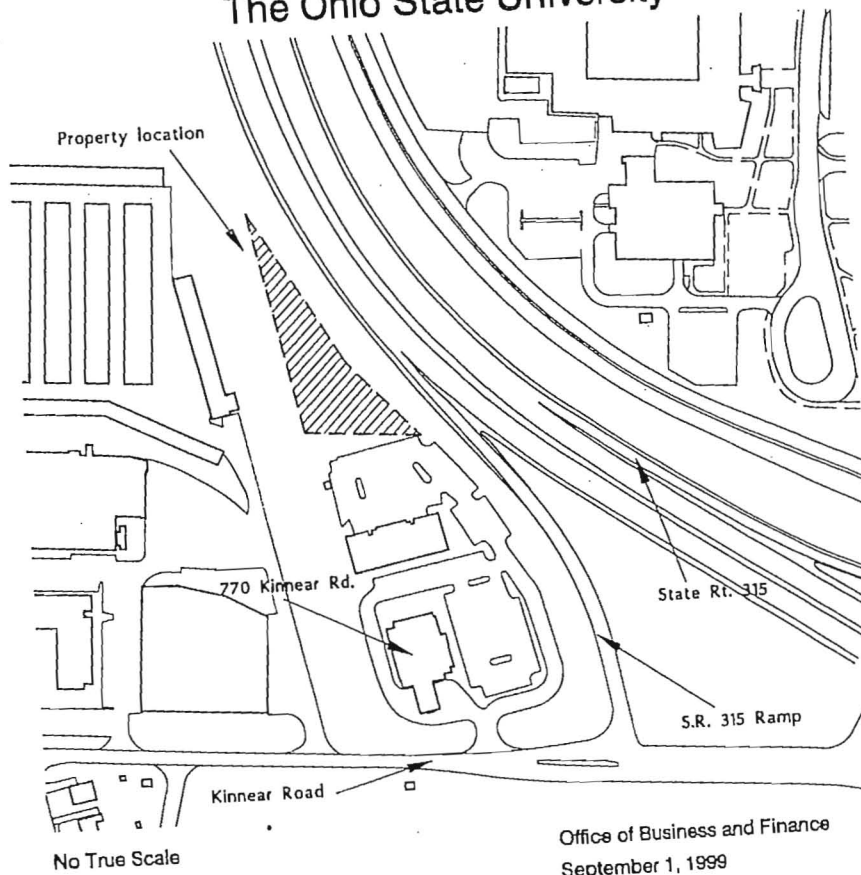
Appraisal and Sale Price

An MAI appraisal conducted by Ohio Real Estate Consultants, Inc., in June 1999, valued the property at \$35,000. The purchaser, Lifeline of Ohio, Inc., has offered to purchase the property for that amount.

Intended Use for the Property

Lifeline of Ohio owns the adjacent property at 770 Kinnear Road and intends to use the property for a memorial garden. The sale of this property and the proposed use do not conflict with the University's Master Plan. To protect the integrity of the area along State Route 315, deed restrictions that address billboards and telecommunication sites have been made part of the sale conditions.

Coffey Road
Columbus, Ohio
The Ohio State University



Map Provided by University Engineer's Office

RATIONALE FOR MERGER OF HARDING HOSPITAL AND BEHAVIORAL HEALTH PROGRAMS OF THE OHIO STATE UNIVERSITY

The Ohio State University and Harding Hospital have developed and maintained a close relationship over the last several years. In 1995, a joint venture was created to enhance the availability and efficiency of behavioral health services. While OSU and Harding both found the joint venture to be advantageous, it was determined that further consolidation would assist in achieving their goals more easily while supporting the teaching and research mission of the Department of Psychiatry in the College of Medicine and Public Health. Accordingly, in 1997, the Board of Trustees of this University authorized the University to join Harding Hospital as a member, thereby fostering a more integrated relationship.

OSU and Harding have enjoyed some success in operating under this framework. Much more substantial clinical integration has been attained. Services have been developed or refined in a way to make them more accessible to the community and achieve cost savings. It has recently been recognized, however, that the development of a comprehensive, fully integrated behavioral health care system requires the full merger of the behavioral health programs of the University Hospitals with Harding Hospital. Such a possibility was acknowledged in the 1998 Affiliation Agreement between the parties.

A fully integrated behavioral health care system will offer the opportunity to obtain far greater cost efficiencies, to provide the clinical foundation for the teaching and research missions of the Department of Psychiatry, and to develop a more comprehensive array of services available to the community. The Board of Harding Hospital has endorsed this concept and recommended that each member of Harding Hospital (Harding Medical Center and the University) approve the full merger. The Harding Medical Center has also approved the concept. The University Hospitals Board recommends that the Board of Trustees of the University approve the full merger of Harding Hospital and the associated behavioral health programs of the University within the structure of The Ohio State University.

**BACKGROUND SUMMARY IN SUPPORT OF THE REQUEST TO JOIN THE CENTRAL OHIO
AREA ELDER SERVICES NETWORK AS A CLASS A MEMBER**

Several Central Ohio providers of services to the older adult community, including The Ohio State University Medical Center, have discussed developing a collaborative relationship that would allow them to promote and support the provision of community-based services to the older adult population in Central Ohio. As a result, a not-for profit corporation named the Central Ohio Area Elder Services Network (ESN) has been formed. The founding members of ESN are Ohio Health, Mount Carmel Health System, Life Care Alliance, Wexner Heritage Village, First Community Village, Ohio Presbyterian Retirement Systems, Heritage Day Health Centers and Elder Choices of Central Ohio. The Medical Center already maintains collaborative relationships with many of the members, including Mt. Carmel Health System, Wexner Heritage Village, First Community Village, and Ohio Presbyterian Retirement Systems.

ESN's purpose is to provide older adults and care givers with a comprehensive source for community education, information and services. ESN will coordinate community-based and acute care services through assessment and case management of older adults living in Central Ohio. The Medical Center, as a member, will be able to participate in the development of programs and provide services, such as, community education, case management and adult day care. ESN supports The Ohio State University's mission through community education as well as providing medical and allied health students opportunities to work with older adults in a variety of community-based and acute care settings.

The Medical Center has been invited to join ESN as a Class A member. The initial cost is funded through a National Council on Aging and AT&T grant. ESN is seeking additional funding from AT&T and other grant sources. Depending on the amount and availability of grant monies, ESN Class A members may be required to contribute up to \$5,000 toward start-up and marketing costs. Subsequent contributions must be approved by the members.

**OSU Board of Trustees
Fiscal Affairs Committee
FY 2000 Budget Summary
September 1, 1999**

- I. Context
 - A. Strategic Objectives
 - B. Environment
 - C. Previous Board Action
 - D. Income and Spending Summary
- II. Income and Expense Summary
 - A. Enrollment Projection
 - B. Revenue Projections
 - C. Funding for Continuing Services
- III. Strategic Investments
 - A. OAA Multi-year Commitments
 - B. Performance Challenge
 - C. Student Set Aside
 - D. Support of Private Fund Raising
 - E. Other Service Improvements
 - F. Mandates
- IV. Implications
 - A. Strategic
 - B. Financial
 - C. Programmatic

Office of Academic Affairs
Office of Business and Finance
August 31, 1999

I. Context

A. Objectives – to support the University’s goal to become one of the nation’s preeminent public universities. The four cornerstones of this strategy are:

1. Selective investment in those academic programs that have the potential for academic distinction.
2. Improving the quality of the student experience inside and outside the classroom.
3. Becoming an exemplar within higher education for the success of our commitment to diversity.
4. Expanding outreach and engagement activity to better respond to the needs of the communities the University serves.

B. Environment

1. FY 2000 represents the fifth consecutive year of budget stability since achieving budget equilibrium in FY 1995.
2. During this period, significant funding increases have been provided to support academic priorities.
3. This has been achieved in an environment where undergraduate tuition has been capped, federal funding interrupted, enrollments have declined, competition for the best faculty and best students has increased and the state has had to address a court decision regarding school funding.
4. FY 2000 provides a number of new challenges, including:
 - A significant restructuring of state funding practices, including a cap on Ph.D. funding, growth in performance funding and differing expectations regarding regional campuses.
 - Continued uncertainty as a result of DeRolph vs. State of Ohio.
 - Continuing competitive pressures on salaries and student financial aid.
 - An extensive list of unmet needs and continuing commitments.

I. Context (cont.)

C. Previous Actions of OSU Board

- | | | |
|----|---------|--|
| 1. | March 5 | Revenue Benchmark Report |
| 2. | April 6 | Compensation Benchmark Report |
| 3. | May 7 | Compensation Guidelines approved |
| 4. | June 4 | Approval for Tuition and Fees |
| 5. | July 1 | Approval of Income and Spending Totals |

D. Income and Spending Summary (Columbus Campus)

1. Available General Fund Resources are projected to increase 5.6%, including:

a)	State Instructional Subsidy	+ 3.0%
b)	Performance Challenge	+79.4%
c)	Student Fee Income ¹	+ 5.8%
2. General Fund Expenses to increase 5.6%, including a 3.8% increase for continuing services.
3. Continuing Funds held in reserve include:

a)	Planned Fund Balance	\$.50M
b)	Enrollment Reserve	\$1.00M
c)	Safety Margin for Revenue Projections ²	± 1%

¹ Reflects impact of potential enrollment fluctuations.

² Excluding instructional subsidy

II. Income and Expense Summary

A. Enrollment Projections

The enrollment adjustments are based on the following headcounts for the Columbus Campus:

FY 97(AU)	FY 98 (Au)	FY 99 (Au)	FY 00 (Au)
48,352 (act)	48,278 (act)	48,511 (act)	48,142 (cst)

B. Revenue Projections

- Instructional Subsidy is based on the approved State budget. It reflects the delayed impact of previous enrollment declines.
- Performance Challenge includes Success Challenge, Research Challenge and Student Support Services.
- Student fees increase at 6.0% for undergraduates, 5.0% for graduates and between 5%-14% for Professionals.
- All other income is projected to increase \$3.7 million or 4.4%. All other income includes Research Indirect Cost Recovery, Overhead and Temporary Investment Income.

Continuing General Funds Income (Main Campus Only) (all figures in millions)

Revenue Source	FY 99 Base	FY 00 Estimate	\$ Difference	% Change
Instructional Subsidy	\$305.3	\$314.6	\$9.3	3.0%
Performance Challenge	6.8	12.2	5.4	79.4%
Student Fees	284.8	301.3	16.5	5.8%
All Other	83.7	87.4	3.7	4.4%
Sub total	680.6	715.5	34.9	5.1%
Continuing Funds Carried Forward	(3.3)	NA	3.3	NA
Total Resources Available	\$677.3	\$715.5	\$38.2	5.6%

C. Funding for continuing services:

- Compensation - 4.0% increase in salary budgets, plus \$0.6M for faculty promotions and 12.0% increase in University share of health care premiums for employees.
- Student Financial Aid - includes 6.0% increase for undergraduate scholarships and 5.0% for graduate fee authorizations.
- Research Support - increase in Research Support is equal to inflationary cost of continued services. Increase in indirect cost recoveries should fund this increase.
- Facilities - includes 3.0% inflation adjustment for Plant, Operation and Maintenance of existing facilities, including utilities.
- All other expenses - such as Legal, Bank and Audit fees are not given inflationary adjustments.
- Summary

Continuing Services	FY 99 Base	FY 00 Recommended	\$ Difference	% Change
Compensation	\$446.2	\$467.2	\$21.0	4.7
Student Financial Aid ¹	81.8	84.0	2.2	2.7
Research Support	32.4	35.5	3.1	9.6
Facilities	40.5	42.4	1.9	4.7
All Other ²	76.4	73.9	-2.5	-3.3
Sub Total	677.3	703.0	25.7	3.8
Strategic Investment ³	NA	12.5	12.5	NA
Total Expenses	\$677.3	\$715.5	\$38.2	5.6

¹ Scholarships and graduate fee authorizations will be increased at least equal to tuition. The total increase is less because of a reduction in the number of fee authorizations due to declines in graduate enrollment.

² Includes Reserves.

³ See detail of Strategic Investment on pages 6-11.

III. Strategic Investments

As part of the academic planning process, the University has established six categories of targeted funds that are designed to support strategic goals. These are:

- OAA Multi-year Commitments
- State Performance Challenge
- Student Set Aside
- Support of Private Fund Raising
- Other Service Improvements
- Mandates

Investments in these categories represent a commitment to improve the University over and above current service levels. In FY 2000, a total of \$12.5 million in additional continuing General Funds and \$24.0 million in one-time funds are recommended for this purpose.

A. OAA Multi-year Commitments

In order to plan effectively, program managers need to be able to count on a predictable revenue stream for more than one year at a time. While a changing fiscal and legal environment makes this impossible to do in all cases, Academic Affairs has identified three critical areas that are so important that the University has committed to specified increases on a multi-year basis.

These three areas are the Academic Enrichment/Selective Investment Program, Enhanced Recruitment of top students and Library acquisitions. All three of these programs are targeted for significant increases in FY 2000 under a predetermined plan. These amounts are as follows:

Program	Continuing	One-time
Academic Enrichment/Selective Investment	\$1,750,000	250,000
Enhanced Recruiting	500,000	500,000
Library acquisitions	667,000	0

In addition, the central investment in Academic Enrichment/Selective Investment will be matched by a \$1,634,000 reallocation from the 18 colleges, equal to .5% of their beginning-year budgets.

More information on the funding history of these programs can be found in the Multi-year Commitments section of the Current Funds Budget book.

B. Performance Challenge

There have been a number of changes in recent years in the way the State of Ohio provides funding support for higher education. The most significant of these has been a shift away from exclusive reliance on an enrollment-driven formula to greater reliance on funding related to performance in critical areas of importance to the State of Ohio. This effort has been strongly supported by the Ohio Board of Regents, all of Ohio's colleges and universities, as well as our elected officials.

The results of these changes are dramatic. In FY 1998, the first year of Performance Challenge, OSU Main Campus received 5.3% of its additional State funds from this source and the total University received 5.8% of its additional State funds from this source. In FY 2000, OSU Main Campus will receive 36.6% of its increased funding from this source and the total University will receive 37.8% of its increased funding from Performance Challenge funds.

FY 2000 Performance Challenge funds for Main Campus will come through two challenge programs: Research Challenge and Success Challenge. Research Challenge is intended to support and reward success in attracting outside funds in support of research. Success Challenge is designed to reward successful program completion of at-risk students and timely graduation (usually four years) for all undergraduate students.

FY 2000 Performance Challenge funds for the Regional Campuses will come through Access Challenge and Jobs Challenge. Access Challenge is designed to help more students in Ohio enroll in college by making in-state undergraduate tuition more affordable at access campuses. Jobs Challenge rewards successful efforts at meeting community needs for job training.

Because of the late passage of the State budget for the FY 2000-FY 2001 biennium, spending plans have not been completed, except a recommendation that a portion of the Success challenge be used to support increases in financial aid for students on General Fund Scholarships. Complete plans will be presented later this year. Funds available for allocation are summarized below.

	Continuing	One-Time
Research Challenge Funds	\$1,850,000	0
(Allocations to be determined)		
Success Challenge		
FY 99 Carryover (\$318,000)	129,000	189,000
FY 00 At Risk Students (\$2.3M)		
Retention Support		100,000
GF Scholarships	1,300,000	
To be determined	590,000	
FY 00 Timely Graduation		1,500,000 ¹
		(estimated)
Subtotal Success Challenge	2,019,000	1,789,000
Grand Total	3,869,000	1,789,000

C. Student Set Aside

Since FY 1996, the University has allocated a portion of the undergraduate student fee increase beyond that needed to meet baseline service needs to program improvements that directly benefit students. This year, 1% of the 6% increase, or \$1.1 million has been set aside for this purpose.

The specific recommendations for allocation of these funds are listed below. As in previous years, these recommendations have been developed in close consultation with the Undergraduate Student government and our Student Trustees:

¹ These funds are treated as one-time funds for FY 2000 due to uncertainty over distribution.

Student Set Aside Funding Recommendations

Recommendations		
	Continuing	One-Time
Student Affairs Programming		
Student Surveys (Pilot) ¹	0	50,000
Greek Life Task Force - Asst. Dir.	70,500	0
Programming (Homecoming)	90,000	0
Ohio Union Event Schedule	15,000	0
Diversity Programming	20,000	0
Make a Difference Day	29,500	0
Ohio Union Furniture	0	50,000
Subtotal	225,000	100,000
Student Financial Aid		
Service Improvements (includes 1-800)	124,000	0
Subtotal	124,000	0
Student Safety		
Student Escort Service	35,000	22,000
Blue Safety Lights On Campus	0	28,000
Subtotal	35,000	50,000
University District Set Aside¹		
Subtotal	0	35,000
Non-Computing Subtotal	384,000	185,000
Instructional Computing Subtotal	550,000	0
Grand Total	934,000	185,000

NOTE: Total allocation equals \$1,119,000

D. Support of Private Fund Raising

Since the beginning of the Affirm Thy Friendship Campaign in 1995, the University has adopted a policy of using a small portion of the interest earnings from private gifts to support proper stewardship of those gifts and future fund raising efforts. This allows the University to support its successful fund raising efforts, while allowing the full value of the donor's original gift to go to the programmatic objective the donor intended.

The FY 2000 budget proposes a \$2.6 million increase in gift stewardship and support. The funding source is interest earned on gifts as provided for in the July 1, 1994 and July 10, 1998 Board resolutions. This includes a commitment to

¹ If successful, Student Survey and University District Pilots can be continued in succeeding years.

installing a modern gift and donor tracking system, as well as the high priority needs summarized below. Additional adjustments, including funding for additional space, will be recommended at mid-year.

New Computer System	\$925,000
Support of OSU Foundation	358,000
Regional Development Officers	232,000
Additional Development Officers	574,000
Additional Space	TBD
All Other	555,000
Total	\$2,644,000

E. Other Service Improvements

In addition to the strategic priorities listed above, the University administration recommends additional funds annually for improved services in targeted areas. A total of \$529,500 in continuing funds and \$20.0 million in one-time funds (including the \$18 million for ARMS) is recommended for FY 2000 and is summarized below. Items funded include increased funds for deferred maintenance and campus security (Business and Finance), University-wide systems improvements and Industrial Outreach (OAA).

Unit	Recommended Funding	
	Continuing	One-time
Academic Affairs	142,000	750,000
Business and Finance	222,500	178,500
ARMS	0	18,000,000 ¹
All Others	165,000	542,000
Total	529,500	19,470,500

F. Mandates

Every year the University is faced with new legal requirements in a variety of areas. Even though funding to comply with these State and Federal mandates is not provided in many cases, it is still in the best interest of the University to comply.

In FY 2000, a total of \$491,500 in continuing funds and \$2.0 million in one-time funds is recommended for this purpose. In addition, funding for Y2K compliance

¹ Funding for the first six months of FY 2000 as approved by BOT 7/2/99. A request for the remainder of FY 2000 will be submitted mid-year.

activities is included and although this is not a legislative requirement, it is a legal risk.

The principle mandates recommended for funding are listed below:

Compliance Category	Recommended Funding	
	Continuing	One-time
OSHA	\$73,500	\$588,500
Environmental	52,000	450,000
ADA/Disability Services	290,000	205,000
Y2K Readiness	0	660,000
Research Risk Protection	52,000	0
All Other	24,000	53,000
Grand Total	491,500	\$1,956,500

Additional adjustments, including funding for additional space, will be made mid-year.

IV. Implications

A. Strategic

1. These recommendations advance the University's strategic goals, particularly Academic Enrichment/Selective Investment, recruitment and retention.
2. Quality of academic programs will continue to improve through academic enrichment and enhanced recruiting.
3. Quality of the student experience will improve, particularly through increased investment in recruitment, retention and diversity.
4. Additional support will be provided for diversity and outreach and engagement.

B. Financial

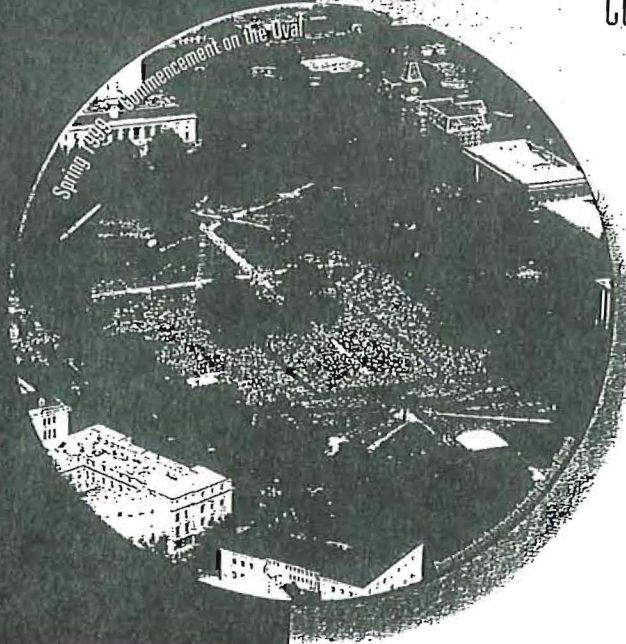
1. The resource gap with peer institutions regarding undergraduate resident tuition should narrow somewhat.
2. The budget is balanced, but uncommitted one-time funds are less than previous years; therefore flexibility is limited.
3. \$5.4 million in additional Performance Challenge funds are reflected in these numbers.
4. The gap between Main Campus and extended campuses for tuition will widen as a result of state policy designating the extended campuses as a high priority for removing financial barriers to access.

C. FY 2000 Programmatic Improvements that directly benefit students:

- \$1.75 million in additional funds for improving academic programs on a selective basis. Last year, funds were distributed to Physics, Psychology, Electrical Engineering and Materials Science and Engineering, which touch nearly 18,000 students annually. Four additional awards will be funded this Fall.

- \$3.5 million in additional Success Challenge Funds to improve retention and reduce time to graduation.
- \$1.8 million in additional Research Challenge Funds to support expanding research opportunities for students and attract more outside funds to Ohio.
- \$569,000 for improved student services including additional programming, 1-800 number for Student Financial Aid and Student Safety.
- \$550,000 in continuing funds for improvements in instructional computing.
- \$290,000 in continuing funds to improve services to students with disabilities.
- \$2.7 million in increased Student Financial Aid to fund tuition increases for our neediest students.
- \$2.7 million in pay raises for student employees.

The Ohio State University Current Funds Budget 1999-2000



Prepared by
The Office of Resource Planning and Institutional Analysis
September 1, 1999

I. BUDGET SUMMARY

Budget Objectives

Enhancing the quality of the educational and campus experience of our students has been the University's primary goal since achieving financial equilibrium four years ago.

In addition to the continued focus on academic excellence, the student experience, and revenue growth, the University is also focusing its resources on diversity and outreach and engagement. The mission and vision statements are operationalized on an annual basis by the Leadership Agenda. The 1998-1999 Leadership Agenda, prepared by the Executive Vice President and Provost after broad consultation, is designed to represent the priority goals for the academic year.

The Leadership agenda for the 1998-99 academic year established specific goals and priorities in the following areas:

Academic Excellence

Ohio State should achieve international distinction in education, scholarship and public service, including achieving top ten status among public universities.

Student Experience

Ohio State seeks to recruit and retain students and enable their timely graduation and future success.

Diversity and Community

Ohio State will foster a diverse and nurturing environment in which faculty, staff and students feel a sense of mutual respect and support from the community.

Outreach and Engagement

Ohio State embraces its responsibility as a land-grant institution to provide service to nearby communities, the people of Ohio, the nation and the world by sharing the benefits of its scholarship, teaching and public service.

Revenue Growth

Ohio State seeks full funding for academic priorities. This includes recruiting, retaining and developing the best faculty, staff and students through a combination of competitive compensation levels, staff support, state-of-the-art equipment and a supportive physical and learning environment, and selective program enhancements.

Budget Context

In March, at the beginning of the FY 2000 budget planning process, the University presented a financial benchmark report to the OSU Board of Trustees. The financial benchmark report compared OSU's five-year financial trends with nine benchmark institutions in a number of key areas.

These nine benchmark institutions include, in order of their relative rank: Michigan, UCLA, Wisconsin-Madison, Washington, Illinois-Urbana/Champaign, Minnesota-Twin Cities, Texas-Austin, Penn State, and Arizona.

These benchmark institutions were selected from a list of 20 public, higher-education institutions of the highest quality that most closely resemble Ohio State in organization and missions. In order to enhance the value of our organizational comparisons, similarities between the organizational configuration, distribution of faculty, and institutional size of the benchmark institutions were examined.

The preliminary outcome of these comparisons is as follows:

- Current Funds Revenues per FTE student at Ohio State are significantly (19%) below these benchmark institutions. However, Ohio State had the third largest dollar improvement (\$1,763) in revenues per student FTE from FY96 to FY97.

- State support per student FTE at Ohio State in FY97 is also significantly less (8.4%) than benchmark institutions.
- While instructional expenditures per student FTE at Ohio State are 12% higher than the benchmark average, expenditures on academic support outside the classroom are 34% below the benchmark average.
- Resident undergraduate tuition and fees at Ohio State are 7.0% below the benchmark average in FY 1999.
- Ohio State is ranked higher than any other Ohio public university in academic reputation. Yet, Ohio State's resident undergraduate tuition and fees are 7.1% below the state average.
- This makes Ohio State an excellent value for students and taxpayers, but it also means Ohio State does not have the resources to match our competition in key support areas.

The University will continue to develop benchmarking of key academic, demographic and administrative issues to inform decisions on budget prioritization.

Academic Planning

The University mission and vision statements, adopted by the Board of Trustees on December 4, 1992, continue to be the cornerstone for planning at The Ohio State University:

The Ohio State University has as its mission the attainment of international distinction in education, scholarship and public service. As the state's leading comprehensive teaching and research university, Ohio State combines a responsibility for the advancement and dissemination of knowledge with a land-grant heritage of public service. It offers an extensive range of academic programs in the liberal arts, the sciences and the professions.

Ohio State provides accessible, high-quality undergraduate and graduate education for qualified students who are able to benefit from a scholarly environment in which research inspires and informs teaching.

At Ohio State, we celebrate and learn from our diversity and we value individual differences. Academic freedom is defended within an environment of civility, tolerance, and mutual respect.

The Ohio State University is a community of scholars in which:

- Teaching and research are part of the same process: learning.
- Academic units and curricula are structured to foster learning and nurture creativity.
- Administrative services facilities and technology enrich the academic experience.
- Academic programs and research opportunities are extensive and excellent, but not exhaustive.
- Human resources complement our promise: High-ability students, faculty and staff from diverse backgrounds participate in leading programs and enrich an environment that sustains learning and growth.
- Ideas, inventions and creative work are made accessible to practitioners throughout the State of Ohio and the world in keeping with our land-grant mission.

The mission and vision statements are critical to the budget process as they provide the framework within which the established objectives can be achieved. These are now operationalized annually through the establishment of the Leadership Agenda.

The Leadership Agenda for the 1998-99 academic year established 17 specific action items designed to move the Leadership Agenda forward. They are:

Academic Excellence

1. Continuing and assessing the Selective Investment/Academic Enrichment programs aimed at investing in quality
2. Recruiting, retaining and developing top-notch faculty at senior and entry levels
3. Involving the university community in discussion and implementation of the research commission report

Student Experience

1. Improving undergraduate student progress as measured by retention and graduation
2. Developing programs to engage students in campus life
3. Continuing assessment of undergraduate, graduate and professional student satisfaction
4. Encouraging faculty roles in enhancing the student experience
5. Enhancing student academic support services, including registration, financial aid, loan servicing and student record management

Diversity and Community

1. Increasing diversity and the sense of community on campus
2. Addressing disability needs inside and outside the classroom

3. Participating in the national "Racial Legacies and Learning" project

Outreach and Engagement

1. Choosing developers and launching projects for the improvement of the Campus Partners community and distributing seed money through Campus Collaborative to support community programs
2. Establishing university/ industry research partnerships

Revenue Growth

1. Identifying the disciplines most critical to the university's academic aspirations, which should drive revenue and financial policies
2. Restructuring the budget to more directly align financial incentives with academic goals
3. More directly engaging Ohio's businesses as advocates for public higher education
4. Establishing policies that encourage entrepreneurial initiatives such as technology-enhanced distance learning and partnerships within the Science and Technology Campus

The Leadership Agenda helps to frame budget priorities. The Agenda and Action items will be reviewed and updated as part of the academic planning process for the 1999-2000 school year.

II. ACADEMIC PRIORITIES

The FY 2000 budget focuses on these key elements:

1. To continue to improve the quality of our academic programs
2. To continue to improve the quality of the student experience inside and outside the classroom
3. To become a good example within higher education for the success of the University's commitment to diversity and the University's community outreach and engagement activities
4. To continue to be competitive with our benchmark institutions in the area of faculty compensation
5. To continue to strengthen the University's financial position including protection of assets and increasing and diversifying the revenue base

Each of these five elements are reflected in the budget and spending priorities for FY 2000, which are discussed in the following sections.

Quality of the Academic Program

Improving the quality of the academic programs has been the primary objective of the budget process since a formal link with academic planning was forged in 1993.

The program areas and budget priorities that further the objectives of quality academic programs include:

- Academic Enrichment and Selective Investment
- Student Recruitment initiatives
- Sustained Library Acquisitions
- Research Support
- Summer Enrollment Incentive Program (SEIP)
- Revenue Enhancement Program
- Other key academic programs

Improving the Student Experience Inside and Outside the Classroom

The first step to a good student experience is a high quality academic environment. However, that alone is not enough. The May 1995 report of the Committee on the Undergraduate Experience demonstrated the need for the University to address the needs of the student both inside and

outside the classroom. The key recommendations highlighted in the CUE report focus on basic student needs, including social involvement, the academic experience, service to students and valuing the individual.

Investments made in prior years have contributed positively to the improvement of the student experience. The program areas and budget priorities that continue to advance these objectives include:

- Increased student financial aid
- Improved accessibility to information technologies
- Retaining the best students
- Improvements in the physical environment, including campus safety
- Other programs

Diversity and Outreach

The University is committed to improving diversity among its faculty, staff and students and to improving relations with the greater community surrounding the campus. We recognize that a diverse learning environment, as well as good community relations, are paramount to the total academic and student experience.

A number of investments in diversity and outreach programs have been made in the past and continue to be made including:

- Young Scholars Program
- Minority Scholarships
- Faculty Assistance Program
- Success Challenge for at-risk students
- Disability Services
- ADA Coordination
- OSU Cares program
- Campus Collaborative
- The Management Leadership Program
- Glenn Institute for Public Service and Public Policy

Compensation

Consistent with prior years, the key to quality academic programs is a strong and diverse faculty. The budget for Fiscal Year 2000 continues to maintain competitive faculty compensation levels while increasing University support to hire additional faculty and to make other improvements in the quality of academic programs. It also includes merit-based increases for staff and student employees.

Protection of Assets/Revenue Growth

Improving the quality of academic programs and the quality of the student experience, as well as offering competitive compensation packages, requires additional resources and better management of existing resources. Resources alone will not improve outcome, but comparisons with our benchmark institutions show that Ohio State needs to strengthen and diversify its revenue base.

The key to financial growth is a quality academic program, an energized research agenda and an improved student experience; so that the recruitment and retention

objectives that support a strong enrollment base can be met. The program and budget priorities that support the protection of assets and financial growth in the FY 2000 budget include:

- Improving the physical environment
- Upgrading administrative computing (ARMS)
- Complying with Federal and State mandates
- Supporting Development efforts to increase corporate and individual giving to the University
- Maintaining equipment and supplies budgets
- Maintaining reserves against enrollment declines
- Improving services to the campus

III. FY 2000 Revenue Summary

Overview

Total University current funds revenues including General Funds, Earnings and Restricted revenue are projected to increase by 9.6 percent from \$1.75 to \$1.92 billion. General Fund revenues for the Columbus Campus are projected to increase by \$35.0 million or 5.1 percent in FY 2000.

Columbus Campus General Fund Revenues

Category	FY 1999 Base Budget (In Millions)	FY 2000 Revenue Increase (In Millions)	Percent Change
State Support	312,109	14,667	4.7%
Tuition	281,558	16,426	5.8%
Other	86,986	3,921	4.5%
Total	\$680,653	\$35,014	5.1%

State Support

Beginning in Fiscal Year 2000, the definition of state support has changed from just the Instructional Subsidy amount to a combination of the Instructional Subsidy and the

Challenge Subsidies. This is considered our core funding from the State of Ohio.

State instructional subsidy for the Columbus and extended campuses is \$334.9 million or 45 percent of the General Funds Budget. This is an increase of \$10.1 million or 3.1 percent from the FY 1999 subsidy level.

Our mission-based core funding from the State consists of the following five line-item appropriations considered challenge subsidies. Funding for each university or college is dependent upon that institution's performance in meeting statewide goals.

- ◊ **Success Challenge** – two-thirds of the appropriation is used to reward successful completion of academic programs by at-risk students; one-third is used to reward successful completion of a baccalaureate degree in a timely manner (4 years).
- ◊ **Research Challenge** – rewards success in securing sponsored research from external funding sources.
- ◊ **Priorities in Graduate Education** – used to support improvements in graduate programs in computer science.
- ◊ **Access Challenge** – reduces financial barriers to entry level higher education. (Two-year schools only)

- ◊ **Jobs Challenge** – rewards successful efforts at meeting community needs for job training. (Two-year schools only)

Summary of OSU Challenge Subsidy Revenues FY 1999 - FY 2000

Challenge Line Item	Driver	FY 1999	Estimated FY 2000
OSU Main Campus			
Success	Degrees awarded to OIG-eligible undergraduates	\$636,000	\$2,600,000
	Degrees awarded in a timely manner	NA	\$1,526,000
Research	Externally funded research expends	5,994,000	7,851,000
Priorities in Graduate Education	Graduate programs in computer science	500,000	841,000
Jobs	Revenue from non-credit job training	449,000	0
Total		\$7,579,000	\$12,818,000
Extended Campuses (includes ATI)			
Access	General Studies Student FTE	\$569,000	\$1,671,000
Jobs	Revenue from non-credit job training	31,000	344,000
Total		\$600,000	\$2,015,000

Student Fees

The entering class this fall for the Columbus campus will meet the University's enrollment target of 5,800 new first quarter freshman. Enrollment declines due to smaller entering classes in the early 1990's have now passed through the system providing for more stable enrollment totals from year to year. Therefore, total enrollments for FY 2000 (new first quarter freshman and returning students) are projected to be 48,142.

Undergraduate Fees:

- ◊ The combined instructional and general fees will increase 6.0 percent for all undergraduate students (including a 5.6 percent increase in the instructional fee and a 10.0 percent increase in the general fee). This is in compliance with language in the state budget bill that placed an upper limit on undergraduate fees. A full time resident undergraduate student will pay \$231 more per year.
- ◊ The combined instructional and general fees for the extended campuses will not increase over FY 1999 due to a legislative mandate.
- ◊ The undergraduate non-resident surcharge will increase 5.0 percent. A full time non-resident undergraduate will pay \$612 more per year.

♦ **Graduate and Professional Fees:**

- ◊ The combined instructional and general fees and the non-resident surcharges for all graduate and some professional students will increase between 5 percent and 14 percent. Full time resident graduate students will pay \$285 more per year; full time non-resident graduate students will pay \$720 more per year.
- ◊ The following selective fee increases will be implemented for full-time professional students. These increases represent the total increase over FY 1999 for instructional, general and non-resident fees.

Fee Increases				
College	Residents		Non-Residents	
	%	\$	%	\$
Law	9.5	732	7.0	1,202
MBA	14.3 ¹	846	8.8	1,281
Medicine	9.5	1,107	6.7	2,109
Vet Med.	9.5	885	6.5	1,812
Dentistry	9.5	933	6.6	1,827

Increases above 5.0 percent in the instructional and non-resident fees will be earmarked for improved services to students in these five colleges.

¹ The first year of a multi year program

♦ **General Fees:**

The general fee was restructured in FY 1994-95 to correspond with the costs associated with the Office of Student Affairs and includes such items as Student Unions, Student Health Center, and Student Life. The purpose of this restructuring was to improve accountability. The general fee will increase 10.0 percent for all students in FY 2000 to reflect increased service.

♦ **Other Charges:**

Other charges to Columbus Campus students (room and board, bookstores, health insurance, etc.) will increase by an average of 4.6 percent for undergraduate students. Included in this weighted average is a 4.3 percent increase in room and board charges for undergraduate residence halls. Not included in this is a reduction in on-campus phone rates to students.

Other Income

Other General Funds income consists of Indirect Cost recoveries from external research grants (\$37.5 million); Interest Income (\$10.1 million); Unrestricted Endowment and other designated income (\$4.1 million); and other miscellaneous income (\$1.1 million). Other income in total is projected to increase by 2.0% from the FY 1999 level.

IV. FY 2000 EXPENDITURE SUMMARY

Academic Priorities

The FY 2000 budget will continue to focus on the principal academic goal "to enhance the quality of the education and experience of our students" through funding allocated to the following categories at the Columbus Campus:

Academic Priority	Continuing	One-Time
Academic Programs	\$7,875,000	
Student Experience	3,281,500	\$496,000
Compensation	20,957,000	
Protection of Assets	3,187,000	21,927,000
Total Academic Priorities	\$35,300,500	\$22,423,000

Academic Programs

- ◊ **Academic Enrichment and Selective Investment** - these funds will be used to support college proposals for learning opportunities in areas of proven excellence.
- ◊ **Student Recruitment** - these funds provide additional support to recruit students to Ohio State who are most likely to benefit from the environment of a comprehensive public research university.

- ◊ **Library Acquisitions** - funds are allocated to the three academic libraries to allow them to maintain their purchasing power for books, periodicals and journals.

- ◊ **Research Support** - A commitment to research is part of what makes a learning experience at Ohio State unique. Increased support for research, including space, equipment and graduate research associates, are required to keep pace with the substantial increase in research activity over the last ten years. In addition, we received an increase of \$1,850,000 in research challenge subsidy from the State of Ohio. These funds shall be used to enhance the basic research capabilities of the University.

- ◊ **Revenue Enhancements and SEIP** - this is a program whereby fee increases for the professional colleges greater than the 5.0% implemented by the University and revenue increases from increased summer enrollments will be shared with those colleges.

- ◊ **Provost's Reserve** - these funds are assigned to the Provost to address academic priorities that occur during the year outside the budget process.

Academic Programs	Continuing	One-Time
Academic Enrichment	\$1,750,000	
Student Recruitment	500,000	
Library Acquisitions	667,000	
Research Support	3,013,000	
Revenue Enhancements & SEIP	1,695,000	
Provost Reserve	250,000	
Total Academic Programs	\$7,875,000	

Student Experience

A successful experience outside the classroom is an important part of a student's education. Continuing efforts are being made to implement some of the recommendations from the report on the committee on the undergraduate experience. These include:

- ◊ **Student Financial Aid** – Increases funding for students who receive financial aid to match the increase in tuition.
- ◊ **Technology**- Access to state of the art technology is critical to a successful student experience. This includes Web-based Student Services, increased support for student computer labs, Academic Computing and planning money for a new student information system.
- ◊ **Student Retention Programs** – A variety of programs are being continued or added to enhance the students' academic and social experience at the University that

contribute to a more positive experience that improves retention.

- ◊ **Safety** - Includes additional police, police equipment, Ohio Union Security and emergency phones.
- ◊ **Other Programs** - Includes Student Surveys, Greek Life Task Force, Homecoming Programming, Ohio Union needs, Diversity Programming and a variety of other campus activities that directly benefit students.

Student Experience	Continuing	One-Time
Student Financial Aid	\$2,228,000	
Student Financial Aid Admin	124,000	
Instructional Computing	550,000	
Student Retention	129,000	289,000
Safety	35,000	50,000
All Other	225,000	135,000
Total Student Experience	\$3,291,000	\$474,000

Compensation

Compensation cuts across all mission and vision areas. Quality of the faculty is the single most important factor in supporting education, scholarship and public service and enhancing the educational experience of our students. In FY 2000, the average budgeted salary increase for regular faculty and non-union staff and student workers will be 4.0 percent. This pay package is a result of the University's reaching financial

equilibrium through an improved state budget allocation environment, limits on multi-year commitments and the redesign of our medical benefits programs. The guidelines for distribution are as follows:

- ◊ **Merit** – Four percent (4.0%) of the total base-salary budget will be allocated to recognize performance. As was done last year, no "base-merit" amount was mandated centrally. Colleges and vice-presidential units were provided discretion in distributing pay raises. *Note:* The policy of increasing non-union classified staff by a minimum of 1.5% is no longer in effect. All pay distributions are now based on merit.
- ◊ **Faculty Promotions** - Faculty approved for promotion will receive an additional 6.0% increase above the average increase of 4.0% being awarded other faculty.
- ◊ **Health and Other Benefits** - For several years, the University's increases in health benefits have been low because of aggressive management of health-care administration, the shift in emphasis to the University Prime Care health plan, and an increase in the employees' share of the health premiums. However, the University is now faced with a 12% increase in the cost of employee medical benefits. Health-care costs locally and nationally have increased sharply beginning in FY99, with no sign of letting up. In particular, the cost of pharmaceutical drugs and outpatient diagnosis costs have exploded. The

University has formulated a multi-year plan to bring this under control.

Compensation	Continuing	One-Time
Faculty	6,155,000	
Faculty Promotions	600,000	
Admin. & Professional	3,255,000	
Classified	2,272,000	
Specials & Wages	3,037,000	
Other Personnel	416,000	
Benefits	5,189,000	
Other Benefits	33,000	
Total Compensation	20,957,000	

Financial Protection and Growth

The University's ability to continue to improve the quality of the academic product and the student experience depends in part on acquiring more resources to support these activities. This in turn requires a commitment by the University to protect its financial assets and to invest in revenue growth. The best investment to ensure revenue growth is to continue to improve the quality of the academic programs and the student experience, which will in turn secure the enrollment base to support revenue growth. Other initiatives include:

- ◊ **Physical Environment** - Maintaining the physical plant of the University is necessary in order for all academic and academic-support units throughout the campus to carry out successfully the missions of the University. This budget

provides an inflationary 3.0 percent increase in budgeted facility costs including utilities, rent, insurance, repair and renovations, but excluding debt service. It also provides for an additional \$0.8 million for maintaining new facilities including the College of Business Phase II, Heart & Lung and for improved maintenance of existing facilities.

- ◊ **Administrative Computing (ARMS)** – The University is in the final phase of upgrading its core Human Resources and Financial systems. This has been a multi-year effort designed to replace out-of-date systems that are increasingly expensive to maintain, comply with previous audit findings, along with addressing the year 2000 issues with these systems.

- ◊ **Mandate Compliance** – The University generally does not receive additional state or federal funds to comply with new state or federal mandates. Nevertheless, the University must comply with these requirements. These include OSHA, Environmental, ADA/Disability Services, Y2K Issues, Research Risks Protection and others.

- ◊ **Supplies & Equipment** – There will be no increase for Supplies and Equipment in FY 2000.

- ◊ **Enrollment Reserves** – While enrollments appear to be stabilizing, many variables impact new enrollments and student retention. A \$1.0 million contingency was established in FY 1999 as a protection against uncertainties in enrollment trends. This contingency will be maintained

but not increased in FY 2000 and will be re-evaluated after Autumn enrollments and the December subsidy distribution are finalized.

- ◊ **Other Service Improvements** – Selective investments were made in administrative support areas that promised increased service improvements or productivity gains in support of the academic mission. These include intensified recruitment of information systems' technical staff, systems improvements, deferred maintenance, security issues, and the Trustees' Chair.

- ◊ **President's Fund** – a small amount of continuing funds set aside for use at the discretion of the President.

Protection of Assets	Continuing	One-Time
Physical Environment	\$1,916,000	
ARMS Phase VII	0	\$18,000,000 ²
Mandate Compliance	491,500	1,956,500
Other Service Improvements	529,500	1,970,500
President's Fund	250,000	
Total Protection of Assets	\$3,187,000	\$21,927,000

² Funding for 6 months only to be reviewed at mid year

V. EXPENDITURE TRENDS AND MULTI-YEAR COMMITMENTS

Expenditure Trends (All figures in millions of \$)

Following are a series of tables showing a five-year trend of budgeted amounts for selected priorities. It includes non-general fund sources where indicated.

Compensation – The five-year trend shows that the University has done better than inflation in salary. The University has also taken aggressive action to moderate health and other benefits increases through its effective management of those programs.

	FY 96	FY 97	FY 98	FY 99	FY 00
Salaries & Wages	\$326.7	\$347.8	\$358.7	\$373.1	\$391.2
Benefits	69.2	65.9	66.3	69.9	76.0
Total	\$395.9	\$413.7	\$425.0	\$443.0	\$467.2

Academic Enrichment and Selective Investment – The University continues to improve the academic experience of its students by investing in quality academic programs. In FY 1999, the University invested in academic programs such as Electrical Engineering, Materials Science and Engineering, Physics and Psychology.

	FY 96	FY 97	FY 98	FY 99	FY 00
Academic Enrich (Cont)	2.0	3.0	4.25	5.75	7.5
Library Support	7.4	8.4	9.0	9.8	10.4
Total	\$9.4	\$11.4	\$13.25	\$15.55	\$17.9

Research Support – Research continues to be a high priority of the University where resources must continually be invested in order for the University to maintain its competitive advantage and to increase its research output. In FY 2000, total research support is increasing moderately, due primarily to a 31% increase in Research Challenge. The Research Commission report will assist in focusing university efforts to further advance its research efforts.

	FY 96	FY 97	FY 98	FY 99	FY 00
OSURF Administration	\$5.8	\$6.1	\$6.3	\$7.2	\$7.5
Special Purpose Research	3.8	4.0	4.1	4.0	4.2
Research Fee Auths.	6.7	10.8	11.4	11.9	12.5
Research Challenge (St.)	4.4	4.8	5.1	6.0	7.9
Research Facilities	5.6	5.8	6.2	6.4	6.2
Total	\$26.3	\$31.5	\$33.1	\$35.5	\$38.3

Diversity – The University must continue to invest in those areas which will have the greatest potential for positive impact on its commitment to diversity. Additional funds to offset inflation are provided for Young Scholars, minority scholarships and the hiring of faculty from underrepresented

groups such as women and minorities. The source of funds for Young Scholars and Minority Scholars is provided from Success Challenge funds.

Diversity					
	FY 96	FY 97	FY 98	FY 99	FY 00
Young Scholars	\$3.9	\$4.5	\$4.7	\$4.7	\$5.0
Minority Scholarships	6.0	6.3	6.6	7.0	7.4
Faculty Assistance Prog.	4.5	4.7	4.9	5.1	5.3
Total	\$14.4	\$15.5	\$16.2	\$16.8	\$17.7

Student Financial Aid - In FY 2000, an estimated 30,000 students will receive some form of financial aid, making this one of the most critical student services. In addition to improvements in financial aid administration, the University will allocate additional funds so that scholarships and fee authorizations can be increased to offset increases in student fees. In FY 1997, fee authorizations appear to decrease because of a realignment of non-resident research fee authorizations from this category to research fee authorizations (see Research Support on the previous page). FY 1997 also marks the beginning of the Buckeye Scholarships, a new program to attract quality non-resident students.

Student Financial Aid					
	FY 96	FY 97	FY 98	FY 99	FY 00
Administration	\$2.8	\$3.0	\$3.1	\$4.0	\$4.3
Scholarships	5.7	6.0	6.3	6.7	7.1
High Ability Scholars	4.7	5.0	5.0	5.3	5.6
Fee Authorizations	54.6	52.7	55.3	58.1	59.0
Buckeye Scholarships	NA	1.0	2.3	2.7	4.5
Total	\$67.8	\$67.7	\$72.0	\$76.8	\$80.5

Multi-Year Commitments

The documentation of multi-year commitments has been part of the annual budget document every year since FY 1996. The purpose of this review is to share with the campus a sense of what these commitments are and how they change from year to year. In order to plan effectively, the University needs to be able to make commitments across fiscal years, but do so in a way that does not jeopardize future financial flexibility.

Multi-year commitments are divided into five categories to reflect the various sources of the funds to address these commitments. These categories are:

- Commitments of continuing Central General Funds
- Commitments of one-time Central General Funds
- Commitments of Central Non-General Funds
- Commitments by colleges and support units
- Capital commitments

Central Continuing General Funds

The following table lists the explicit multi-year commitments against continuing General Funds. These include only Academic Enrichment. Closed Courses were on the list last year, but are not this year because that funding cycle has been completed. Completion of these commitments does not mean the programs will end, but it does mean that additional continuing General Funds are no

Physical Environment - The Ohio State University faces a backlog of over \$100 million in identified maintenance needs for campus facilities. While this backlog cannot be eliminated overnight, the University continues to invest significant resources to maintain the campus physical environment.

Physical Environment					
	FY 96	FY 97	FY 98	FY 99	FY 00
Renovations (State)	\$10.2	\$9.25	\$9.25	\$7.7	\$7.7
University (Cont.)	5.3	5.5	6.4	6.9	6.9
University (1-Time)	1.0	1.0	0.25	1.7	1.0
Total	\$16.5	\$15.75	\$15.9	\$16.3	\$15.6

Academic Computing - The University has embarked on a multi-year effort to increase support of learning technology. It is critical to the University's mission that faculty, staff and students have access to the most advanced technologies.

Academic Computing					
	FY 96	FY 97	FY 98	FY 99	FY 00
Acad Computing (Cont)	\$1.0	\$1.3	\$2.3	\$2.6	\$3.2
Acad Computing (1-Time)	0	0.2	0	0.8	0.8
Engineering Comptr Fees	1.6	1.6	1.6	1.6	1.6
Business Comptr Fees ³	0.7	0.7	0.7	0.7	0.7
Total	\$3.3	\$3.8	\$4.6	\$5.7	\$6.3

³ Includes the School of Public Policy and Management

longer necessary. Academic Enrichment will be re-evaluated in FY 2002 before any future commitments are made, but we anticipate continued funding beyond that time.

Multi-year Commitments (Continuing funds only - in thousands)							
Commit	Initial FY	FY 98 Base	FY 99	FY 00	FY 01	FY 02	Total
Academ Enrich ⁴	1995	\$4,250	\$1,500	\$1,750	\$2,000	\$2,000	\$11,500
Recruit Enhance	1998	1,100	500	500	500	500	3,100
Total		\$5,350	\$2,000	\$2,250	\$2,500	\$2,500	\$14,600

The desired ceiling for multi-year commitments is that those for the following three years not exceed 1% of the current year's budget, which would be \$7.1 million for FY 2000. When the new commitment to Academic Enrichment and recruiting are added, the future obligations from FY 2001 through FY 2002 totals about \$5.0 million, which is below the desired ceiling of 1% of the FY 2000 annual General Funds budget.

In addition to the specific multi-year commitments listed above, the University will continue to need funding increases in a number of areas of the General Funds budget with normal growth in the budget or targeted increases in state support. These include:

⁴ Includes Supplemental Enrichment beginning in FY 1998

- Competitive annual compensation increases for faculty, staff and student employees
- Continuing needs for increases in supplies and equipment including library acquisitions
- Implementation of the CUE, G-QUE and I-QUE recommendations
- Support of research
- Deferred maintenance and other capital needs
- Academic and administrative computing needs
- Student Financial Aid
- Unfunded legal mandates
- Diversity and Outreach

Commitments of Central One-Time General Funds

The commitment to the ARMS project, Project Reinvent and Technology Transfer were identified in a previous year's report. The commitments to Project Reinvent and Technology Transfer remain unchanged. The commitment for the Trustees' Chair is a five-year commitment. The commitment of one-time funds to the ARMS Project has been updated to reflect the financial impact of the decision to stretch out implementation of the Fiscal Systems.

Central One-Time General Funds (millions)					
Commitment	Initial FY	FY 99	FY 00	FY 01	FY 02
ARMS	1994	\$22.00	\$18.00 ⁵	TBD	\$0
Project Reinvent	1997	.50	.50	.50	0
Technology Transfer	1998	.14	.09	.04	0
PharmD Support	1998	.24	.13	.25	.14
Trustees' Chair	1999	.34	.34	.34	.34

Central Commitments of Non-General Funds

As the University moves to diversify its funding sources, the commitment of non-General Fund sources is becoming much more significant. The following table lists ongoing commitments of non-General Fund sources which are primarily endowment and unrestricted gift money.

Central Non-General Funds (millions)				
Project	FY Initiated	Amount	Source	Timing
Affirm Thy Friendship Campaign	1994	\$3.0	Unresd Gift	FY 95-99
Campus Partners	1995	25.0	Endowment	FY 97-2002
		3.0	Unresd Gift	FY 96-2000
		.5	Affinity Card	FY 97-2002
Science & Tech Campus	1997	.6	Unresd Gift	FY 98-2002
		.6	Ofc of Research	FY 98-2002

⁵ Funding for 6 months only to be reviewed at mid year

College and Other Unit Commitments

As the University moves to a more decentralized structure, colleges and other administrative units will be taking on greater financial responsibility. The section below lists specific initiatives where colleges and large administrative units have been given or have given loans to accomplish certain objectives.

New commitments are the Executive Residence of the Fisher College of Business, a hotel designed to complement the College's Executive Education program; and, the Schottenstein Center, which houses Ohio State University basketball and hockey programs and is a venue for community and campus special events.

College and Other Unit Commitments (millions)				
Project	College	Amount	Source	Time Frame
Gas Turbine Initiative	Engineer	\$0.80	Cost Recovery	2004
Telescope project	MAPS	0.50	Cost Recovery	2002
Heart & Lung Institute Addition - Construction	Medicine		Cost Recovery	2013
Operating		0.63		
		0.13		
MRI	Medicine	1.50	Cost Recoveries	2005
Prologue, Inc.	Medicine	2.50	Clinical Trials	TBD
MedOhio, Inc.	Hospitals	5.60	Patient Revenues	TBD
Executive Residence	Business	28.6	Revenues	2033
Schottenstein Center	Std. Affair	55.2	Ticket Sales	2029

⁶ Increases in cost recoveries are guaranteed by the respective college and/or department

In addition to these specific multi-year commitments by the colleges, we want to highlight some of the financial issues facing The Ohio State University Medical Center and the Department of Athletics.

The Ohio State University Medical Center is the most comprehensive in the country. It currently is facing three financial challenges: 1) the competitive challenges presented by managed care, 2) the competitive challenge for research dollars and 3) the recent purchase of Park Hospital to create University Hospitals East. Recent hires in the area of medical research will provide an enormous competitive advantage in cancer and heart and lung research. However, these new hires will also require a corresponding significant investment of financial support. Initial support has been made possible by the transfer of funds from past successful operations of the James Cancer Hospital and Solove Research Institute and other sources.

With the competitive pressures of responding to managed care likely to become more intense, it is unlikely these resources will be available at this level in the future, and the resources that are available will be needed to address the significant start-up costs involved in competing in managed care. The Ohio State University Medical Center accounts for nearly 40% of the entire OSU budget from all sources. While The Ohio State University Medical Center is currently in a strong financial position, the ability to remain strong academically and financially depends on the ability of the University and the Medical Center to balance internal demands for more resources in support of

teaching and research against external market forces oriented primarily on cost.

The Ohio State University's Athletics' program is the largest in the country and one of only a handful that contributes resources back to the University. The program has aggressively embarked on an effort to correct a number of chronic problems that have needed attention for quite some time, including inadequate facilities, equity issues in coaches pay and Title IX compliance. Facility investments alone will result in a quarter of a billion dollar commitment over the next few years. While the program is currently in sound financial shape, future revenue growth is not guaranteed. It is essential that new commitments be carefully balanced against future resources so that the program remains financially viable.

Capital

Capital commitments were addressed as part of the preparation for the Biennial Capital Request, and thus will not be dealt with in great detail here. However, we would like to emphasize the following:

- Most of the University's capital needs can be met through the capital funding process as long as state support remains at or near current levels and private support continues to increase.
- Even if state support remains constant or grows slightly, the University will need to make a modest commitment in additional continuing funds to address deferred maintenance problems (\$250,000-\$500,000 per year for the next 3-5 years).

- Capital needs in Athletics and the Medical Center need to be balanced against operating needs and expected income sources, as discussed previously.
- Although adequate funds are available to meet the needs described above, existing funding sources are not sufficient to embark on additional major university financed construction projects involving Campus Partners or a major renovation of the Wexner Center.

Conclusions

Financial projections show that if present trends continue, the University will have sufficient funds to cover these commitments, but will not have discretionary funds available to embark on other significant new initiatives. Thus, if any new initiatives are desired or existing initiatives expanded, the University needs to reduce other commitments or secure additional funds.

SELECTED DEFINITIONS

Current Funds are those funds that are earned and expended in the current fiscal year. They include the General Fund, Earnings Operations and Restricted Funds. Excluded entirely from this report are Non-Current Funds such as Plant Funds, Loan Funds and Endowment Principal.

General Funds are unrestricted resources available for allocation in support of core instruction; instructional support and related general administrative and physical plant expenditures.

Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue. Included are the Hospitals & CHRI, Auxiliaries and departmental earnings units.

Unrestricted refers to the sum of general funds plus earnings operations.

Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Included is Sponsored Programs.

Instruction and Departmental Research includes all direct and applicable allocated expenditures for all activities that are part of the University's instructional program. It includes expenditures for departmental research and public service that are not separately budgeted.

Academic Support includes all funds expended for activities carried out primarily to provide support services that are an integral part of the operations of one of the three primary missions - instruction, research and public service. Included in this category are Academic Affairs Administration, Libraries, Museums & Galleries and the Deans' offices,

Student Services includes funds expended for those activities whose primary purpose is to contribute to students' emotional and physical well-being, as well as their cultural and social development outside the context of the formal instructional program. Included in this category are Admissions and Registration, Counseling, Student Health Service, Recreation & Intramural Sports, Student Financial Aid and the Student unions.

Institutional Support contains expenditures for operations that provide support services to the total

University. Included in this category are Executive Management, Business and Finance, Human Resources, University Relations and Development.

Plant, Operations and Maintenance includes all expenditures of current funds for the operation and maintenance of the physical plant, net of amounts charged to auxiliary operations and hospitals. Included in this category are utilities, repair and renovations, custodial services, grounds maintenance, space rental and property insurance.

Separately Budgeted Research includes all expenditures for activities specifically organized to produce research outcomes, whether commissioned by an external agency to the University (restricted) or the University (unrestricted) and includes matching funds applicable to the conditions set forth by the grant or contract. It does not include training grants or equipment grants.

Public Service includes all funds expended for activities that are established primarily to provide non-credit designated course offerings and services beneficial to individuals and groups external to the University. Included in this category are Continuing Education and Cooperative Extension Services.

Scholarships and Fellowships include expenditures in the form of outright grants and trainee stipends to individuals enrolled in formal coursework, either for credit or non-credit.

Auxiliaries are specifically identified by the State as the following earnings operations: Residence & Dining Halls, Intercollegiate Athletics, Student Unions, Bookstores, Traffic & Parking, Fawcett Center, University Airport and Property Management.

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES TOTAL UNIVERSITY (IN THOUSANDS)

RESOURCES

Government Support
State
Federal
Local
Subtotal Government Support

Student Fees
Instructional, General & Tuition
Other
Subtotal Student Fees

Other Resources
Hospital & CHRI (1)
Auxiliaries
Departmental Sales & Services
Private Grants & Contracts
Other
Subtotal Other Resources

Total Resources

EXPENDITURES

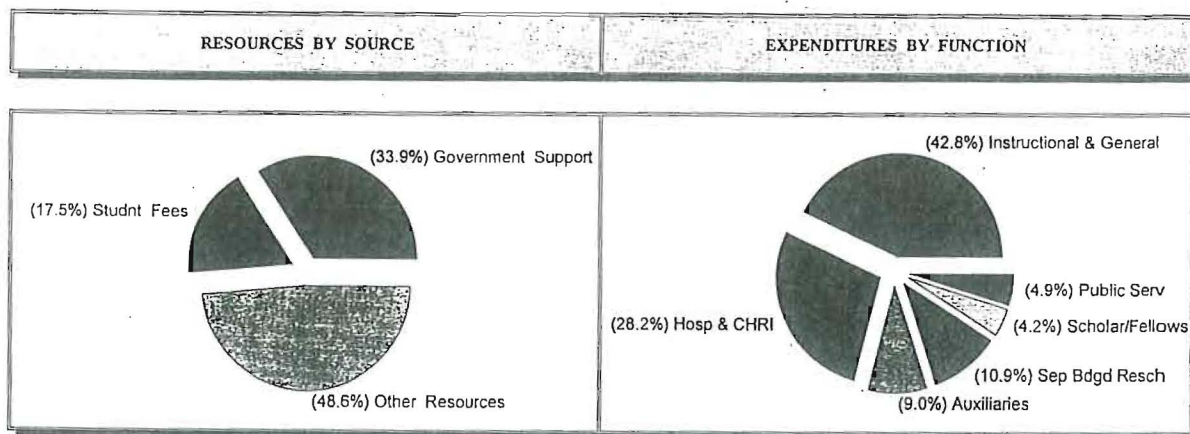
Instructional & General
Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Hospitals & CHRI (1)

Total Expenditures

1998-99 Budget	1999-2000 Budget	Dollar Change	Percent Change
444,643	472,271	27,628	6.2%
159,570	159,159	(411)	-0.3%
18,805	20,391	1,586	8.4%
623,018	651,821	28,803	4.6%
301,723	318,624	16,901	5.6%
17,368	17,846	478	2.8%
319,091	336,470	17,379	5.4%
445,139	537,263	92,124	20.7%
149,520	164,053	14,533	9.7%
48,648	49,485	837	1.7%
124,374	137,620	13,246	10.7%
44,351	46,456	2,105	4.7%
812,032	934,877	122,845	15.1%
1,754,141	1,923,168	169,027	9.6%
766,348	813,906	47,558	6.2%
203,214	206,893	3,679	1.8%
79,869	92,731	12,862	16.1%
76,863	80,593	3,730	4.9%
155,951	170,759	14,808	9.5%
454,129	536,759	82,630	18.2%
1,736,374	1,901,641	165,267	9.5%

(1) Does not include University Hospitals East.

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES TOTAL UNIVERSITY



SUMMARY OF ANNUAL STUDENT FEES COLUMBUS CAMPUS

	INSTRUCTIONAL & GENERAL FEES				NON-RESIDENT SURCHARGE			
	FY 1999 Fees	FY 2000 Fees	Dollar Change	Percent Change	FY 1999 Fees	FY 2000 Fees	Dollar Change	Percent Change
Undergraduate	3,879	4,110	231	6.0%	7,569	7,950	381	5.0%
Graduate	5,445	5,730	285	5.2%	8,700	9,135	435	5.0%
Graduate Professional								
MBA	5,898	6,744	846	14.3%	8,700	9,135	435	5.0%
Pharmacy	6,429	6,765	336	5.2%	9,258	9,720	462	5.0%
Medicine	11,637	12,744	1,107	9.5%	20,013	21,015	1,002	5.0%
Dentistry	9,813	10,746	933	9.5%	17,871	18,765	894	5.0%
Optometry	8,955	9,420	465	5.2%	17,871	18,765	894	5.0%
Veterinary Medicine	9,306	10,191	885	9.5%	18,468	19,395	927	5.0%
Law	7,692	8,424	732	9.5%	9,394	9,864	470	5.0%

Notes:

Full time fees for Undergraduate Students are for 12+ credit hours.

Full time fees for Graduate and Professional Students are for 10+ credit hours.

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
 (IN THOUSANDS)

RESOURCES

Government Support
 State Support
 Instructional Subsidy
 Appropriations
 Ohio Grants & Contracts
 Subtotal State Support
 Federal Grants & Contracts
 Local Grants & Contracts
 Subtotal Government

Student Fees
 Instructional, General and Tuition
 Other
 Subtotal Student Fees

Other Resources
 Hospital & CHRI Services (1)
 Auxiliary Sales & Services
 Departmental Sales & Services
 Private Grants & Contracts
 Endowment Income
 Investment Income
 Other
 Subtotal Other

Total Resources

1998-99	1999-2000			Total	Percent
Total	General	Earnings	Restricted	Budget	Change
Budget					
324,757	334,866			334,866	3.1%
95,253	14,833		94,861	109,694	15.2%
24,633	1,089		26,822	27,911	12.5%
444,643	350,788		121,483	472,271	6.2%
159,570	26,975		132,184	169,159	-0.3%
18,805	2,181		18,210	20,391	8.4%
623,018	379,944		271,877	651,821	4.6%
301,723	318,624			318,624	5.6%
17,368	9,849	7,997		27,116	2.8%
319,091	328,473	7,997		336,470	5.4%
445,139		537,263		537,263	20.7%
149,520		164,053		164,053	9.7%
48,648		49,485		49,485	1.7%
124,374	12,238		125,382	137,620	10.7%
26,145	3,638		24,564	29,202	7.9%
11,934	11,919			11,919	-0.1%
6,272	6,335			6,335	1.0%
812,032	34,130	750,803	149,948	934,872	15.1%
1,754,141	742,647	750,799	421,823	3,923,168	9.6%

EXPENDITURES

Instruction & General
 Instruction & Departmental Research
 Academic Support
 Student Services
 Institutional Support
 Plant, Operations & Maintenance
 Subtotal Instruction & General

Separately Budgeted Research
 Public Service
 Scholarships & Fellowships
 Auxiliaries
 Hospitals & CHRI (1)

Total Expenditures

474,101	406,029	24,532	80,332	510,893	7.8%
117,127	93,604	3,200	11,554	108,358	-7.5%
43,442	42,164	3,950	977	47,091	8.4%
50,713	49,772	2,010	10,157	61,939	22.1%
80,965	80,287	28	5,313	85,626	5.8%
766,348	671,855	33,718	108,333	813,906	6.2%
203,214	22,234	5,250	179,409	208,893	1.8%
79,869	4,276	12,344	76,111	92,731	16.1%
76,893	41,248		39,345	80,593	4.3%
155,951	1,349	163,410	6,000	170,759	9.5%
454,129		524,114	12,645	636,789	18.2%
1,736,374	740,862	738,836	421,843	3,901,641	9.5%

(1) Does not include University Hospitals East.

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
COLUMBUS CAMPUS BY FUND
 (IN THOUSANDS)

RESOURCES

Government Support
 State Support
 Instructional Subsidy
 Appropriations
 Ohio Grants & Contracts
 Subtotal State Support
 Federal Grants & Contracts
 Local Grants & Contracts
 Subtotal Government

Student Fees
 Instructional, General and Tuition
 Other
 Subtotal Student Fees

Other Resources
 Hospital & CHRI Services (1)
 Auxiliary Sales & Services
 Departmental Sales & Services
 Private Grants & Contracts
 Endowment Income
 Investment Income
 Other
 Subtotal Other

Total Resources

1998-99	1999-2000			Total	Percent
Total	General	Earnings	Restricted	Budget	Change
Budget					
305,300	314,559			314,559	3.0%
61,072	12,818		57,890	70,708	15.8%
24,046	1,089		25,000	27,089	12.7%
390,418	328,456		83,890	412,356	5.6%
147,943	26,975		121,000	174,918	0.0%
18,745	2,181		19,155	20,336	8.5%
557,306	357,823		223,045	680,667	4.2%
281,558	297,984			297,984	5.8%
15,920	9,245	7,000		24,245	2.0%
297,478	307,229	7,000		314,229	5.6%
445,139		537,263		537,263	20.7%
149,473		164,005		164,005	9.7%
46,200		46,750		46,750	1.2%
120,041	12,238		121,000	133,238	11.0%
25,375	3,375		24,000	27,375	7.9%
11,210	11,025			11,025	-1.7%
5,983	6,004			6,004	0.4%
803,421	32,642	748,018	145,000	925,680	16.2%
1,658,005	697,493	755,018	368,045	1,820,556	9.8%

EXPENDITURES

Instruction & General
 Instruction & Departmental Research
 Academic Support
 Student Services
 Institutional Support
 Plant, Operations & Maintenance
 Subtotal Instruction & General

Separately Budgeted Research
 Public Service
 Scholarships & Fellowships
 Auxiliaries
 Hospitals & CHRI (1)

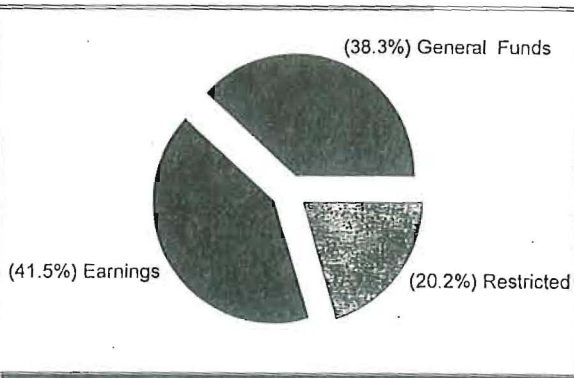
Total Expenditures

449,704	382,982	22,750	80,000	485,732	8.0%
108,283	88,869	2,050	8,000	99,199	-8.6%
39,398	37,032	3,950	900	41,882	6.3%
44,895	43,840	2,010	10,000	55,850	24.4%
73,164	76,020		1,500	77,520	5.9%
715,464	628,742	30,760	100,400	759,902	6.2%
163,434	22,234	5,250	137,000	164,484	0.6%
78,919	3,808	11,750	76,000	91,558	16.0%
72,992	40,685		36,000	76,885	5.1%
165,904	1,349	163,363	6,000	170,712	9.5%
454,129		524,114	12,645	636,789	18.2%
1,640,842	696,618	735,227	368,045	1,800,100	9.7%

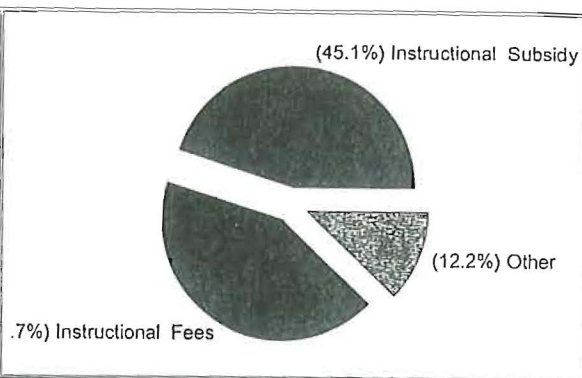
(1) Does not include University Hospitals East.

BUDGETED RESOURCES COLUMBUS CAMPUS

RESOURCES BY FUND



GENERAL FUNDS BY SOURCE



DETAIL OF BUDGETED RESOURCES AND EXPENDITURES LIMA CAMPUS-BY-FUND (IN THOUSANDS)

RESOURCES

Government Support
State Support
Instructional Subsidy
Appropriations
Ohio Grants & Contracts
Subtotal State Support
Federal Grants & Contracts
Local Grants & Contracts
Subtotal Government
Student Fees
Instructional, General and Tuition
Other
Subtotal Student Fees
Other Resources
Hospital & CHRI Services
Auxiliary Sales & Services
Departmental Sales & Services
Private Grants & Contracts
Endowment Income
Investment Income
Other
Subtotal Other
Total Resources

1998-99	1999-2000				
Total Budget	General	Earnings	Restricted	Total Budget	Percent Change
3,810	4,118			4,118	6.1%
229	468			468	104.4%
100			100	100	
3,976	4,586		100	4,686	17.9%
525			550	550	4.8%
4,501	4,586		650	5,236	16.3%
4,064	4,230			4,230	4.1%
607	270	454		724	19.3%
4,671	4,600	454		4,954	6.1%
2		2		2	
65			72	72	10.8%
80			87	87	8.7%
190	200			200	5.3%
40	59			59	47.5%
377	259	2	159	420	11.4%
9,549	9,345	456	809	10,610	11.1%

EXPENDITURES

Instruction & General
Instruction & Departmental Research
Academic Support
Student Services
Institutional Support
Plant, Operations & Maintenance
Subtotal Instruction & General
Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Hospital & CHRI
Total Expenditures

4,855	4,876	68		4,944	1.8%
1,008	1,085	10		1,095	8.6%
915	941	15		956	4.5%
940	981	25		1,006	7.0%
803	866	7		873	8.7%
8,521	8,749	125		8,874	4.1%
43		34		34	-20.9%
391	208	454		852	69.3%
592		650		650	9.8%
2		2		2	
9,549	8,957	456	809	10,222	7.0%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MANSFIELD CAMPUS BY FUND
(IN THOUSANDS)**

RESOURCES

Government Support
State Support
Instructional Subsidy
Appropriations
Ohio Grants & Contracts
Subtotal State Support
Federal Grants & Contracts
Local Grants & Contracts
Subtotal Government

Student Fees
Instructional, General and Tuition
Other
Subtotal Student Fees

Other Resources

Hospital & CHRI Services
Auxiliary Sales & Services
Departmental Sales & Services
Private Grants & Contracts
Endowment Income
Investment Income
Other
Subtotal Other

Total Resources

1998-99 Total Budget	1999-2000			Total Budget	Percent Change
	General	Earnings	Restricted		
3,854	3,866			3,866	5.8%
302	431	86		517	71.2%
150		79		229	47.3%
4,079	4,297	165		4,462	9.4%
650		800		1,450	23.1%
4,729	4,297	965		5,262	11.3%
4,591	4,482			4,482	-2.4%
83	83			83	
4,674	4,565			4,565	-2.3%
		140		140	-12.5%
80		80		160	
15		15		30	
260	260			520	
4	4			8	
519	264	140	95	499	-3.9%
9,922	9,126	140	1,060	10,326	4.1%

EXPENDITURES

Instruction & General
Instruction & Departmental Research
Academic Support
Student Services
Institutional Support
Plant, Operations & Maintenance
Subtotal Instruction & General

Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Hospitals & CHRI

Total Expenditures

4,408	4,378	80		4,458	1.1%
1,053	1,073	10		1,083	2.8%
557	1,120	20		1,440	104.7%
1,221	1,183			1,183	-3.1%
860	752			1,612	-12.6%
6,099	6,506	110		6,616	6.4%
150		150		300	
447	260	140		400	-10.5%
1,189	310	800		1,110	-6.6%
8,885	9,076	140	1,060	10,276	4.0%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MARION CAMPUS BY FUND
(IN THOUSANDS)**

RESOURCES

Government Support
State Support
Instructional Subsidy
Appropriations
Ohio Grants & Contracts
Subtotal State Support
Federal Grants & Contracts
Local Grants & Contracts
Subtotal Government

Student Fees
Instructional, General and Tuition
Other
Subtotal Student Fees

Other Resources

Hospital & CHRI Services
Auxiliary Sales & Services
Departmental Sales & Services
Private Grants & Contracts
Endowment Income
Investment Income
Other
Subtotal Other

Total Resources

1998-99 Total Budget	1999-2000			Total Budget	Percent Change
	General	Earnings	Restricted		
3,523	3,555			3,555	0.9%
211	342	27		369	74.9%
27		28		55	3.7%
3,743	3,897	55		3,952	5.6%
450		450		900	
4,193	3,897	505		4,402	5.0%
3,408	3,533			3,533	3.7%
56	65			121	16.1%
3,464	3,598			3,598	3.9%
1	2			2	100.0%
306	743			743	142.8%
70		100		170	42.9%
310	263	90		353	13.9%
59	63			122	6.8%
746	326	745	190	1,261	69.0%
8,403	7,821	745	695	9,261	10.2%

EXPENDITURES

Instruction & General
Instruction & Departmental Research
Academic Support
Student Services
Institutional Support
Plant, Operations & Maintenance
Subtotal Instruction & General

Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Hospitals & CHRI

Total Expenditures

3,918	3,703	717	63	4,483	14.4%
1,040	1,170	20		1,190	14.4%
1,097	1,107	33		1,140	3.9%
823	802	4		806	-2.1%
629	648	26	5	679	7.9%
7,507	7,430	743	425	8,298	10.5%
10		10		20	
10		10		20	
775	253	550		803	3.6%
2		2		4	
8,304	7,683	745	695	9,123	9.9%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
NEWARK CAMPUS BY FUND
(IN THOUSANDS)**

RESOURCES

Government Support
State Support
Instructional Subsidy
Appropriations
Ohio Grants & Contracts
Subtotal State Support
Federal Grants & Contracts
Local Grants & Contracts
Subtotal Government

Student Fees
Instructional, General and Tuition
Other
Subtotal Student Fees

Other Resources
Hospital & CHRI Services
Auxiliary Sales & Services
Departmental Sales & Services
Private Grants & Contracts
Endowment Income
Investment Income
Other
Subtotal Other

Total Resources

1998-99	1999-2000				
Total Budget	General	Earnings	Restricted	Total Budget	Percent Change
4,087	4,220			4,220	3.3%
367	479		106	585	59.4%
25			25	25	
4,393	4,699		131	4,830	9.9%
600			667	667	11.2%
4,993	4,699		798	5,497	10.1%
5,037	5,238			5,238	4.0%
150	160			160	6.7%
5,187	5,398			5,398	4.1%
44		44		44	
50			55	55	10.0%
100			100	100	
175	330			330	88.6%
142	165			165	16.2%
611	445	44	155	644	35.8%
10,691	10,592	44	953	11,589	8.4%

EXPENDITURES

Instruction & General
Instruction & Departmental Research
Academic Support
Student Services
Institutional Support
Plant, Operations & Maintenance
Subtotal Instruction & General

Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Hospitals & CHRI

Total Expenditures

5,902	5,907		38	5,945	0.7%
969	1,135			1,135	17.1%
963	1,464			1,464	52.0%
1,119	1,213		70	1,283	14.7%
822	833			833	1.3%
9,775	10,552		108	10,660	9.1%
18			18	18	
47			47	47	
740			780	780	5.4%
43		43		43	
10,623	10,552	41	853	11,548	8.7%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
AGRICULTURAL TECHNICAL INSTITUTE BY FUND
(IN THOUSANDS)**

RESOURCES

Government Support
State Support
Instructional Subsidy
Appropriations
Ohio Grants & Contracts
Subtotal State Support
Federal Grants & Contracts
Local Grants & Contracts
Subtotal Government

Student Fees
Instructional, General and Tuition
Other
Subtotal Student Fees

Other Resources
Hospital & CHRI Services
Auxiliary Sales & Services
Departmental Sales & Services
Private Grants & Contracts
Endowment Income
Investment Income
Other
Subtotal Other

Total Resources

1998-99	1999-2000				
Total Budget	General	Earnings	Restricted	Total Budget	Percent Change
4,383	4,548			4,548	3.8%
204	295		78	373	82.8%
30			40	40	33.3%
4,668	4,843		118	4,961	6.3%
910			825	825	9.3%
5,578	4,843		843	5,686	3.7%
3,065	3,157			3,157	3.0%
552	26		543	569	3.1%
3,617	3,183		543	3,726	3.0%
682		702		702	2.9%
68			75	75	10.3%
65			72	72	10.8%
40	41			41	2.5%
103	103			103	
958	144	702	147	993	3.7%
10,153	8,170	1,245	1,090	10,505	3.1%

EXPENDITURES

Instruction & General
Instruction & Departmental Research
Academic Support
Student Services
Institutional Support
Plant, Operations & Maintenance
Subtotal Instruction & General

Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Hospitals & CHRI

Total Expenditures

5,311	4,183	1,065	80	5,328	0.3%
274	272		14	288	4.4%
512	500		4	504	-1.6%
1,712	1,753		40	1,793	4.7%
1,167	1,168		1	1,169	0.2%
8,976	7,876	1,065	139	9,080	1.2%
575			533	533	-7.3%
20			18	18	-10.0%
425			400	400	-5.9%
9,996	7,876	1,065	1,090	10,031	0.4%

240

241

CORE FUNDING

OHIO GRANTS & CONTRACTS

TOTAL STATE SUPPORT

SUMMARY OF STATE SUPPORT EXTENDED CAMPUSES (IN THOUSANDS)

LIMA CAMPUS

Instructional Subsidy
State Appropriations
Access Challenge
Jobs Challenge
Performance Challenge
HEI Information System
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Lima Campus

1997-99 Total Budget	General Funds	1999-00 Restricted	Total Budget	Dollar Change	Percent Change
3,810	4,118		4,118	308	8.1%
174	400		400	226	
7	68		68	61	
46	0		0	(46)	
2	0	0	0	(2)	
0	0	0	0	0	
229	468	0	468	239	104.4%
100	0	100	100	0	0.0%
4,139	4,586	100	4,686	547	13.2%

MANSFIELD CAMPUS

Instructional Subsidy
State Appropriations
Access Challenge
Jobs Challenge
Performance Challenge
HEI Information System
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Mansfield Campus

1997-99 Total Budget	General Funds	1999-00 Restricted	Total Budget	Dollar Change	Percent Change
3,654	3,868		3,868	212	5.8%
171	375		375	204	
1	56		56		
42	0		0	(42)	
2	0	0	0	(2)	
86	86	86	86	0	
302	431	86	517	215	71.2%
60		79	79	29	58.0%
4,006	4,297	165	4,462	456	11.4%

MARION CAMPUS

Instructional Subsidy
State Appropriations
Access Challenge
Jobs Challenge
Performance Challenge
HEI Information System
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Marion Campus

1997-99 Total Budget	General Funds	1999-00 Restricted	Total Budget	Dollar Change	Percent Change
3,523	3,555		3,555	32	0.9%
137	269		269	132	
6	73		73		
39	0		0	(39)	
2	0	0	0	(2)	
27	27	27	27	0	
211	342	27	369	158	74.9%
27		28	28	1	3.7%
3,761	3,897	55	3,952	191	5.1%

SUMMARY OF STATE SUPPORT EXTENDED CAMPUSES (IN THOUSANDS)

NEWARK CAMPUS

Instructional Subsidy
State Appropriations
Access Challenge
Jobs Challenge
Performance Challenge
HEI Information System
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Newark Campus

1997-99 Total Budget	General Funds	1999-00 Restricted	Total Budget	Dollar Change	Percent Change
4,087	4,220		4,220	133	3.3%
203	429		429	226	
0	50		50		
56	0		0	(56)	
2	0	0	0	(2)	
106	106	106	106	0	
367	479	106	585	218	59.4%
25		25	25	0	0.0%
4,479	4,699	131	4,830	351	7.8%

AGRICULTURAL TECH INSTITUTE

Instructional Subsidy
State Appropriations
Access Challenge
Success Challenge
Jobs Challenge
Performance Challenge
HEI Information System
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total ATI

1997-99 Total Budget	General Funds	1999-00 Restricted	Total Budget	Dollar Change	Percent Change
4,383	4,548		4,548	165	3.8%
81	198		198	117	
9	0		0		
7	97		97		
36	0		0	(36)	
2	0	0	0	(2)	
78	78	78	78	0	
204	295	78	373	169	82.8%
30		40	40	10	33.3%
4,617	4,843	118	4,961	344	7.5%

OARDC

Appropriations
State Grants & Contracts

Total OARDC

1997-99 Total Budget	General Funds	1999-00 Restricted	Total Budget	Dollar Change	Percent Change
32,868		36,674	36,674	3,806	11.6%
255		350	350	95	37.3%
33,123	0	37,024	37,024	3,901	11.8%

TOTAL EXTENDED CAMPUSES

Instructional Subsidies
Appropriations
State Grants & Contracts

Total Extended Campuses

1997-99 Total Budget	General Funds	1999-00 Restricted	Total Budget	Dollar Change	Percent Change
19,457	20,307	0	20,307	850	4.4%
34,181	2,015	36,971	38,986	4,805	14.1%
487	0	622	622	135	27.7%
54,125	22,322	37,593	59,915	5,790	10.7%

STUDENT FEE INCOME
COLUMBUS CAMPUS
 (IN THOUSANDS)

INSTRUCTIONAL FEES

Resident Fees
 General Fees
 Non-Resident Surcharge

Subtotal Instructional Fees

OTHER FEES

Application Fees
 Acceptance Fees
 Computer Fees
 Study Abroad
 Flight Instruction
 Medical Instrument Fees
 Other

Subtotal Other Fees

TOTAL STUDENT FEES INCOME

FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
198,703	209,816	11,113	5.6%
14,000	15,358	1,358	9.7%
68,855	72,810	3,955	5.7%
281,558	297,984	16,426	5.8%
1,425	1,450	25	1.8%
745	745	0	0.0%
2,300	2,300	0	0.0%
1,750	1,750	0	0.0%
675	675	0	0.0%
1,250	1,250	0	0.0%
1,075	1,075	0	0.0%
9,220	9,245	25	0.3%
290,778	307,229	16,451	5.7%

1999-2000 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS

Undergraduate

Credit Hours	Instructional Fees	General Fees	Resident Total	Non- Resident Tuition	Non- Resident Total
0	105	7	112	111	223
1	210	14	224	221	445
2	263	21	284	442	726
3	315	28	343	663	1,006
4	420	37	457	883	1,340
5	525	46	571	1,104	1,675
6	630	55	685	1,325	2,010
7	735	64	799	1,546	2,345
8	840	73	913	1,767	2,680
9	945	83	1,028	1,988	3,016
10	1,050	92	1,142	2,208	3,350
11	1,155	101	1,256	2,429	3,685
12+	1,260	110	1,370	2,650	4,020

Graduate

Credit Hours	Instructional Fees	General Fees	Resident Total	Non- Resident Tuition	Non- Resident Total
0	113	7	120	153	273
1	225	14	239	305	544
2	360	22	382	609	991
3	540	33	573	914	1,487
4	720	44	764	1,218	1,982
5	900	55	955	1,523	2,478
6	1,080	66	1,146	1,827	2,973
7	1,260	77	1,337	2,132	3,469
8	1,440	88	1,528	2,436	3,964
9	1,620	99	1,719	2,741	4,460
10+	1,800	110	1,910	3,045	4,955

1999-2000 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS

MBA

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	134	7	141	153	294
1	267	14	281	305	586
2	428	22	450	609	1,059
3	641	33	674	914	1,588
4	855	44	899	1,218	2,117
5	1,069	55	1,124	1,523	2,647
6	1,283	66	1,349	1,827	3,176
7	1,497	77	1,574	2,132	3,706
8	1,710	88	1,798	2,436	4,234
9	1,924	99	2,023	2,741	4,764
10+	2,138	110	2,248	3,045	5,293

Pharmacy

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	134	7	141	203	344
1	268	14	282	405	687
2	429	22	451	648	1,099
3	644	33	677	972	1,649
4	858	44	902	1,296	2,198
5	1,073	55	1,128	1,620	2,748
6	1,287	66	1,353	1,944	3,297
7	1,502	77	1,579	2,268	3,847
8	1,716	88	1,804	2,592	4,396
9	1,931	99	2,030	2,916	4,946
10+	2,145	110	2,255	3,240	5,495

1999-2000 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS

Medicine Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	259	7	266	438	704
1	517	14	531	876	1,407
2	828	22	850	1,401	2,251
3	1,241	33	1,274	2,102	3,376
4	1,655	44	1,699	2,802	4,501
5	2,069	55	2,124	3,503	5,627
6	2,483	66	2,549	4,203	6,752
7	2,897	77	2,974	4,904	7,878
8	3,310	88	3,398	5,604	9,002
9	3,724	99	3,823	6,305	10,128
10+	4,138	110	4,248	7,005	11,253

Dentistry Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	217	7	224	391	615
1	434	14	448	782	1,230
2	694	22	716	1,251	1,967
3	1,042	33	1,075	1,877	2,952
4	1,389	44	1,433	2,502	3,935
5	1,736	55	1,791	3,128	4,919
6	2,083	66	2,149	3,753	5,902
7	2,430	77	2,507	4,379	6,886
8	2,778	88	2,866	5,004	7,870
9	3,125	99	3,224	5,630	8,854
10+	3,472	110	3,582	6,255	9,837

1999-2000 STUDENT FEE SCHEDULE
FEE PER QUARTER
COLUMBUS CAMPUS

Optometry Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	190	7	197	391	588
1	379	14	393	782	1,175
2	606	22	628	1,251	1,879
3	909	33	942	1,877	2,819
4	1,212	44	1,256	2,502	3,758
5	1,515	55	1,570	3,128	4,698
6	1,818	66	1,884	3,753	5,637
7	2,121	77	2,198	4,379	6,577
8	2,424	88	2,512	5,004	7,516
9	2,727	99	2,826	5,630	8,466
10+	3,030	110	3,140	6,255	9,395

Vet Medicine Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	206	7	213	404	617
1	411	14	425	808	1,233
2	657	22	679	1,293	1,972
3	986	33	1,019	1,940	2,959
4	1,315	44	1,359	2,586	3,945
5	1,644	55	1,699	3,233	4,932
6	1,972	66	2,038	3,879	5,917
7	2,301	77	2,378	4,526	6,904
8	2,630	88	2,718	5,172	7,890
9	2,958	99	3,057	5,819	8,876
10+	3,287	110	3,397	6,465	9,862

1999-2000 STUDENT FEE SCHEDULE
FEE PER SEMESTER
COLUMBUS CAMPUS

Law (Semester)

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	253	11	264	309	573
1	506	21	527	617	1,144
2	809	33	842	986	1,828
3	1,214	50	1,264	1,480	2,744
4	1,619	66	1,685	1,973	3,658
5	2,024	83	2,107	2,466	4,573
6	2,428	99	2,527	2,959	5,486
7	2,833	116	2,949	3,452	6,401
8	3,238	132	3,370	3,946	7,316
9	3,642	149	3,791	4,439	8,230
10+	4,047	165	4,212	4,932	9,144

1999-2000 STUDENT FEE SCHEDULE
FEES PER QUARTER
LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

Undergraduate

Credit Hours	Instructional Fees	General Fees	BOR - AC Credit	Resident Total	Non-Resident Tuition	Non-Resident Total
0	103	4	(8)	99	111	210
1	205	7	(15)	197	221	418
2	256	11	(21)	246	442	688
3	307	14	(27)	294	663	957
4	410	19	(36)	393	883	1,276
5	512	23	(45)	490	1,104	1,594
6	615	28	(55)	588	1,325	1,913
7	717	33	(63)	687	1,546	2,233
8	819	37	(73)	783	1,767	2,550
9	922	42	(81)	883	1,988	2,871
10	1,024	47	(91)	980	2,208	3,188
11	1,127	51	(99)	1,079	2,429	3,508
12+	1,229	56	(109)	1,176	2,650	3,826

Graduate

Credit Hours	Instructional Fees	General Fees	BOR - AC Credit	Resident Total	Non-Resident Tuition	Non-Resident Total
0	113	4	0	117	153	270
1	225	7	0	232	305	537
2	360	11	0	371	609	980
3	540	17	0	557	914	1,471
4	720	22	0	742	1,218	1,960
5	900	28	0	928	1,523	2,451
6	1,080	34	0	1,114	1,827	2,941
7	1,260	39	0	1,299	2,132	3,431
8	1,440	45	0	1,485	2,436	3,921
9	1,620	50	0	1,670	2,741	4,411
10+	1,800	56	0	1,856	3,045	4,901

The base fees increased 3% before being reduced by Access Challenge (\$109) state appropriation.
These adjustments are prorated on a per-hour basis and apply only to Undergraduate Instructional fees.

1999-2000 STUDENT FEE SCHEDULE
FEES PER QUARTER
AGRICULTURAL TECHNICAL INSTITUTE

Undergraduate

Credit Hours	Instructional Fees	General Fees	BOR - AC Credit	Resident Total	Non-Resident Tuition	Non-Resident Total
0	103	4	(7)	100	111	211
1	205	7	(13)	199	221	420
2	256	11	(17)	250	442	692
3	307	14	(22)	299	663	962
4	410	19	(30)	399	883	1,282
5	512	23	(36)	499	1,104	1,603
6	615	28	(45)	598	1,325	1,923
7	717	33	(52)	698	1,546	2,244
8	819	37	(59)	797	1,767	2,564
9	922	42	(67)	897	1,988	2,885
10	1,024	47	(75)	996	2,208	3,204
11	1,127	51	(81)	1,097	2,429	3,526
12+	1,229	56	(89)	1,196	2,650	3,846

The base fees increased 3% before being reduced by Access Challenge (\$89) state appropriation.
These adjustments are prorated on a per-hour basis and apply only to Undergraduate Instructional fees.

ANNUAL FEE HISTORY COLUMBUS CAMPUS RESIDENT FEES

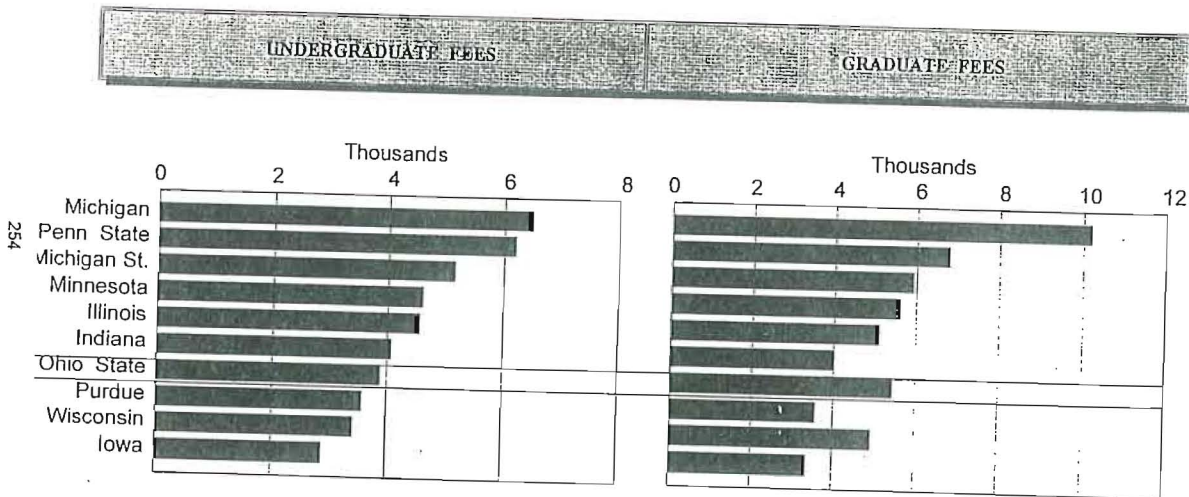
Year	Under-graduate	Graduate	Law	Medicine	Dentistry	Optometry	Vet Med
1989-90	2,190	3,075	3,552	5,976	4,899	4,899	4,899
1990-91	2,343	3,321	3,836	6,453	5,289	5,289	5,289
1991-92	2,568	3,639	4,204	7,074	5,799	5,799	5,799
1992-93	2,799	3,966	4,584	7,710	6,321	6,321	6,321
1993-94	2,940	4,266	4,932	8,310	6,810	6,810	6,810
1994-95	3,087	4,482	4,914	8,958	7,431	7,152	7,371
1995-96	3,273	4,707	5,864	9,408	8,013	7,512	7,740
1996-97	3,468	4,941	6,412	10,155	8,646	7,887	8,277
1997-98	3,660	5,187	7,022	10,968	9,165	8,517	8,691
1998-99	3,879	5,445	7,692	11,637	9,813	8,955	9,306
1999-2000	\$4,110	\$5,730	\$8,424	\$12,744	\$10,746	\$9,420	\$10,191
Average Increase	6.5%	6.4%	9.0%	7.9%	8.2%	6.8%	7.6%

SUMMARY OF RESIDENT STUDENT FEES BIG TEN PUBLIC INSTITUTIONS FOR FY 1998 AND FY 1999

	UNDERGRADUATE FEES				GRADUATE FEES			
	FY 1998 Fees	FY 1999 Fees	Percent Change	5 Year Avg % Change	FY 1998 Fees	FY 1999 Fees	Percent Change	5 Year Avg % Change
Michigan	6,253	6,489	3.8%	4.9%	9,816	10,192	3.8%	5.0%
Penn State	5,882	6,194	5.3%	5.1%	6,502	6,786	4.4%	4.7%
Michigan State	5,029	5,140	2.2%	2.8%	5,750	5,916	2.9%	3.2%
Minnesota	4,473	4,602	2.9%	6.1%	5,454	5,611	2.9%	7.1%
Illinois	4,374	4,554	4.1%	5.4%	4,912	5,106	3.9%	4.9%
Indiana	3,929	4,069	3.6%	5.4%	3,871	4,013	3.7%	5.7%
Ohio State	3,660	3,879	6.0%	5.7%	5,187	5,445	5.0%	5.0%
Purdue	3,352	3,564	6.3%	5.7%	3,352	3,564	6.3%	5.7%
Wisconsin	3,242	3,408	5.1%	6.1%	4,692	4,928	5.0%	6.9%
Iowa	2,760	2,868	3.9%	4.0%	3,242	3,368	3.9%	4.0%
Average	4,295	4,477	4.2%	5.1%	5,276	5,493	4.1%	5.1%

Source: Annual Missouri Study of AAU Data Exchange Members.

SUMMARY OF RESIDENT STUDENT FEES BIG TEN PUBLIC INSTITUTIONS FISCAL YEAR 1999



Source: Annual Missouri Study of AAU Data Exchange members.

SUMMARY OF TYPICAL STUDENT FEES COLUMBUS CAMPUS

		UNDERGRADUATE FEES				GRADUATE FEES			
		1998-99 Fees	1999-00 Fees	Dollar Change	Percent Change	1998-99 Fees	1999-00 Fees	Dollar Change	Percent Change
RESIDENT FEES									
Instructional & General		3,879	4,110	231	6.0%	5,445	5,730	285	5.2%
Room & Board	(1)	4,929	5,142	213	4.3%	4,854	5,028	174	3.6%
Text Books/Supplies	(2)	695	709	14	2.0%	695	709	14	2.0%
Subtotal		9,503	9,961	458	4.8%	10,994	11,467	473	4.3%
Health Insurance	(3)	561	594	33	5.9%	561	594	33	5.9%
Parking & Bus Pass	(4)	99	120	21	21.2%	99	120	21	21.2%
COTA Pass		27	27	0	0.0%	27	27	0	0.0%
Football Tickets	(5)	75	90	15	20.0%	75	90	15	20.0%
Basketball Tickets	(5)	64	64	0	0.0%	64	64	0	0.0%
Total		10,329	10,858	527	5.1%	11,820	12,362	542	4.6%
NON-RESIDENT FEES									
Instructional & General		3,879	4,110	231	6.0%	5,445	5,730	285	5.2%
Non-Resident Tuition		7,569	7,950	381	5.0%	8,700	9,135	435	5.0%
Room & Board	(1)	4,929	5,142	213	4.3%	4,854	5,028	174	3.6%
Text Books/Supplies	(2)	695	709	14	2.0%	695	709	14	2.0%
Subtotal		17,072	17,911	839	4.9%	19,694	20,602	908	4.6%
Health Insurance	(3)	561	594	33	5.9%	561	594	33	5.9%
Parking & Bus Pass	(4)	99	120	21	21.2%	99	120	21	21.2%
COTA Pass		27	27	0	0.0%	27	27	0	0.0%
Football Tickets	(5)	75	90	15	20.0%	75	90	15	20.0%
Basketball Tickets	(5)	64	64	0	0.0%	64	64	0	0.0%
Total		17,898	18,806	908	5.1%	20,520	21,497	977	4.8%

(1) Undergraduate - South 2/room, 10 meals; Graduate - single, 10 meals plus phone.

(2) Estimated costs and inflationary increase per OSU Bookstore.

(3) Student insurance is based on the single student rate.

(4) Using main campus rate.

(5) Five football and eight basketball games.

**DETAIL OF SELECTED RATES
COLUMBUS CAMPUS
FY 2000**

Student Fees		Recreational Fees	
Room & Board		Health Insurance (Per Month)	
Undergraduate (South - 2/room, 10 meals)	1,714.00	Traditional Plan	
Graduate (Single - 10 meals + phone)	1,676.00	Individual	84.31
Family Apts. (2 Bedroom Per Mo.)	505.00	Family	263.46
Board Only (10 Meals Per Qtr.)	725.00	OSUHP Plan	
Application Fees		Individual	84.31
International (All Students)	40.00	Family	263.46
Domestic Undergraduate	30.00	Prime Care Plan	
Domestic Graduate	30.00	Individual	24.48
Law	30.00	Family	76.51
Other Professional Schools	30.00	Buckeye Plan	
Acceptance Fees		Individual	10.02
Undergraduate (All)	70.00	Family	31.30
Graduate (All)	0.00	Parking (Main Campus Per Year)	
Professional	25.00	4-Wheel Vehicle A Decal	345.00
Equipment Fees		4-Wheel Vehicle B Decal	180.00
Optometry Equipment	340.00	Recreation Fees	
Dental School Instrumentation Kit	723.00	Football Tickets (Per Game)	31.00
Dental Hygiene Instrumentation Kit	278.00	Basketball Tickets (Per Game)	16.00
Computer Fees (Per Qtr.)		Golf Course (Yearly Membership)	1,280.00
Engineering (Undergraduate)	110.00	Golf Course (Green Fees)	28.00
Engineering (Graduate)	120.00	Departmental Rates	
Business (Undergraduate)	85.00	Basic Telephone Service (Per Mo.)	22.65
Business (Graduate)	120.00	University Hospitals (percent change)	3.00 %
Math & Phy. Sci.-CIS (Undergraduate)	73.00	James Cancer Hospital (percent change)	3.00 %
Math & Phy. Sci.-CIS (Graduate)	80.00		
Student Health Insurance (Per Qtr.)			
Student	198.00		
Student & Spouse	503.00		
Student, Spouse & Children	681.00		
Student & Children	507.00		
Law Students (Per Semester)	297-1021 *		
Early Arriving Students (Per Mo.)	66-227 *		
Parking (Per Year)			
4-Wheel Vehicle (Main Camp)	120.00		
4-Wheel Vehicle (West Camp)	30.00		
COTA Bus Pass	9.00		

* Cost varies depending upon coverage for individual, spouse & children.

**SUMMARY OF AUXILIARY OPERATIONS
FISCAL YEAR 2000
IN THOUSANDS**

	Resources			Expenditures & Transfers				Net Income
	General	Funds	Restricted	Total Budget	Expende	Debt Service	Other Transfers	Total Budget
COLUMBUS CAMPUS								
Residence & Dining Halls	55,623			55,623	45,219	7,238	2,847	55,304
Intercollegiate Athletics	58,300		6,600	64,900	55,619	8,491	790	64,900
Student Unions	3,248	1,349		4,597	4,066		508	4,574
Bookstores	20,625			20,625	20,167	216	204	20,587
Transportation & Parking Svs	18,061			18,061	11,663	2,977	3,421	18,061
University Airport	4,396			4,396	3,637	207	290	4,134
Real Estate & Prop Mgt	3,752			3,752	2,187	719	846	3,752
Subtotal Columbus	164,005	1,349	6,600	171,954	142,558	19,848	8,906	171,312
LIMA CAMPUS								
Parking Facility	2			2	2			2
MANSEFIELD CAMPUS								
Parking Facility	0			0	0			0
MARION CAMPUS								
Parking Facility	2			2	2			2
NEWARK CAMPUS								
Parking Facility	44			44	43			43
GRAND TOTAL	164,053	1,349	6,600	172,002	142,605	19,848	8,906	171,359

RESIDENCE & DINING HALLS

(IN THOUSANDS)

FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
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RESOURCES

Food Service
Undergraduate Housing
Graduate Housing
Married Student Housing
Scholarship Housing
Fawcett Center
ATL Residence Hall
Other

14,307	15,689	1,382	9.7%
26,425	27,896	1,471	5.6%
2,408	1,591	(817)	-33.9%
1,935	2,049	114	5.9%
1,353	676	(677)	-50.0%
3,632	4,330	698	19.2%
1,197	1,411	214	17.9%
1,018	1,981	963	94.6%
52,275	55,623	3,348	6.4%

Subtotal Resources

EXPENDITURES & TRANSFERS

Personnel
Benefits
Supplies & Services
Equipment
University Overhead
Debt Service
Other Transfers

16,070	17,682	1,612	10.0%
4,011	4,213	202	5.0%
18,660	19,051	391	2.1%
1,203	1,403	200	16.6%
2,678	2,870	192	7.2%
5,102	7,238	2,136	41.9%
4,473	2,847	(1,626)	-36.4%
52,197	55,304	3,107	6.0%

Subtotal Expenditures & Transfers

NET INCOME

78	319	241	
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INTERCOLLEGIATE ATHLETICS

(IN THOUSANDS)

FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
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RESOURCES

Auxiliary
Football
Men's Basketball
Other Sports
Golf Course
Schottenstein Center
Other

16,520	18,995	2,475	15.0%
7,175	7,080	(95)	-1.3%
1,157	1,055	(102)	-8.8%
2,917	2,797	(120)	-4.1%
16,747	19,638	2,891	NA
8,434	8,735	301	3.6%
52,950	58,300	5,350	10.1%
5,850	6,600	750	12.8%
58,800	64,900	6,100	10.4%

Restricted
Fund Raising

Total Resources

EXPENDITURES & TRANSFERS

Auxiliary
Personnel
Benefits
Supplies & Services
Equipment
University Overhead
Debt Service
Other Transfers

15,256	17,233	1,977	13.0%
3,279	3,782	503	15.3%
22,412	25,520	3,108	13.9%
932	978	46	4.9%
2,450	2,100	(350)	-14.3%
7,661	7,897	236	3.1%
960	790	(170)	-17.7%
52,950	58,300	5,350	10.1%
5,274	6,006	732	13.9%
576	594	18	3.1%
5,850	6,600	750	12.8%
58,800	64,900	6,100	10.4%

Restricted
Athletics Grants-In-Aid
Debt Service
Subtotal Restricted

Total Expenditures & Transfers

NET INCOME

0	0	0	
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UNIVERSITY HOSPITALS

(IN THOUSANDS)

260

RESOURCES

Auxiliary
 Inpatient Revenue (Net)
 Outpatient Revenue (Net)
 Network Services
 Hospital Gift Shop
 Other
 Subtotal Auxiliary

Restricted
 State Appropriation
 Other
 Subtotal Restricted

Total Resources

EXPENDITURES & TRANSFERS

Auxiliary
 Patient Services
 Student Education
 Research
 Administration
 Plant, Operation & Maintenance
 Other
 Transfers To Plant (Net)
 Subtotal Auxiliary

Restricted

Total Expenditures & Transfers

NET INCOME

	FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	221,741	244,008	22,267	10.0%
Outpatient Revenue (Net)	71,859	71,054	(805)	-1.1%
Network Services	14,039	19,668	5,629	40.1%
Hospital Gift Shop	1,000	1,500	500	50.0%
Other	26,528	75,894	49,366	186.1%
Subtotal Auxiliary	335,167	412,124	76,957	23.0%
Restricted				
State Appropriation	9,588	9,747	159	1.7%
Other	0	0	0	ERR
Subtotal Restricted	9,588	9,747	159	1.7%
Total Resources	344,755	421,871	77,116	22.4%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	200,119	247,984	47,865	23.9%
Student Education	10,251	12,696	2,445	23.9%
Research	784	751	(33)	-4.2%
Administration	75,667	89,888	14,221	18.8%
Plant, Operation & Maintenance	15,725	18,000	2,275	14.5%
Other	2,586	1,200	(1,386)	-53.6%
Transfers To Plant (Net)	29,152	31,896	2,744	9.4%
Subtotal Auxiliary	334,284	402,415	68,131	20.4%
Restricted	9,588	9,747	159	1.7%
Total Expenditures & Transfers	343,872	412,162	68,290	19.9%
NET INCOME	883	9,709	8,826	999.5%

261

JAMES CANCER HOSPITAL RESEARCH INSTITUTE

(IN THOUSANDS)

RESOURCES

Auxiliary
 Inpatient Revenue (Net)
 Outpatient Revenue (Net)
 Other
 Subtotal Auxiliary

Restricted
 State Appropriation
 Other
 Subtotal Restricted

Total Resources

EXPENDITURES & TRANSFERS

Auxiliary
 Patient Services
 Student Education
 Research
 Administration
 Plant, Operation & Maintenance
 Other
 Transfers To Plant (Net)
 Subtotal Auxiliary

Restricted

Total Expenditures & Transfers

NET INCOME

	FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	80,319	105,351	25,032	31.2%
Outpatient Revenue (Net)	28,357	20,266	(8,091)	-28.5%
Other	1,296	(478)	(1,774)	-136.9%
Subtotal Auxiliary	109,972	125,139	15,167	13.8%
Restricted				
State Appropriation	250	0	(250)	-100.0%
Other	2,359	2,840	481	20.4%
Subtotal Restricted	2,609	2,840	231	8.9%
Total Resources	112,581	127,979	15,398	13.7%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	65,118	80,653	15,535	23.9%
Student Education	4,752	3,655	(1,097)	-23.1%
Research	977	2,282	1,305	133.6%
Administration	25,407	22,815	(2,592)	-10.2%
Plant, Operation & Maintenance	4,885	5,704	819	16.8%
Other	909	915	6	0.7%
Transfers To Plant (Net)	5,600	5,675	75	1.3%
Subtotal Auxiliary	107,648	121,699	14,051	13.1%
Restricted	2,609	2,840	231	8.9%
Total Expenditures & Transfers	110,257	124,539	14,282	13.0%
NET INCOME	2,324	3,440	1,116	48.0%

INSTRUCTIONAL SUBSIDY AND STUDENT FEES

TEN YEAR TREND

COLUMBUS CAMPUS

(IN THOUSANDS)

		State Subsidy (1)			Student Fees (2)		
		Subsidy	Dollar Change	Percent Change	Fees	Dollar Change	Percent Change
FY 1990	Actual	258,850	16,020	6.6%	158,930	15,940	11.1%
FY 1991	Actual	267,373	8,523	3.3%	178,012	19,082	12.0%
FY 1992	Actual	254,928	(12,445)	-4.7%	197,634	19,622	11.0%
FY 1993	Actual	243,452	(11,476)	-4.5%	208,346	10,712	5.4%
FY 1994	Actual	251,274	7,822	3.2%	216,202	7,856	3.8%
FY 1995	Actual	263,900	12,626	5.0%	225,821	9,619	4.4%
FY 1996	Actual	273,320	9,420	3.6%	235,866	10,045	4.4%
FY 1997	Actual	283,012	9,692	3.5%	252,864	16,998	7.2%
FY 1998	Actual	297,551	14,539	5.1%	269,096	16,232	6.4%
FY 1999	Actual	305,161	7,610	2.6%	281,558	12,462	4.6%
FY 2000	Budget	314,559	9,398	3.1%	297,984	16,426	5.8%
Ten Year Average Increase				2.0%	6.5%		

- (1) State Subsidy includes Academic Challenge but not other challenge funds.
 (2) Student Fees include Instructional, General and Non-Resident Fees.

HEADCOUNT ENROLLMENTS

AUTUMN QUARTER, 1989-2000

Columbus Campus								Veterinary Medicine
Year	Undergrad	Graduate	Law	Dentistry	Medicine	Optometry	MBA	
1989	40,122	10,082	627	440	887	231		506
1990	41,161	10,251	632	426	883	232		509
1991	40,785	10,902	635	393	868	234		496
1992	38,958	10,604	650	373	858	239		501
1993	37,062	10,932	665	359	856	241		508
1994	36,165	10,735	654	354	850	242		518
1995	35,475	10,530	678	360	863	249		521
1996	35,485	10,193	683	371	848	249		523
1997	35,647	9,948	666	380	855	247		535
1998	36,252	9,202	634	375	842	247	430	529
E 1999	36,291	8,839	600	372	832	251	430	527

Summary By Campus							Grand Total
Year	Columbus	Lima	Mansfield	Marion	Newark	ATI	
1989	52,895	1,313	1,336	1,161	1,582	707	58,994
1990	54,094	1,357	1,309	1,100	1,567	738	60,165
1991	54,313	1,475	1,428	1,026	1,656	691	60,589
1992	52,183	1,410	1,465	1,066	1,732	729	58,585
1993	50,623	1,348	1,412	1,046	1,675	713	56,817
1994	49,542	1,232	1,504	1,209	1,560	740	55,787
1995	48,676	1,244	1,359	1,171	1,548	783	54,781
1996	48,352	1,281	1,343	1,312	1,611	827	54,726
1997	48,278	1,374	1,460	1,105	1,676	925	54,818
1998	48,511	1,321	1,517	1,141	1,778	965	55,233
E 1999	48,142	1,361	1,563	1,175	1,831	994	55,066